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## EUROPEAN DIGEST

## French airline cash inquiry

The European Commission yesterday opened an official inquiry into the French government's plan for a FF30bn (£2.3bn) capital injection into Air France, the loss-making national carrier. Officials hope to reach a decision on the restructuring plan by the end of July, mainly because of the political sensitivity of the case. Yesterday's announcement means Brussels has decided the capital injection amounts to state aid, but it has not yet judged whether the restructuring plan violates competition rules. The next step is for the Brussels authorities to examine whether the amount of aid is justified on commercial grounds, and whether it could disrupt the market. Officials will also attempt to clarify whether the rescue plan is the last of its kind, rather than a means of funneling money into the purchase of stakes in other EU carriers. Observers predict approval for the state aid plan, albeit with conditions. *Lionel Barber, Brussels*

The French government is to change Air France's legal status to make it easier for the airline to offer shares to staff in return for voluntary pay cuts, Mr Edmond Alphandery, the economy minister said yesterday. Mr Christian Blanc, the airline's chairman, said that staff shareholdings in the company could rise to between 15 and 20 per cent of the company's capital, compared with just a few per cent at present. *John Ridding, Paris*

## Work starts on Leuna plant

Chancellor Helmut Kohl yesterday inaugurated construction in eastern Germany of one of the region's most modern oil refineries which is backed by Elf-Aquitaine, one of France's largest oil companies. The Leuna plant in Saxony-Anhalt is being built by a consortium headed by Elf Aquitaine, Rosneft, the state-owned Russian oil company, and Thyssen Handelunion, a subsidiary of Thyssen, the German steel group. The consortium is investing more than DM4.3bn (£1.7bn) in the plant which will take three years to complete. The project nearly collapsed earlier this year after Elf decided to sharply reduce its stake to a minority holding, causing considerable embarrassment to Mr Kohl who had been persuaded by President François Mitterrand to give Elf access to petrol distribution and refining in eastern Germany. The project was salvaged after the Russians secured a stake at the refinery.

Mr Kohl said the refinery represented "a milestone for German-French co-operation" and "symbolises the thorough change in our relations with Russia." *Judy Dempsey, Berlin*

## Danes expect strong growth

Strong growth in domestic demand will cut the surplus on Denmark's current account from DKr36bn (£3.6bn) - close to 4 per cent of gross domestic product - in 1993 to around DKr13bn by 1996, according to a report by the chairman of the economic advisory council. They predict an increase in real private consumption by 5 per cent annually this year and in each of the two following years, while GDP is expected to increase by about 3 per cent a year over the same period. The rise will cut the central government budget deficit from DKr50bn this year to about DKr2bn by 1996 as tax revenues recover, they forecast.

The report calls for reductions in the country's minimum wage levels and "entry wages" for first-time employees as the best way to bring about a lasting reduction in unemployment, currently running at 12.5 per cent. Mr Mogens Lykketoft, finance minister, was quoted yesterday as saying that he did not accept the argument. The report also attacked an ambitious government job-sharing scheme, by which wage-earners can take six months off on unemployment pay to care for children or undertake job-related education. The scheme, so far temporary, will cost the equivalent on an extra 1.5 percentage points on the 25 per cent VAT if it is made permanent, the report said. *Hilary Barnes, Copenhagen*

## Poland expands debt plans

Poland expects to buy back around a fifth of its \$13bn commercial debt, according to Mr Krzysztof Krowacki, the country's chief debt negotiator. This is more than the 5 per cent of the debt mooted in talks with banks for the buy-back operation earlier this year as the country looks to reduce the stock of debt by as much as it can afford in order to clear the way for bond issues abroad next year. A buy-back of 5 per cent of the debt was considered when its price stood at around 50 cents to the dollar. The current price is 35.5 cents. Mr Krowacki said yesterday he would know exactly how much of the debt would be bought back once holders of the debt had responded to Poland's proposal made last weekend to purchase the debt at between 41 cents and 38 cents to the dollar. The operation is part of a debt reduction framework agreement negotiated with the London Club of commercial banks last March. *Christopher Bobinski, Warsaw*

## Concern for Bosnian Serbs

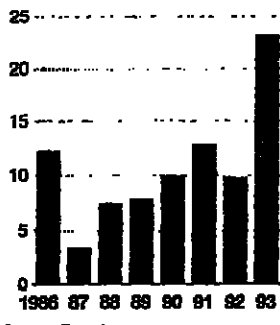
Only 41 per cent of Bosnian Serbs live in territory controlled by their self-proclaimed leader, Mr Radovan Karadzic, according to a representative of the Serb community in Sarajevo. Out of 1.3m Serbs in pre-war Bosnia-Herzegovina, 600,000 had left the country since the war began. Mr Goran Simic, president of the Sarajevo-based "Serb citizens' council" told a meeting yesterday at London's Institute for War and Peace. A further 100,000 had died, and 200,000 were still living "under the legitimate Bosnian government." 70,000 of them in Sarajevo. The Serb citizens' council was formed in Sarajevo last March at an assembly of 500 delegates from the government-held area. Mr Simic said one of the main objectives of his council was to lobby for amendment of the proposed Moslem-Croat federation "to include the Serbs as a constituent people." This proposition had been well received by the Bosnian parliament, but the government had yet to respond to it officially. *Edward Mortimer*

## ECONOMIC WATCH

## Dutch trade surplus up sharply

## Netherlands

Trade surplus (€ bn)



Source: Datastream

The Netherlands' trade surplus surged to a provisional €23.2bn (£2.3bn) last year from €19.9bn in 1992, reflecting a rise of nearly 5 per cent in the value of exports and a slight 0.7 per cent drop in imports. The central statistical office cautioned, however, that the figures for the two years are not entirely comparable. With the advent of the European single market in January 1993, calculations of European imports and exports are now based largely on figures supplied by the companies themselves, supplemented by the office's own estimates. Officials said yesterday that even if the 1993 figure were revised later, it was likely to remain above €20bn. As in previous years, the country's biggest trading partners were Germany and Belgium. *Ronald van de Krol, Amsterdam*

Inflation in the western German state of Hesse slowed to 0.1 per cent in the month to mid-May from a 0.3 per cent month-on-month increase in April, the state statistics office in Wiesbaden said yesterday.

Italy's overall balance of payments recorded a £202bn (£20bn) deficit in April after £2,250bn the previous month, the foreign exchange office said. The Bank of Italy's official reserves fell to £91,485bn in April from £91,557bn in March.

French household spending on durable manufactured goods rose by 1.3 per cent in April following a rise of 0.6 per cent in March, the national statistics office said.

## Italian justice caught between two revolutions

Mr Umberto Bossi, rough-tongued leader of Italy's federalist Northern League, never minces his words. Asked on Tuesday whether crusading magistrates and their "clean hands" corruption investigations were responsible for changing Italy, he replied: "Balls."

Mr Bossi had just learned that his was the only well-known name from the new political regime on a list of 32 people who will go on trial on July 5, charged with breaking the law on the financing of political parties.

In another era - perhaps as recently as three or four years ago - any ambitious Italian politician might have been pleased to find himself in the company of those now up for trial. They include two former Italian prime ministers (the Socialist Mr Bettino Craxi and Christian Democrat Mr Arnaldo Forlani) three other ex-ministers and several well-known industrialists.

Mr Bossi - like his fellow accused - is fighting back. In an interview published yesterday in *La Stampa*, the Turin daily, he accused the magistrates of trying to hold up the "revolution" started by his party, now part of the new right-wing government.

The magistrates, however, claim that the formal decision on Tuesday to move to a trial

## Andrew Hill on tensions related to corruption probes of the old regime that touch on the new one

is further proof that they are determined to continue a different "revolution" they began two to three years ago, by uncovering a powerful network of bribery, corruption and organised crime.

Last Saturday, for example, Palermo magistrates requested a trial for Mr Giulio Andreotti, the Christian Democrat who has seven times been prime minister of Italy. He is accused of links with the mafia, which he vehemently denies.

At least three investigations are also under way into businesses linked to Mr Silvio Berlusconi, the prime minister. Meanwhile, Ravenna magistrates are examining documents taken last Friday from the Milan headquarters of Mediobanca, the powerful merchant bank, after allegations that the bank did not reveal all



Di Pietro: one of an elite team of investigating magistrates with the status of a film star

it knew about a "hole" in the accounts of Ferruzzi-Montedison before the industrial company collapsed last year.

However, although the work will continue, the high-profile style of Italy's investigators may now be toned down. Mr Alfredo Biondi, Italy's new justice minister, has already said that magistrates and judges should stick to their job - applying the law - and steer clear of policy pronouncements.

Mr Francesco Saverio Borrelli, Milan's chief prosecutor, appears to agree, although he would attack any proposal that smacked of increasing the political control of judges and magistrates.

In an interview last week, he said he used to believe that magistrates should always remain anonymous. "But when this operation began, there

were such strong reactions [from the public] I wondered whether perhaps at this point people wanted to know who we were," he says. "Were we archangels, demons, or people like anyone else?"

Italians certainly know who the magistrates are now, and most of them think they are on the side of the angels. The best-known example and most popular is Mr Antonio Di Pietro, one of Mr Borrelli's elite team of investigators. Currently in Los Angeles to deliver a series of lectures, he has been greeted like a film star by Italian expatriates.

Mr Borrelli believes that the decision to open up to the public - partly through carefully timed leaks to journalists about the most important breakthroughs in investigations - built up the momentum

of the "clean hands" investigation.

The momentum was maintained over the last few months by revelations during the long-running trial of Mr Sergio Cusani, a financial adviser to Ferruzzi-Montedison. Much of the trial was televised, enhancing the image of Mr Di Pietro, who acted as prosecutor. Mr Cusani was sentenced to eight years in prison at the end of last month for corruption and falsifying accounts in relation to the alleged payment of £150bn of bribes by Ferruzzi-Montedison. Payment to political parties allegedly helped the group extract itself from Enimont, its ill-fated joint venture with Eni, the state energy and chemicals company, in 1990.

The trial which will begin on July 5 has sprung from testi-

mony during the Cusani trial. As an event, it is likely to attract even more public attention. "When great heads start to roll, *il popolino* (the common people) are always enthusiastic," Mr Borrelli points out.

The danger in such an approach is that it sets up a potential "short-circuit", as Mr Borrelli puts it, between the piazza and the magistrature, which is both undemocratic and unhealthy. Mr Borrelli says such a short-circuit has not yet occurred but he thinks now may be the right time to recast the public image of the magistrates.

Partly that may be a tactical decision to avoid political interference. Members of the new government have already launched into polemical debate with the judiciary and magistrates. During the election campaign in March, Mr Berlusconi was critical of the timing of certain investigative "breakthroughs" by magistrates. Mr Bossi himself rails against persecution of his party by the "gang of four" Milan prosecutors.

Mr Borrelli says the investigators are counting on popular support to maintain the impetus through many years of trials and appeals. The hope is that people will also start to clean up the smallest cases of corruption themselves. "That process hasn't yet taken off," says Mr Borrelli.

Sleeping in Business Class.  
A brief history.

1968



1978



1982



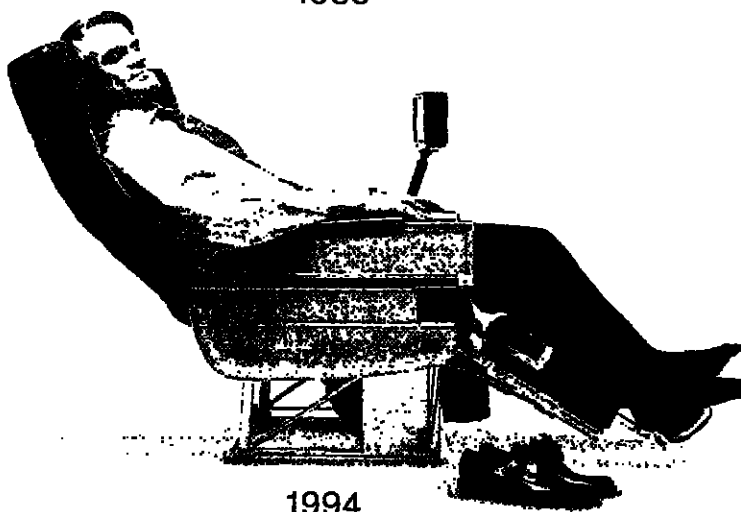
1985



1989



1990



1994

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## NEWS: EUROPE

## Europe's Greens expect a patchy performance

Bronwen Maddox assesses the environmentalists' election prospects

EUROPEAN GREENS  
June 9 and 12

In their own eyes, the Greens are the only political movement to have penetrated every European country. But the elections for the European parliament are likely to show that while they have established some strongholds, in other countries they are facing near-extinction. The UK's Green Party, in particular, knows that it will face a tough fight. In the 1989 elections it scored 15 per cent of the poll, the highest Green vote in Europe, and pushed the Liberal Social Democrat Alliance into third place.

But that success was due partly to special factors. The unpopularity of the government at that point, the collapse of the Alliance, and the low electoral turnout helped. Green issues were also high in people's minds after the 1986 Chernobyl

explosion, the death of North Sea seals, and rising concern about global warming following several hot summers.

Recession and a perception that some environmentalists have been too prone to doom-mongering have since made the Greens' task harder. It is fielding 85 candidates for the forthcoming elections, contesting every seat. But the Green Party won only 1.3 per cent in the 1992 general election, although that had picked up to some 5 per cent in the local elections last month.

According to Mr Shane Collins, candidate for the very un-green London South Inner constituency, urban areas have an additional problem. "Most of our natural voters are disenfranchised," he says - they have dropped off the electoral register because they are homeless, or objected to the now-abandoned poll tax.

But both he and Mr David Taylor, candidate for Somerset and North Devon, where Greens came second last time, stress that one issue has

been reviving Green concerns: the government's roadbuilding programme. Protests against the widening of the M25 road orbiting London, the extension of the M3 motorway through Twyford Down, and most recently, the Bathaston bypass at Solsbury Hill near Bath have attracted supporters of all ages and social backgrounds.

Despite this new stimulus, British Greens are labouring under a handicap not suffered by their continental European colleagues: the UK's first-past-the-post electoral system. Ms Penny Kemp, of the Green Party's national executive, believes this is one reason why environmental enthusiasm on the continent is a vigorous political force.

Although Greens won a smaller share of the vote on the continent in 1989 than they did in the UK, proportional representation allowed Greens from seven of the 12 countries to secure 28 seats in the European Parliament.

The German Greens' support arose originally out of national fury over

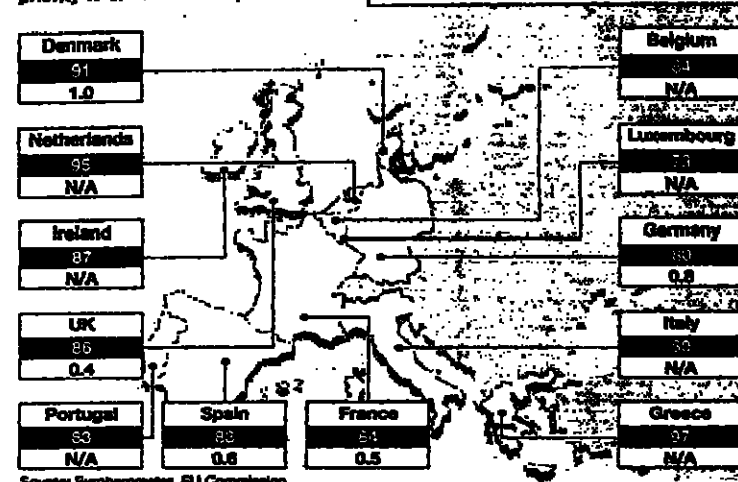
the corrosion of German forests by acid rain. They were largely dismissed as a fringe group of radicals after failing to retain seats in the Bundestag four years ago. But their success in the early rounds of the German electoral marathon shows that they pose a threat of replacing the Free Democrats as the third force in German politics.

On March 20, in the Schleswig-Holstein local elections, their share of the vote rose from 6 per cent to 10.3 per cent. The previous week in Lower Saxony state elections, and in Hamburg city state elections last autumn, they seized some 13 per cent of the vote.

The Italian Green movement, which gained prominence during the reign of Mr Carlo Azeglio Ciampi as European environment commissioner, is also in buoyant mood. It has seen a Green candidate elected as mayor of Rome, and has high hopes for the European Parliament elections, for which Mr Ripa di Meana has pledged his support.

## Green feeling across Europe

% of population saying that the European parliament should give priority to environmental protection



Ms Kemp and others in the UK Green Party hope that these signs mean that European Greens will win more than 40 seats in the parliament

this year. However they acknowledge that despite their best efforts, the UK contribution may continue to be low.

## 'Tighter rules on lobbying needed'

David Bennett, 45, is managing director of the London-based public affairs company Beam.

QUESTIONS ON EUROPEAN public affairs mark, specialising in EU affairs. A former employee of the European Commission and British Gas, he stood unsuccessfully for the Liberal Social Democratic Alliance in the 1993 and 1997 UK elections and for the European parliament in 1994.

The amount of influence over MEPs by industry lobbyists has attracted concern. What changes are needed covering contacts between lobbyists and MEPs or MEPs' staff? The rules on conduct of EU officials, MEPs and their staff in relation to transfer of Commission documents and information need to be tightened. Until the parliament agrees a method for the full declaration of MEPs' outside business and consultancy interests, it will be difficult to establish effective codes of practice for external lobbyists.

Can British MEPs set a lead in trying to bring about greater transparency? The Westminster model of disclosure sets an appropriate standard for MEPs to follow. British MEPs could take the initiative by introducing full disclosure of their outside interests. This would reassure the British electorate that they operate in a comparable way to their Westminster counterparts. It might spur MEPs from other countries to follow suit.

How many lobbyists do you consider are active in Brussels and Strasbourg in building relations with members of the European parliament? The best estimate is 140 public affairs consultancies, 160 law firms, 572 trade associations and professional associations and 68 regional and local authorities. The Commission estimates that there are 3,000 interest groups with links to EU institutions, employing 10,000 people.

What are the prospects for a code of practice? Twenty leading public affairs companies, including Beaumont, are discussing a draft code of practice with the Commission.

How rewarding is this business for European lobbyists? Typical annual turnover of companies active in the EU public affairs field is £200,000 to £700,000. The leading company claims turnover of more than £1m. Beaumont's this year will be £300,000 to £400,000.

Are you concerned that some lobbyists may gain access to information under false pretences, for instance, by posing as journalists? Yes. There should be clear separation between journalists covering the parliament and lobbyists. Where there are doubts, the status of the "journalist" concerned should be reviewed.

## MEPs 'should disclose interests'

By David Marsh

The European parliament's rules on disclosure of outside business interests by MEPs is "totally inadequate", Ms Pauline Green, leader of Britain's Labour contingent at the Strasbourg assembly, said yesterday.

Ms Green, who is campaigning for re-election in the London North seat in next month's poll, said the present system for registering MEPs

links in areas like consultancy needed to be tightened.

Terming as "extremely sparse" the information MEPs were obliged to give, she said, "It is an inefficient system. I feel we should provide much more in-depth knowledge of members' interests."

She coupled her recommendation with a call for EU member states to intensify efforts to co-operate with the parliament.

Speaking at a conference in London organised by the European Business Foundation, Ms Green said member governments were now recognising the increased importance of the parliament in the EU legislative process.

"There's a huge amount to be done in bringing that together,"

Britain, in particular, had realised that working together with the parliament was

essential to maximise influence over European legislation, Ms Green claimed, saying the UK government had "suddenly become proactive" in its relations with the assembly.

Ms Green was speaking along with Sir Christopher Prout, the leader of the UK Conservatives in Strasbourg, and Sir Russell Johnston, the Liberal parliamentary spokesman on European affairs.

## Jobs crisis dominates campaign in France

By David Buchanan in Paris

France must be the only EU state where people have been passing around the hat at some European election rallies to buy arms for a "European" cause.

"So far we have got commitments of FF20,000 (£2,331) to buy weapons for the Moslems in Bosnia," said a representative yesterday of "Action for Bosnia". It has been raising funds at rallies of the "Europe Begins at Sarajevo" group which is expected to file its candidate list by tomorrow, the closing date.

The campaign to lift the arms embargo on Bosnia has injected a note of uncertainty into the election in France and, given France's leading diplomatic and military role there, in the future course of western policy in Bosnia.

The campaign has been mounted in the media with great skill by Mr Bernard-Henri Levy, a left bank Paris intellectual who produced a film on Bosnia for this month's Cannes festival and has since gathered 86 other "potential" names to run on the "Europe Begins at Sarajevo" ticket. "Potential", because for the past two weeks, Mr Levy and his colleagues have been saying that, if the mainstream parties adopt their reforms for Bosnia stance, they will withdraw their candidates.

These pressure tactics have had little impact on the joint government list of the RPR gaullists and the UDF centre-right led by Mr Dominique Baudis, mayor of Toulouse, but far more on the Socialist list led by Mr Michel Rocard.

Fearing that Mr Levy could provide further competition for

the left-wing vote - in addition to that already provided by the radical list led by Mr Bernard Tapie, the controversial Marseille businessman and politician - the socialist leader has tried to head him off. Lifting the arms embargo would be "recognising our failure [in Bosnia], but the only way of saving a bit of honour," said Mr Rocard. But this statement may have come too late to save Mr Rocard votes.

Less surprising is the other issue dominating the election - employment, which is already the national preoccupation in a country with a record 12.3 per

## Two thirds believe the EU jobs policy is wrong

cent jobless rate.

A poll in yesterday's Libération newspaper showed that two-thirds of French believe the EU's employment policy is not headed in the right direction. But there has been little precise debate about the right direction for Europe, partly perhaps because few French politicians dare espouse the labour market reforms prescribed by the Delors white paper on European competitiveness. They have all seen the trouble Prime Minister Balladur ran into attempting to over a cut in the minimum wage for French youth.

The Euro-election debate has also been blunted by the fact that the joint list of the RPR-UDF governing parties is a composite, ranging from enthusiastic Europeans to all but the

most die-hard opponents of the Maastricht treaty, who themselves have formed the disident "Alternative Europe" list under Mr Philippe de Villiers and Mr Jimmy Goldsmith, the Anglo-French financier. To deny ammunition to the latter, Mr Baudis carefully hides his federal faith and eschews any mention of Maastricht, or indeed of Gatt, Mr Goldsmith's particular bete noire.

In the same vein, Mr Alain Lamassouse, the EU affairs minister who is one of the few ministers to be doing much campaigning, is stressing the need for subsidiarity within the EU, a rare area where the French and British governments have something in common. Taking another leaf out of Britain's book, he has also been using the campaign to try to set a series of "Euro-scores" to test by, for instance, emphasising that Brussels rules on unpasteurised cheeses were drawn up at France's request so that its "fromages a lait cru" could continue to be sold throughout Europe.

According to yesterday's poll, 47 per cent of French claim their vote on June 12 will be determined by European issues while 41 per cent admit national issues will dictate the way they cast their ballot. But the election will still be very largely read as a preview of next May's presidential contest.

It is less crucial for Mr Balladur or his fellow gaullist rival, Mr Jacques Chirac, neither are on the government list. But the stakes are high for Mr Rocard, who is leading his party's list; if his list gains much less than 20 per cent, it may encourage some in his party to look for another to keep the Socialist standard flying in the Elysee.



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NO. 516 OF 1993  
IN THE MATTER OF  
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(IN LIQUIDATION)  
AND  
IN THE MATTER OF THE COMPANIES ACT 1981  
AND  
IN THE MATTER OF THE INSURANCE ACT 1974  
(ORDER BY ORDER FOR THE WINDING UP OF THE COMPANY)  
NOTICE TO CREDITORS OF MEETINGS  
NOTICE IS HEREBY GIVEN that the Meetings of Creditors of Bristol Reinsurance Ltd. (the Company) will be held at the offices of the Liquidator, Messrs. J. & J. Morgan, 10, Abchurch Lane, London EC4N 3DF, on the following dates and times: (a) on Friday 26th May 1994, at 10.30 a.m.; (b) on Friday 26th May 1994, at 2.30 p.m.; (c) on Friday 26th May 1994, at 4.30 p.m.; (d) on Friday 26th May 1994, at 6.30 p.m.; (e) on Friday 26th May 1994, at 8.30 p.m.; (f) on Friday 26th May 1994, at 10.30 p.m.; (g) on Friday 26th May 1994, at 12.30 p.m.; (h) on Friday 26th May 1994, at 2.30 p.m.; (i) on Friday 26th May 1994, at 4.30 p.m.; (j) on Friday 26th May 1994, at 6.30 p.m.; (k) on Friday 26th May 1994, at 8.30 p.m.; (l) on Friday 26th May 1994, at 10.30 p.m.; (m) on Friday 26th May 1994, at 12.30 p.m.; (n) on Friday 26th May 1994, at 2.30 p.m.; (o) on Friday 26th May 1994, at 4.30 p.m.; (p) on Friday 26th May 1994, at 6.30 p.m.; (q) on Friday 26th May 1994, at 8.30 p.m.; (r) on Friday 26th May 1994, at 10.30 p.m.; (s) on Friday 26th May 1994, at 12.30 p.m.; (t) on Friday 26th May 1994, at 2.30 p.m.; (u) on Friday 26th May 1994, at 4.30 p.m.; (v) on Friday 26th May 1994, at 6.30 p.m.; 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## Kenya nears total currency convertibility

By Leslie Crawford and Michael Holman in Nairobi

Kenya yesterday made its currency fully convertible for nearly all transactions, one of the most important steps in the country's liberalisation programme.

The measures were announced a day after Kenya's ruling Kikuyu party backed a controversial reform programme, urged by western donors, which embraces all aspects of the economy.

The decision reflects government confidence that Kenya's economic and political stability will ensure that there is no capital flight.

Mr Musalia Mudavadi, the finance minister, said Kenya's relaxation of the exchange control act made the shilling fully convertible for all current account transactions. Kenyans are now free to invest outside the country up to a maximum of \$500,000 without central bank authorisation. The bank says it will approve all bona fide transactions beyond that amount without undue delay.

Exporters are also free to retain all export proceeds in foreign currency. Previously, they had been required to surrender part of their foreign exchange earnings after 90 days.

"This is about as free as you can get, it is quite an achievement," said one private banker.

Mr Mudavadi said new procedures would also be introduced to simplify transactions, previously mired in bureaucracy which encouraged corruption.

The only area which will remain subject to exchange controls is inward investment in shares and government securities by foreigners. Mr Mudavadi said legislation to allow foreign investment funds into Kenya was not yet ready. He did not say when the last controls would be removed.

The currency liberalisation measures appear to have been decided in the wake of the appreciation of the shilling and

the build up of \$700m in foreign exchange reserves - enough to cover 4½ months imports - which reflect a new confidence in Kenya's economic policies.

Furthermore, they signalled President Daniel arap Moi's support for the 33-year-old finance minister, who has fought, since he took over last year, to implement the economic reform programme in the face of fierce opposition from some politicians and civil servants who resent the loss of patronage implicit in his reforms.

The decision coincided with a visit by an International Monetary Fund mission, which completed a review of Kenya's enhanced structural adjustment policy this week, concluding that the East African country had made considerable progress since multi-party elections in December 1992.

The polls, which returned President Moi to power, caused a large increase in money supply and saw inflation spiral out of control. Opponents say money was printed to buy votes.

Mr Hiroyuki Hino, IMF assistant director for Africa and leader of the mission, praised "substantial progress" but said the fund was concerned about the budget deficit and the financial performance of state companies, long criticised as nests of corruption for Mr Moi's stalwarts.

"What is important to us is to send a clear message to the Kenyan people that these sorts of irregularities will not be tolerated again," Mr Hino said, in reference to some of the worst reported abuses of the so-called "political banks".

But he said the IMF was not attaching strings to future aid.

Monetary conditions were "not as tight as had been expected" and the budget deficit for the financial year ending next month was likely to reach 7 per cent of GDP, 1 per cent higher than the target.

## Beijing success may impress Chernomyrdin

Tony Walker previews the Russian prime minister's four-day visit to China

When Mr Victor Chernomyrdin arrives in Beijing today his view of life in the Chinese capital through the tinted windows of his official limousine may be of greater interest than the issues to be discussed in four days of talks with officials.

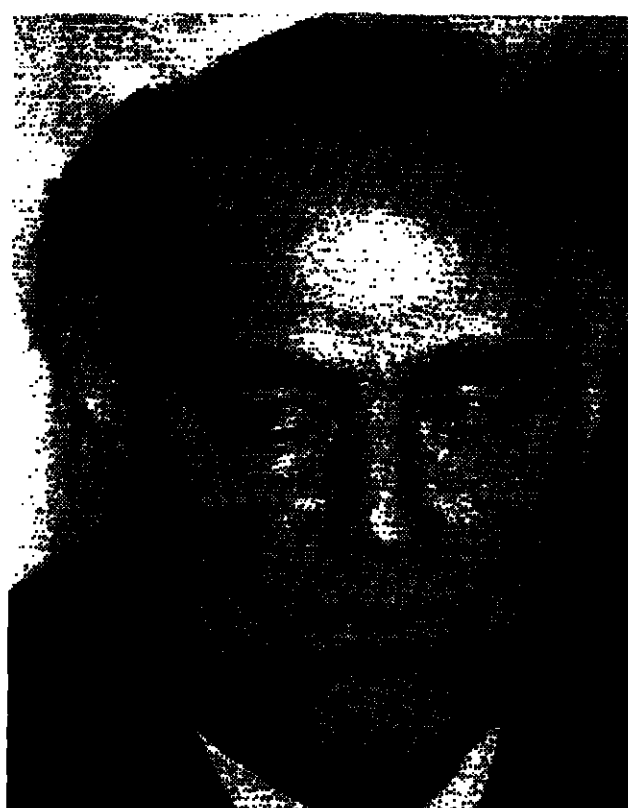
Russia's prime minister could not help but be struck by evidence that China's embrace of the market has carried it farther and faster than his country's fumbling efforts to reform its socialist era economy.

Chinese leaders are known to draw unfavourable comparisons with economic progress in Russia to urge swifter reform. Last China's ruling Communist party meets the same fate as its counterpart in the former Soviet Union.

While it is most unlikely that any Chinese official would be so undiplomatic as to make crude reference to the yawning gap between the performances of the respective economies - China recorded growth rates in each of the past two years of about 13 per cent compared with decline in Russia - it would be hard for Mr Chernomyrdin to ignore China's success.

He might seek to draw lessons from his exposure to China's economic progress at the very least he will be trying to engage his country's economy more closely with that of its booming southern neighbour.

Mr Chernomyrdin's visit will be concerned primarily with trade, including vexed ques-



Victor Chernomyrdin: trade is first concern

Associated Press

tions of payment - both countries are seeking a bigger proportion of payments in cash rather than barter goods. These and other trade-related issues, such as strengthening management of border trade, are being discussed in Beijing this week at the second session of the Sino-Russian Joint Com-

mission on Economic, Trade and Technical Co-operation.

Mr Alexander Shokhin, Russia's deputy prime minister has been in Beijing since early this week for the joint trade commission. He will also have been preparing for the Chernomyrdin visit which will encompass a broad range of topics, includ-

ing co-operation in aerospace - such as a joint fighter project - chemicals, pharmaceuticals, and machinery. They are also working on improving sea, road and rail transport routes.

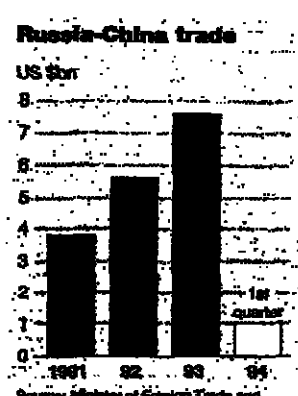
Two-way trade reached \$7.68bn last year, an increase of 30 per cent over the year before, making Russia China's seventh-largest trade partner. Chinese imports reached \$4.99bn and exports \$2.69bn.

In the first three months of this year two-way trade fell sharply, however, to \$991m. This was largely due to a dramatic slide in border trade which, according to some estimates, was down by more than 50 per cent to the end of March compared with the corresponding period last year.

Stricter customs and immigration regulations on the Russian side have slashed the number of Chinese pedlars crossing the frontier. Payments problems are also bedevilling cross-border trade.

In Beijing, Mr Geng Xuncai, a senior ministry of trade official, called for a greater percentage of business to be conducted in cash. This call partly reflects growing Chinese impatience with the practical difficulties of barter trade, which accounts for 70 per cent of business, now that the state-controlled trading system is breaking down.

The Russians are also pressing for cash payments for supplies of military equipment, according to the representative of a western arms supplier in Beijing.



Source: Ministry of Foreign Trade and Economic Co-operation

China purchased 26 Su27 fighters from Russia in 1992 and is anxious to add another squadron but payments problems appear to be holding up the deal. On-going negotiations on military purchases and exchanges in the technical field are being underpinned by a new military co-operation agreement.

The agreement, signed last November by Mr Pavel Grachev, the Russian defence minister, provides for an annual review of military co-operation and includes reference to the possibility of joint training exercises and access to each other's airfields.

Russian and Chinese officials have been stressing the complementary nature of the two economies. In Beijing, Mr Igor Rogachev, the Russian ambassador, described as "great" the potential for economic co-operation. He proposed the establishment of more joint

ventures to marry Russia's "natural resources with China's rich agricultural and labour resources".

Russia itself is anxious to exploit China's enormous demand for infrastructure assistance. It has proposed that it become involved in big capital works projects such as the \$10bn Three Gorges dam on the Yangtze river.

Among the more delicate issues of Mr Chernomyrdin's visit are those concerned with foreign relations. Moscow will have viewed with misgivings a recent 12-day tour of central Asia by China's premier Li Peng which was aimed at increasing Beijing's influence in those former Soviet republics, including resource-rich Kazakhstan.

Russia fears a greater Chinese presence in these areas and with it increased competition for the region's oil and minerals resources. China traditionally has regarded the countries on its western frontier as part of its sphere of influence.

Meanwhile Moscow has indicated that it is anxious to calm the tension on the Korean peninsula and that it would like to work more closely with China on this. But Russian influence is much diminished in Pyongyang these days. Beijing may not wish to complicate its dealings with the North Koreans by involving Moscow too closely in attempts to persuade them to agree to international demands to open their nuclear sites to inspection.

## Indian Airlines settles pay dispute with engineers

State-owned Indian Airlines said yesterday it had settled a pay dispute with engineers, ending their 10-day strike that had disrupted flights, Reuters reports from New Delhi.

The Press Trust of India said the airline, which flies mainly domestic routes, agreed to a 45 per cent increase in the allowances of some 860 striking engineers.

Indian Airlines officials said earlier they had invited the engineers for talks on a productivity-linked incentive scheme after they had

rejected a 30 per cent wage increase. The engineers began a go-slow on May 16 to back demands for wage parity with their higher-paid counterparts in Air India, the country's international air carrier.

Indian Airlines, in the red since private airlines were allowed to compete against it three years ago, said earlier it could not afford to pay what would have amounted to a 90 per cent wage rise. It lost more than Rs100m (\$2.1m) in revenues during the go-slow.

## Taiwan ends China travel ban

Taiwanese travel agents lifted a 25-day boycott against China yesterday, despite lingering anger over the death of 24 Taiwanese tourists in eastern China two months ago, AP reports from Taipei.

The boycott was part of Taiwan's reaction to allegations that the tourists were robbed and murdered and that China covered up the facts. But the attempt to punish China appeared to have ended with travel agents and the government each saying the boycott was the other's initiative.

Travel agents say about 20,000 can-

called tours have cost them revenues of between \$340m to \$310m (\$1m to \$2.5m). Last year about 1.5m Taiwanese travelled to China, pumping \$3m into the Chinese tourism industry.

The Taipei Association of Travel Agents said the lifting of the boycott was approved by the Mainland Affairs Council, which makes Taiwan's mainland policy in the absence of official China-Taiwan ties.

Mr Micky Chen, the council's director of economic affairs, said the government had never encouraged organised tours to China, believing it to be a dangerous place, but was in

no position to impose travel bans. "It was travel agents who started the boycott," he said in an interview. China and Taiwan do not recognise each other, and their trade and tourism links, while tacitly approved by both governments, are unofficial.

The bodies of the tourists and eight Chinese crewmen were found in the burned-out hull of a pleasure boat on Thousand Islands Lake in Zhejiang province.

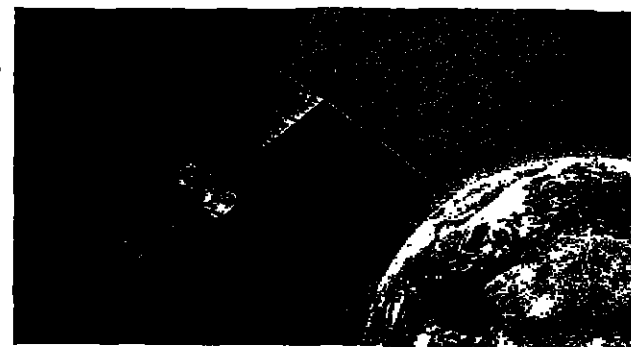
The victims' relatives complained that they were denied information and harassed when they visited the lake.

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 Anthony Hales, *Allied-Lyons*  
 Peter McSorley, *Anglo Brokers*  
 Dr Mike Smith, *Argos*  
 Archie Norman, *Asda Group*  
 Donald Parr, *Baird*  
 Keith Orrel-Jones, *Blue Circle Industries*  
 Anita Roddick, *Body Shop*  
 Sir James Blyth, *Boots*  
 Sir Colin Marshall, *British Airways*  
 Cedric Brown, *British Gas*  
 David Simon, *British Petroleum*  
 Johnathan Fry, *Burmah Castrol*  
 Michael Green, *Carlton Communications*  
 Mike Forster, *Club 24*  
 Neville Bain, *Coats Viscella*  
 Bruce Cohen, *Courts*  
 Richard Clothier, *Dulcety*  
 Andrew Teare, *English China Clays*  
 John Poulter, *Fairly Group*  
 John Conlan, *First Leisure Corporation*  
 Patrick Egan, *Fisons*  
 Rocco Forte, *Forte*  
 Mike Billington, *General Domestic Appliances*  
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 Gerry Robinson, *Granada Group*  
 Derek Bonham, *Hanson*  
 Ronnie Hampel, *Imperial Chemical Industries*  
 Peter Salt, *JFM*  
 Michael Ockenden, *InterMortgage*  
 Alan Smith, *Kingfisher*  
 Arthur Stone, *Leeds & Holbeck Building Society*  
 Martin Laing, *Laing*  
 Brian Pitman, *Lloyds Bank*  
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 Robert Montague, *Tipbook*  
 David Perkins, *Travis Perkins*  
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## NEWS: INTERNATIONAL

### Central bank says peace process will help boost economy

## Israel forecasts 5% growth

By Julian O'Connell in Jerusalem

Israel's central bank yesterday predicted the economy would grow at 5 per cent this year despite concern about high inflation and interest rates, a slowdown in Jewish immigration, and a continuing stock market downward trend.

The Bank of Israel, which published its annual state of the economy report yesterday, said a stable economic policy and exploitation of sound infrastructure and potential human resources would fuel fast growth in the coming years.

Growth of 3.5 per cent for

1993 was low, against 6.7 per cent growth in 1992, but that was temporary. The low growth masked significant rises in exports, investment and employment. The central bank also said the unfolding Arab-Israeli peace process would have positive effects on the Israeli economy in opening new markets, increasing exports, investments and consumption.

"We have the potential, the technology, the manpower and the new markets... the general direction is positive," Mr Jacob Frenkel, central bank governor, said. "Despite the

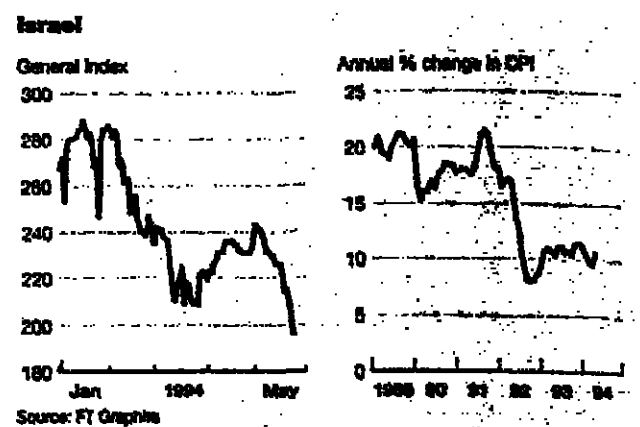
stock exchange crisis, growth will remain as expected." Analysts said the bank was seeking to deflect criticism from industrialists and finance ministry officials that recent rises in interest rates would curb economic growth.

But Mr Frenkel warned that the government would have to tackle urgently a runaway inflation rate, which is about 13.5 per cent, well ahead of the government's 1994 target of 8 per cent. The central bank said inflation was the product of rocketing housing prices, now climbing at an annual rate of 35 per cent. Mr Frenkel urged

the government to release more state-owned land, press contractors to build in a fixed time, and increase permits for foreign construction workers to fill jobs of Palestinians unable to come to work after Israel sealed off the occupied territories.

The cabinet is due to finalise plans on Sunday to combat the housing crisis.

Mr Frenkel said the government should press ahead with privatisation despite the crisis on the Tel Aviv Stock Exchange where shares have fallen 18 per cent in the past three weeks. The Mishtanin



index of the top 100 blue chip shares fell by 1.5 per cent again yesterday, closing below the level of August 1993.

Further reforms in economic policy, including lower taxation, faster liberalisation, and increased investment in infrastructure, were necessary to

ensure greater stability, the bank noted.

"Israel today has the potential to continue fast growth, while integrating into the world's business community and exploiting the new possibilities opened by the peace process," the report said.

## Rights groups warn on Hong Kong refugees

### Louise Lucas on worsening tension as the time approaches for Vietnamese repatriation talks

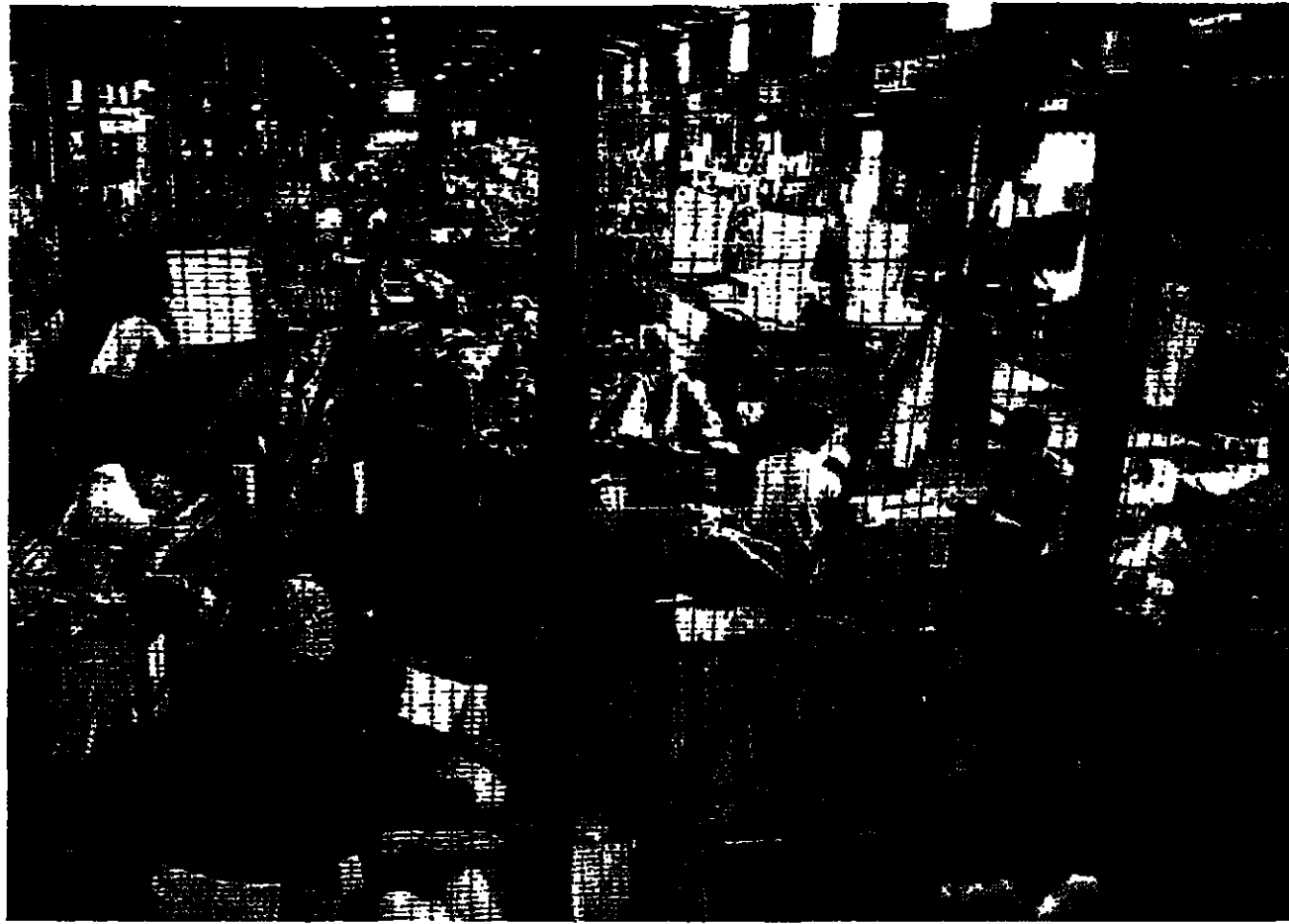
Children of Vietnamese asylum seekers held in detention centres in Hong Kong may know little of life beyond the heavy iron gates, but in recent weeks they have seen some horrific things around them: adults tearing open their own flesh with sharpened spears of bamboo and knives, self-immolation and the emaciated figures of hunger strikers.

In the past week 65 cases of self-wounding have been reported at the detention centres, and emotions are set to escalate before a key meeting next week in Bangkok to discuss strategies for resettlement and repatriation of the Vietnamese asylum seekers remaining in Asia. Pressure groups are urging the Hong Kong government to move fast to defuse a potentially explosive situation.

The government's recent track record is not encouraging. Last month, the Correctional Services Department despatched 1,200 officers in riot gear to move 1,500 Vietnamese from Whitehead Detention Centre, in Hong Kong's New Territories, to High Island Camp, half an hour's bus ride away.

The storming of Whitehead was crude, violent and excessive, according to lawyers and rights groups. Buddhist shrines were torn down, women and children kicked and punched, mace sprayed in detainees' faces and teargas fired liberally, they say. These claims, and others, are being investigated by an independent inquiry set up by Mr Chris Patten, Hong Kong's governor.

Human rights groups say at least 270 people were treated by doctors after the storming during which, they say, 857 teargas shells were fired, along with a pepper-fog teargas



Sheds like this at the Sham Shui Po camp in Hong Kong house 1,200 Vietnamese refugees each

machine. The government at first admitted to 250 rounds of teargas and 30 casualties.

Just over half the 52,000 Vietnamese refugees in camps throughout Asia are held in Hong Kong detention centres. Hong Kong itself already has one of the world's highest population densities at 5,390 people a sq km, and the 1992 agreement struck with Hanoi to repatriate non-refugees seemed a fair solution.

However, repatriation is proving a double-edged sword: government figures show it has brought the annual flood of asylum seekers down to a trickle, but the plight of men and women being forcibly returned to a country where they say they would be at risk has provoked indignation in the US and elsewhere.

There is little local sympathy. In an economy where the onus for welfare has traditionally been put upon the family, it goes against the grain to see

the governments of Hong Kong and Britain together with the United Nations High Commission for Refugees shell out funds on the Vietnamese' upkeep (the total bill for the current financial year is expected to be HK\$98m (US\$12.8m)).

When one youngster, en route to the US after a last-minute reprieve, said he never wanted to see Hong Kong again, an outraged reader wrote to the local daily, the South China Morning Post:

"His remark instils a feeling of guilt among the people of Hong Kong who have been doing more than any other people in the world for the Vietnamese refugees. As for this young man, we provided food, shelter and, not least, the opportunity to seek a new home elsewhere."

Most of those awaiting screening will be rejected as lacking a well-founded fear of persecution in Vietnam: of the 58,491 people already screened,

88 per cent were screened out. Government officials refer to them as "economic refugees," despite the fact that Hong Kong is full of mounds from the Philippines, sandwich boys from the UK, MBAs from the US and barmaids from Australia.

Most of the asylum seekers are packed within the confines of rude bunkers in Whitehead Detention Centre, whose walls are topped with massive loops of barbed wire. In summer the huts are sweltering, in winter freezing. Whitehead faces the sea, but affords no more of a view than Alcatraz.

"They are isolated and insulated," says Ms Pam Baker, a lawyer who chairs Refugee Concern. "No independent body goes in there. The UNHCR and the Hong Kong government are in cahoots and have the whole thing tied up. It is pretty claustrophobic, and they don't really know what's going on in there so they make up rumours which go around and spread like wildfire."

Mr Jahanshah Asadi, the Hong Kong chief of mission at the UNHCR, says the recent state of self-mutilation in the camps is "quite regrettable." But what more can he do, he asks.

What the UNHCR does is provide counselling. This, it believes, is sufficient and has quashed certain requests by Refugee Concern for lawyers' visits on these grounds alone.

Refugee Concern wants it to grant access to concerned individuals, non-governmental organisations and lawyers. It could also sanction the installation of payphones, and it could allow a free flow of information, it says.

In short, it says, it could provide some of the amenities already offered to inmates at Hong Kong's Victoria Prison.

## Fall in investment hits Australian budget hopes

By Nikki Tait in Sydney

Investment by Australian companies fell more than 5 per cent between the last quarter of 1993 and the first quarter of 1994 - a decline which casts further doubts over the optimistic assumptions on which the federal government has based its 1994-95 budget calculations.

According to the latest Australian Bureau of Statistics figures, real private capital expenditure on equipment, plant and machinery dipped from A\$4.196bn to A\$3.9bn (\$2bn to \$1.88bn), while spending on buildings fell from A\$2.027bn to A\$1.84bn.

The corresponding figures for the March quarter of 1993 were A\$4.144bn and A\$1.876bn respectively.

The figures are significant because the federal government is banking on a substantial upturn in business investment to help boost economic growth to about 4.5 per cent in 1994-95 fiscal year. It needs growth of this order to generate extra tax revenues, to fund a number of welfare-related schemes, most notably, an ambitious jobs programme designed to address Australia's double-digit unemployment rate.

In his budget speech earlier this month, Mr Ralph Willis, treasurer,

forecast a 14.5 per cent increase in business investment during 1994-95, after a predicted rise of 1 per cent in the current year.

This figure was in line with some private-sector expectations, but was at the upper end of the forecasting range.

The government's projections immediately encountered scepticism from some employer groups, which felt Australian companies were still seeking efficiency gains rather than new capacity, and suggested that profit improvements among small and medium-sized businesses are lagging those in large, quoted corporations.

Yesterday, Mr Willis defended the government's projections, saying overall expectations for the year were unchanged, and that he expected the "realisation ratio" (the ratio of actual investment to expected investment) to increase. But analysts, who had been expecting a modest investment pick-up in the March quarter, or a stable position at the least, were surprised by the data.

"The fall in plant and equipment expenditure in the March quarter is unexpected, puzzling and disappointing," Mr Chris Caton, chief economist for Bankers Trust Australia, commented.

● The Australian Chamber of Commerce and Industry, the nation's largest employer group, is to lodge a formal complaint with the International Labour Organisation over new federal legislation on industrial relations next week.

The ACCI claims the law, passed at the end of last year and highly unpopular among employers, breaches fundamental principles of collective bargaining and does not allow companies to bargain freely with employees without being impeded by compulsory arbitration and centralised awards.

Beyond those nagging fears may lie the answer...



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## Advance for Republicans in US poll

By Jurek Martin, US Editor, in Washington

Republican hopes for gains in the mid-term congressional elections in November were sharply lifted late on Tuesday when the party captured in Kentucky a House of Representatives seat that had voted Democratic for the last 129 years.

In a special election caused by the death in March of Congressman William Natcher, Mr. Ron Lewis, a fundamentalist Christian minister, defeated Mr. Joe Prather, the Democratic candidate, by 55:45 per cent.

The House now holds 256 Democrats, 178 Republicans and one Independent (Mr. Bernie Sanders of Vermont).

Last month, the Republicans picked up another traditional Democratic seat, in Oklahoma, also a state bordering the south. With 11 incumbent Democrats in the region having announced retirement, and with more than 40 House seats to be vacated by incumbents of both parties nationwide, the prospects for further Republican gains in November seem clear, perhaps beyond the 25-seat advance hitherto considered realistic.

Particular factors applied this week in Kentucky's second district, not least the absence of Mr. Natcher, a fixture for the last 40 years who was often returned unopposed. Mr. Natcher, a conservative Democrat by any standards, bucked the party trend evident in his own district in presidential elections. In 1992, President George Bush beat Mr. Bill Clinton from neighbouring Arkansas in the district by 45:41 per

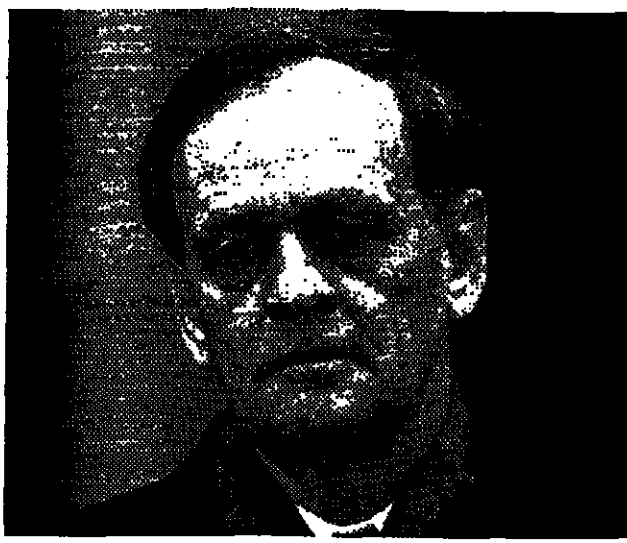
## Chairman may be on way out

Lawyers for Democratic Congressman Dan Rostenkowski were reported yesterday to have offered his resignation as House ways and means committee chairman and, perhaps, even his acceptance of a short prison term in exchange for the dropping of a multi-count federal indictment on expense account offences, Jurek Martin reports.

It was far from clear whether a plea bargain acceptable to both sides could be reached but Mr. Rostenkowski's days as committee chairman seemed to be numbered.

Mrs. Hillary Rodham Clinton conceded yesterday that his departure would be a blow to the passage of healthcare reform by Congress this session, which the powerful chairman is committed to achieve. But she remained confident that an acceptable bill to guarantee universal medical insurance in the US would emerge.

The charges against Mr. Rostenkowski stem from, and seem to go beyond, the House post office scandal unearthed three years ago. In spite of the negotiations being conducted by his lawyers, he has repeatedly protested his innocence.



Jean Chrétien: Drawn into the separatist debate. (Photo: Ashley Johnson)

## Chrétien warns Quebec

By Bernard Simon in Toronto

Canada's prime minister Mr. Jean Chrétien has added his voice to a rising chorus of warnings about the risks Quebec faces if the francophone province steps up its campaign for independence.

Mr. Chrétien has so far tried to steer clear of the separatist debate, but he has been drawn into it by the separatists' strong performance in opinion polls before a Quebec provincial election, due by year-end.

ties with Ottawa if it wins the election, is well ahead of the ruling Liberals in the polls.

The PQ's federal counterpart, the Bloc Québécois, has lost no opportunity to press the separatist cause outside Quebec. The BQ forms the official opposition in the House of Commons in Ottawa.

Mr. Chrétien accused the separatists this week of hurting the economy by sowing doubts in financial markets about Canada's political stability. The prime minister said he was confident that Quebec people would vote to stay in Canada if a referendum were held.

The PQ plans to call one within a year if it wins the forthcoming election.

Concern has grown in the federalist camp, however, that the risks of separation are not being driven home forcefully enough to Quebec voters.

Mr. Peter White, a business partner of publisher Mr. Conrad Black and head of the Council for Canadian Unity, warned in a newspaper commentary this week that nationalist parties "have already made tremendous strides in making independence seem natural, inevitable and practically a fait accompli."

## Venezuelan currency value down sharply

By Joseph Mann in Caracas

The value of the Venezuelan currency, the bolivar, fell sharply after the introduction of a new procedure for sales of foreign exchange by the central bank. The new system narrowed the gap that had developed between the official value of the currency and that on the parallel market.

Many bankers and economists said they believed the central bank had taken a step in the right direction by abandoning the system of rationing sales of dollars to banks and exchange houses. It could help to stabilise Venezuela's jittery foreign exchange market.

A growing gap had emerged this

month between the official rate set by the previous auction system and the rate on the parallel market.

The central bank abandoned the limited auction system on Monday and dealers started operating a "Dutch auction" system, under which the central bank sells foreign exchange to banks and exchange houses offering the highest bids of the day. The new procedure sets no limits on resale margins and is more responsive to market demands.

Yesterday, the central bank sold dollars to the banking system at rates ranging from 189 to 192, for an average of 190.51 per dollar.

On Tuesday, Venezuelan commercial banks sold US dollars to corporate cli-

ents and the public at rates varying from 185 to 189 bolivars to the dollar, after purchasing dollars from the central bank at a maximum rate of 185 to the dollar.

The average price at 29 commercial banks for buying dollars on Tuesday was 175.88:1, a 21 per cent devaluation in comparison to the previous day's official dollar price, but a 4.4 per cent devaluation against Monday's price on the parallel market.

In all of 1993, the bolivar lost 25 per cent of its value against the dollar.

The central bank did not release any figures on the amounts of dollars sold on Tuesday, but these were clearly higher than under the previous system,

which probably averaged about \$35-40m per day, bankers estimated.

Mr. Edgar Romero Nava, president of Fedecamaras, Venezuela's largest commercial and industrial association, praised the central bank's new procedure as "more transparent" than its predecessor, but warned that it will not work in isolation.

He said the government of President Rafael Caldera should also implement "macroeconomic stabilisation measures" such as a sound fiscal policy, privatisation of state-owned companies and a reform in the present system of employee severance benefits, as well as improving purchasing power for the public.

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## Rise in durable goods orders points to growth

By Michael Prowse in Washington

US orders for durable goods rose 0.1 per cent between March and April, less than analysts expected, but the longer-term trend appeared consistent with continued robust economic growth.

The increase in orders was the 11th consecutive monthly gain and followed a revised 0.7 per cent increase in March. Orders were 10.4 per cent higher than in April last year, before allowing for inflation of just under 3 per cent.

Separate figures yesterday showed a small rise in sales of existing US homes last month, to an annual rate of 4.12m against 4.07m in March.

The volatile transport sector accounted for much of the weakness in goods orders last month. A decline in orders for motor vehicles and railway equipment more than offset increased demand for aircraft. Excluding transport, orders rose 0.8 per cent from March.

Analysts were divided over the figures, partly because they disagree on the extent to which increases in short- and long-term interest rates are curbing economic growth.

"Today's report adds to ear-

lier evidence that the economy was already slowing down," said Mr. Robert Barr, a senior economist at the US Chamber of Commerce. The Federal Reserve's decision to raise interest rates last week "may not have been warranted," he added.

Mr. Richard Berner, chief economist at Mellon Bank in Pittsburgh, said the underlying trend was strong and predicted US capital spending would remain robust, partly because demand for US durable goods was now growing in overseas markets.

The Fed would soon have to consider raising interest rates again, to prevent growth putting upward pressure on inflation, he warned.

Many analysts expect figures for gross domestic product, due on Friday, to show a modest downward revision in economic growth in the first quarter to an annualised rate of just over 2 per cent, against a preliminary estimate of 2.6 per cent.

But this is widely seen as underestimating the economy's underlying rate of growth. Wall Street growth projections for the second quarter range from an annual rate of 3.5 per cent to as much as 6 per cent.

## Guatemala risks loss of loans

By Edward Orlébar in Guatemala City

The Guatemalan government is facing a fiscal crisis and will probably fail to meet conditions imposed by official creditors. This follows Congress having resisted crucial draft legislation this month.

Congress failed to pass before the summer recess tax reforms which the finance ministry hoped would offset sharp revenue losses this year and hold the government's tax take at 8.5 per cent of GDP.

The reforms were to include stiffer sanctions for tax evaders, the abolition of many value-added tax exemptions, and the introduction of a 2 per cent capital tax.

The government may now fail to meet June 30 fiscal targets set by the International Monetary Fund. That would lead to a freeze of a \$85m (€20m) financial sector loan from the Inter-American Development Bank and of a \$42m structural adjustment loan from the World Bank.

The tax reform package was

also opposed by Guatemala's powerful private sector, where it was claimed that the finance ministry was corrupt and inefficient, and that improved tax collection was needed rather than reform.

Congress has also blocked approval of relatively soft terms agreed between the government and Paris Club creditors last year, which must be ratified by next Tuesday.

Congress is now in recess and is not due to return until after Congressional elections, due to be held in August.

Ministers say they still hope for Congressional approval of the Paris Club deal in an extra session, but this would require political bargaining.

The private sector has long regarded tax increases as anathema to its interests, although Guatemala has one of the lowest taxation rates in the western hemisphere.

Economists say that, if no changes are made, the tax take will drop below 7 per cent of GDP, widening the fiscal deficit and jeopardising much-needed social investment.

## NEWS: WORLD TRADE

# Deutsche Telekom loses cartel case

By Andrew Adonis in London and Judy Dempsey in Berlin

Deutsche Telekom, the state-owned German telecommunications operator, has been seriously hindering competition in Germany's liberalising telecoms market through substantial cross subsidies from its monopoly businesses.

A six-month investigation by the Federal Cartel Administration in Berlin concluded that since 1989 Deutsche Telekom has channelled subsidies totalling DM1.9bn (£760m) into its data networks division.

The decision has far-reaching implications for Deutsche Telekom as it faces privatisation amid growing international competition. Deutsche Telekom still has 90 per cent of Germany's data networks market; in the other liberalised telecoms sectors of satellite and mobile communications rival operators have taken nearly half of the German market.

Data networks were liberalised in Germany in 1989, in accordance with European Union rules on telecoms liberalisation. But competitors have long complained that Deutsche Telekom was keeping them out

of the DM800m-a-year market by subsidising data networks from its monopoly voice and leased lines businesses.

The Federal Cartel Administration has broadly upheld the complaints. "We proved how Deutsche Telekom had been hindering competition through providing hidden subsidies," the Cartel Office said yesterday. Its report is with the Ministry of Economy and the Ministry of Posts and Telecommunications.

An association of rival telecom operators, which took the case to the cartel authority, includes British Telecommunications, AT&T of the US, and Unisource, a joint venture between the Swiss, Swedish and Dutch state telecoms companies.

"This is a landmark case in German telecommunications and business," said Mr Gerd Eickers, president of the association, saying it would send a "strong signal and incentive to all aspirants in the liberalised European telecommunications market".

Deutsche Telekom said it had yet to see the report, but claimed to be "confident" that significant changes to its accounting system made over

the past two years, and others in train, would meet the complaints.

The Economics Ministry said the findings would not delay the privatisation of Deutsche Telekom. The governing Christian Democratic coalition has secured backing for the partial privatisation of the telecoms and postal services, although a flotation is unlikely before 1996.

However, the cartel report calls into question the capacity of Deutsche Telekom to meet early competition. Under existing EU rules its monopoly on basic voice traffic is protected until 1998. The cross-subsidy report also has ramifications for the Eculbn (£770m) joint venture between Deutsche Telekom and France Telecom, the French state operator, formed last December to provide data and other advanced services to multinationals.

The companies argued that the exposure of the data sector to competition justified their move to integrate their international data services. They are anxious to extend the alliance, but EU competition authorities may resist any further integration until competition is well established.



Peter Sutherland (right), head of Gatt, speaking to businessmen in Kuala Lumpur yesterday

## Gatt chief answers critics

Mr Peter Sutherland, the director general of Gatt, has said that the idea that the recently concluded Gatt agreement would erode national sovereignty was "absolute nonsense" and that such sentiments must not be allowed to undermine the accord, writes Kieran Cooke in Kuala Lumpur.

Some members of the US

Congress have said that a new World Trade Organisation (WTO), to be set up next year, will be like an "economic United Nations" in which the US could be outvoted by smaller countries.

Mr Sutherland, in Kuala Lumpur to attend a meeting of business leaders from around the Pacific, said it would be an act of the greatest folly if the

recently concluded agreement was to be questioned in this way. "By any stretch of the imagination, sovereignty is not at issue. The WTO will not be an instrument of world government. It will in no way inhibit sovereignty."

Mr Sutherland said there was an urgent need for countries including the US to ratify the Gatt agreement.

# Boeing looks east in project for smaller jet

By Paul Betts, Aerospace Correspondent

Boeing, the world's largest commercial aircraft manufacturer, is stepping up efforts to enter the first time the market for smaller 70-100 seat jets.

The US group, which has traditionally dominated the large airliner market, is working with the Japanese and Chinese aircraft industries to study the development of a new commercial jetliner smaller than its current Boeing 737 family of 100-170 seat narrow-body aircraft.

Boeing yesterday said it had appointed Mr Richard James, its former vice-president of marketing for commercial aircraft programmes, to a new position of vice-president to study the development of a new small aircraft.

"His assignment will be to explore the market feasibility and structure of a new small aircraft programme," said Mr Ron Woodward, president of Boeing's commercial aircraft operations. Boeing said representatives from Japan Aircraft

Industry and the China National Aero-Technology Import and Export Corporation had begun work with Boeing in Seattle to examine the market requirement and potential configuration for a new commercial jet aircraft, slightly smaller than the 737.

The move is expected to intensify further competition in the small jet airliner market which is scrambling to restructure itself in the face of large-scale over-capacity in that sector. It would pitch the world's leading aircraft manufacturer against companies such as Fokker, British Aerospace and Saab in that market.

Boeing sees strong demand for smaller jet airliners emerging during the next 20 years in the Asia-Pacific region. The small aircraft project will extend Boeing's close links with both the Japanese and Chinese aircraft industries. Japanese companies already participate on all Boeing airliner programmes, including the latest 777 wide-body aircraft, while China produces parts for the 737 and the 757.

## NEWS IN BRIEF

### TCI-Sumitomo in Japanese ventures

TCI, the US cable TV operator, and Sumitomo, the Japanese trading house, have agreed to set up two new joint ventures in Japan to operate cable TV companies and supply programme software, writes Michio Nakamoto in Tokyo.

The two companies will set up a cable TV operator to oversee the operations of Sumitomo's portfolio of cable TV companies in Japan as well as any others the company might acquire in the future. Sumitomo has an equity stake in 26 cable TV companies with a total of 132,000 household subscribers.

The other joint venture company will provide programmes to cable TV companies, take charge of the TV shopping business which Sumitomo and TCI are considering, and set up new TV channels.

The capital of the two new companies will total \$500m (£333.3m), with Sumitomo investing the bulk of funds and TCI investing up to the maximum allowed to a foreign company under Japanese law. Recent deregulation moves by Japan's Ministry of Posts and Telecommunications increased the permissible foreign equity level to one third. TCI intends eventually to raise its stake to 40 per cent, Japanese regulations permitting.

### Nokia first for debut in Japan

Nokia, the Finnish telecommunications group, yesterday became the first European manufacturer to start selling cellular phones in Japan, writes Michio Nakamoto in Tokyo and Christopher Brown-Jones in Stockholm.

It marks the entry of Europe's largest mobile phone manufacturer into the world's second-largest mobile phone market. It follows last month's deregulation when it became possible to sell mobile phones in Japan for the first time. Previously it was only possible to lease them.

The Finnish group has delivery agreements with two operators in Tokyo and Kyoto, with a third accord, in the Nagoya region, due to come into force in July. Last year Nokia and Matsushita, the Japanese trading house, established a joint venture to import Nokia's phones. Last week it signed up Casio, the maker of watches and calculators, to supply its customer support services.

Nokia expects mobile phone sales in Japan to reach between 1.3m and 1.4m this year, including 300,000 digital phone sales. It aims to capture around 25 per cent of the digital market.

Nokia share issue, Section II

### US cinema offensive in China

American-style multi-screen cinemas, complete with popcorn, candy and arcade games, will be appearing soon in Chinese cities under a joint venture between two US companies and Chinese investors, Reuters reports from Los Angeles.

The joint venture will invest about \$100m (£66m) to build multiplex cinemas and entertainment centres throughout China, according to Mr Paul Broadhead, president of Paul Broadhead Interest USA, a co-founder of Cinemark, the fourth-largest US chain of cinemas, and Four Points Entertainment, a television production company. The intention is to have 150 to 200 screens over the next five years, said Mr Shukri Ghaleyini, chairman of Four Points.

The venture first plans to renovate an existing cinema and entertainment complex, Asia Film Town, in Changzhou, an industrial city of 2.5m people. Asia Film Town, a three-year-old complex, has eight screens, with restaurants and shops built around a swimming pool.

### Unctad's exporter database

The United Nations Conference on Trade and Development has launched an electronic pocket-book for exporters on CD-Rom, enabling users to call up comprehensive information on trade flows, tariffs and trade rules for more than 5,000 products in the world's main markets, writes Frances Williams in Geneva.

The CD-Rom version of Unctad's Trade Analysis and Information System (Trains) unites six separate databases and includes information on 50 markets accounting for more than 95 per cent of world imports. The Trains CD-Rom "has everything an exporter or negotiator needs to know about the market access conditions for a product," according to Unctad. CD-Roms contain up to 650 megabytes of information, equivalent to 450 million computer diskettes, and the falling cost of CD-Rom drives (now less than \$400) has made the technology widely accessible. Unctad developed Trains initially for use by developing country governments. It covers tariff and non-tariff trade measures, including details of preferential schemes, detailed import data, names and addresses of importers for selected product categories and markets, and other general trade documentation.

Further information from Unctad/DMS/Trains, Palais des Nations, CH-1211 Geneva 10, fax 41 22 907 0051.

### Cuba sets \$1bn tourism target

The Cuban government has set new targets which indicate expectations of a significant expansion in tourism over the next two years, writes Canute James in Kingston.

It is expecting gross income from the sector to reach \$900m (£600m) this year and \$1bn next year, Mr Osmany Cienfuegos, the tourism minister, told a recent conference on Cuban tourism. Gross income from the sector last year was \$720m, of which about one third represented net earnings. The government is hoping the volume of visitors will reach 1m by 1996, double last year's volume, the minister said. The island's stock of hotel rooms is being increased to meet the growth in visitor arrivals, with foreign investors involved in the construction and rehabilitation of 7,000 rooms. The expansion in capacity should lift the number of rooms to 50,000 by the year 2000, he said.

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# UK lags Germany on performance

By David Goodhart,  
Labour Editor

British manufacturers continue to trail their German counterparts in the training of technicians and the use of postgraduate engineers and scientists, according to an analysis of chemical and engineering companies in the two countries by the National Institute of Economic and Social Research.

In a survey, NIESR researchers found a bigger skills and performance gap in four pairs of engineering companies compared with three pairs of chemical companies.

The British engineering plants had improved productivity substantially over 15 years, but still trailed the German factories. They were also "followers" in technical innovation. "British price competitiveness still depends heavily

on favourable movements in exchange rates," says the report.

By contrast, the analysis in chemicals pointed to a similar performance between the two countries. "Most British plants were at least equal to and sometimes ahead of their German counterparts in the use of new, sophisticated capital equipment".

The German plants were well ahead on shopfloor quali-

cations. In chemicals, 45 per cent of Germans had a craft apprenticeship compared with 23 per cent in Britain. In engineering the gap was wider, 57 per cent to 20 per cent.

These differences were even sharper at the intermediate-technician level, with virtually all German supervisors trained to Meister level and only 5 per cent of British supervisors with any specific training for their role.

The proportion of technical and higher degree graduates was similar in the chemical industry, but German plants had more than double the British level in engineering. Germany is taking more postgraduate students who are regarded by British employers as "overqualified" and lacking in commercial aptitude.

UK competitiveness, Page 10  
Editorial Comment, Page 15

## 'Rates must rise to keep inflation below 4% target'

By Gillian Tett,  
Economics Staff

Interest rates will have to be raised by a full percentage point within the coming months if inflation is to be kept below the government's target of 4 per cent, a leading economic research body warned yesterday.

Though raising rates might be politically unwelcome for the government, the new climate of openness means that the Bank of England increasingly has the upper hand in setting inflation policy, argues a report from the National Institute of Economic and Social Research. "The publication of the minutes of meetings between the chancellor and the governor... has left the government with surprisingly little room for manoeuvre," the report says.

"[The government] has allowed a situation to develop in which it is difficult for the bank's advice on interest rate moves to be rejected," the report says, pointing out that the bank itself is increasingly inclined to approve increases in interest rates.

Factors that will persuade the bank to raise rates before the end of the year are the growth in earnings and money supply, the report suggests. Average earnings have grown at a slower than expected rate, but are expected to grow by 3.5 per cent this year and 5 per

cent next year. Meanwhile M0, which has been growing by 6 per cent, is expected to continue rising well above the government's 4 per cent monitoring range.

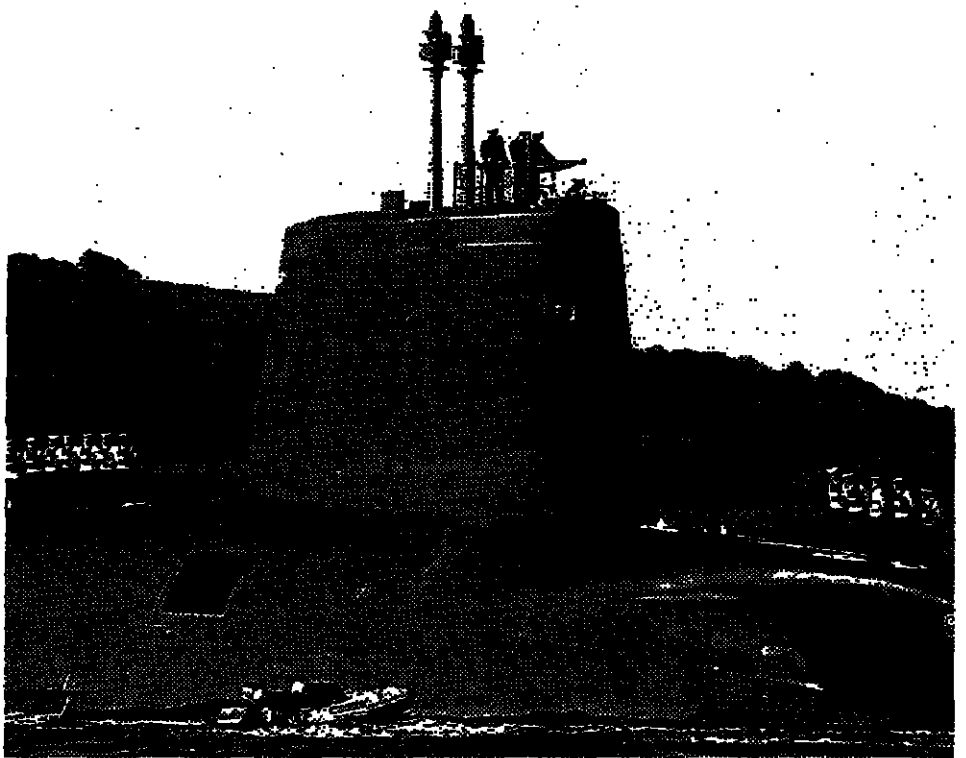
These factors have not triggered inflation yet, says the institute, which admits that its own inflation predictions - among the gloomiest in the City - have become more optimistic since February.

It says inflation will only rise a "little over the next year or two", from its current underlying 2.5 per cent, if base rates are brought in line with the level of interest rates now expected in the markets.

But with the markets now assuming that interest rates will rise to 6 per cent by the end of the year, and 7 per cent by 1995, this implies a significant rise from their current level of 5.25 per cent, it points out. This rise will have to occur within 12 months.

These interest rate rises should not seriously affect recovery, the institute says.

● The UK's gross domestic product grew by 0.7 per cent in real terms in the first quarter of 1994, confirming earlier estimates, the Central Statistical Office reported yesterday. A CSO review of trade statistics, which reduced the volume (although not the value) of imports last year, has resulted in estimates of 1993's GDP growth being revised upwards from 1.9 to 2 per cent.



An anti-nuclear protester is hoisted aboard a naval dinghy beside HMS Victorious as it arrived on the Clyde in Scotland yesterday. The second of four Vanguard class submarines to be built by Vickers, it can carry up to 16 Trident missiles. There will be a programme of trials before it is formally accepted by the Royal Navy from its makers

## Bae wins missile order

British Aerospace Defence has won a new government order for its advanced short-range air-to-air missile worth \$66.5m, writes Bernard Gray.

The original \$570m development and production order for the Asraam was placed with BAE two years ago and included a fixed-price option for a further batch of missiles which the ministry picked up. Asraam is the only replace-

ment under development for the Aim-9 Sidewinder missile. BAE is in partnership with Hughes of the US to try to meet the Pentagon's requirement for a replacement.

The deal is not expected to affect the negotiations between BAE and Matra of France over the merger of their missile businesses.

● The Ministry of Defence yesterday placed an order worth

more than \$20m for submarine command systems - to be installed in Trident ballistic missile submarines and retro-fitted to the Trafalgar and Swiftsure classes - with electronics specialists BAE Sema of New Malden, Surrey. This follows BAE Sema's success last week in winning contracts for its surface ship control system for the new frigates for the Korean navy worth \$26m.

### Britain in brief



## New Labour leader sought by July 21

Labour's national executive committee threw the party's leadership election wide open yesterday by inviting a challenge to Mrs Margaret Beckett, deputy leader.

The surprise decision, taken at Mrs Beckett's request, opens the way for her to join up to five other candidates in the race to succeed Mr John Smith as leader. It also raises the prospect of a contest for both jobs between teams linking candidates from the party's "modernising" and traditional wings.

The new leadership team will be declared on July 21 after a six-week campaign and a postal ballot involving up to 4.3m party members and trade union supporters.

But the NEC will not accept nominations until after the European election on June 9, suggesting that Labour is in for at least a fortnight of backstage manoeuvring by potential candidates.

## Banks warned of risks

The Bank of England has warned merchant banks of the growing risks of being sued or suffering damage to their reputation as a result of advising companies on mergers and acquisitions and restructurings.

The bank disclosed its supervisors had discussed risks with merchant banks after cases such as Samuel Montagu being ordered to pay £172m to the creditors of the collapsed financial group British & Commonwealth Holdings.

It disclosed the action in its 1993-94 Banking Act report, which said merchant banks' role in takeovers, new issues and corporate restructurings "makes them especially vulnerable to litigation and loss of reputation".

## US man holds Sinn Féin talks

A senior Irish-American businessman is holding informal talks with Sinn Féin, the political wing of the IRA, in an effort to bring about peace in Northern Ireland.

Mr William Flynn, president of Mutual America, one of the biggest US insurance companies, has renewed contact with Sinn Féin while on a visit this week to Dublin and Belfast. Mr Flynn is part of a delegation of Irish-American businessmen discussing investment on both sides of the Irish border with officials and local enterprises. He is understood to have used the visit to try to persuade Sinn Féin of the growing support within the Irish-American community for the UK-Irish peace initiative.

## Consumer debt arrears fall

Consumer debt arrears are falling, according to a survey published by Infocredit, the credit information group.

The survey found 7.6 per cent of instalment credit accounts in arrears in the first quarter of 1994, compared with 10.1 per cent in the first quarter of 1993. The proportion of accounts significantly in arrears - three months or over - fell from 4 per cent to 3.6 per cent over the same period.

## Few checks on benefits claims

The Benefits Agency pays social security benefits worth more than \$800m a year to people living abroad without regularly checking that they are still alive, the National Audit Office says.

According to the public expenditure watchdog, a spot check last year into the eligibility of 7,700 pensioners and widows led to the suspension of payments to a fifth of those contacted. The agency pays benefits and pensions to 680,000 people overseas, almost half in Australia, Canada and the US.

Most other countries regularly check the eligibility of claimants abroad and send out "life certificates"

requiring them to attest to the fact they are still alive.

## Nuclear cost-cutting

British Nuclear Fuels plans to cut a third of its workforce at its Sellafield reprocessing plant in Cumbria over the next five years. The company said it had to cut costs by 20 per cent or £100m a year for the next five years to remain competitive.

## Fall in fraud convictions

The conviction rate of the Serious Fraud Office fell to 59 per cent in the year to April from 71 per cent in 1992-93.

After another controversial year in which the office was criticised for its handling of the prosecutions of Mr Asil Nadir, former Polly Peck chairman, and disgraced financier Mr Roger LeVitt, the office said it should be judged on its overall performance.

During the year 23 trials were completed involving 54 defendants and in 20 of them one or more of the principal defendants had been convicted. Of the 32 convicted, 12 pleaded guilty and 25 received custodial sentences.

## Tourism move

The Confederation of British Industry employers' organisation has admitted that it has paid insufficient attention to the industry in the past and is setting up a Tourism Action Group to raise the industry's profile.

The CBI said tourism employment grew by 31 per cent between 1983 and last year, well above the rate for the economy as a whole.

Tourism was one of the country's leading industries, with annual revenues of \$29.5bn, accounting for 5.6 per cent of gross domestic product, and earning £10bn in foreign exchange a year. It employed more than 1.4m people - 6 per cent of UK employment.

The industry worldwide was expected to double in size by 2005, but although the UK was the world's sixth-biggest earner of tourist receipts, its US dollar market share had fallen from 6.8 per cent in 1980 to 4.2 per cent today.

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## NEWS: UK

# 'UK needs culture of improvement'

Scattered through the 163 pages of the government's white paper is a frank assessment of the UK economy's relative standing.

The authors say: "The white paper sets out the government's view of the UK's competitive position. It provides, in a timespan outside the normal cut and thrust of party politics, an assessment of the UK's relative strengths and weaknesses - those factors which fundamentally determine a nation's international standing."

Therein lies its originality. As the paper itself acknowledges, most of the policy discussion describes initiatives which the government has already announced. But governments, especially those which have been in power for 15 years, are not in the habit of subjecting themselves to a critical audit.

The paper also stresses that the white paper will be updated and that the ministerial group on competitiveness, which has helped to draw it up, will remain in existence.

"At the head of this approach is a recognition that the UK needs a culture of continuing improvement. Competitiveness is dynamic. We cannot ever afford to stand still," the paper says.

The authors have had to negotiate a fine line between being honest about the UK's problems while remaining positive about how they have been tackled over the past 15 years. Similarly, they have attempted to justify limited intervention by the government without undermining the government's belief in free markets.

The economic landscape, says the white paper, is changing before our eyes. The economies of the countries in the Organisation for Economic Co-operation and Development now produce only around half of world output as the non-OECD countries, such as the Asian "tigers", catch up. "Hong Kong and Singapore now have average incomes which match those of the UK."

International trade has been one of the main forces behind growth since the second world war. Trade barriers are continuing to fall. These changes will increase living standards throughout the world but also increase competition. "The

The government's long-awaited policy document on boosting competitiveness promises to raise education and training standards and provide a better climate for business. David Goodhart reports

rapid spread of capitalism, the opening of closed economies and the removal of rigid systems of central planning could bring a low-cost labour force of 1.2bn people on to world markets as producers as well as consumers."

Advances in technology and communications, and rapid changes in demographic structure, will also shape economic growth in the coming decades.

Amid these changes, what does it mean for a nation to be competitive? The paper quotes approvingly the OECD definition: "... the degree to which a nation can, under free and fair market conditions, produce goods and services which meet the test of international markets, while simultaneously maintaining and expanding the real incomes of its people over the long term."

The analysis then traces the weaknesses in UK performance back to the end of the 19th century. After 1945 Britain's standard of living rose faster than ever before "but other countries did still better".

The 1980s saw a marked improvement. "Manufacturing productivity grew faster than the US, France and Germany. Our share of the volume of world trade stabilised after

decades of decline. Our overall growth rate was similar to France, Germany and Italy. The climate of industrial relations was transformed. There was also a dramatic rise in the number of small firms. At the end of 1991 there were 900,000."

But there are no grounds for complacency. "The improvements of the 1980s mean that we are now back in touch with the leaders, but there remains a lot of ground to make up. Although we have many world beating companies, average productivity levels in manufacturing have not yet risen to those of our major competitors. ... And our overall share of world trade in services has continued to fall." GDP per head placed the UK in 16th position in 1993 among OECD countries, up from 18th position in 1991.

Is manufacturing special? The paper says that all sectors of the economy are important but continues: "A competitive manufacturing sector is essential for our long-term prosperity. ... Manufacturing is a major employer and a 1 per cent change in exports of manufactures would be balanced by a 3 per cent change in the exports of services."

What is the government's role? "Business - not governments - create wealth. ... The government's role is to create the conditions in which firms throughout the economy can improve competitiveness by providing the stable macro-economic environment which enables business to plan ahead with confidence, making markets work more efficiently and broadening the influence of market disciplines on resource allocation, pursuing tax policies which encourage enterprise and do not hinder economic efficiency, and improving value for money in those services which are best provided by the public sector."

That is not all. A interventionist passage talks about regulating to reduce uncertainty and adds: "Where markets do not work well in delivering the goods and services that people want, the government has a positive and pro-active role to play. It has a central role in areas critical to the process of wealth creation."

The paper goes on to justify government intervention in education, funding research and development, the supply of capital to small companies,

removing barriers to employment and encouraging employers to train their workforces.

The section on education and training and the section on management contain the white paper's sharpest criticism of past UK performance. "We have to develop the self-confidence and self esteem which make good citizens and good workers."

"We have to demand respect and rewards for vocational education and training as well as academic study. Above all, we have to give all our people - not just some of them - every opportunity to give of their best. ... For too long the UK's levels of participation and achievement have dragged us down the international education and training league."

Employment, by contrast, is largely a success story according to the white paper. Industrial relations has dramatically improved and the labour market is more flexible. There are worries that unemployment remains "uncomfortably high" and that earnings grew faster than justified by improved performance in the 1980s.

But the paper says the position is improving on both fronts and adds that low non-wage labour costs remain an important competitive advantage.

On management and innovation the paper says that, by any standards, the management of some UK companies equals or exceeds that of its international competitors. "But

## COMPETITIVENESS CHECKLIST

**EDUCATION AND TRAINING**

- £300m-worth of new measures to strengthen vocational training and education
- A new general diploma at 16 and new vocational options will be developed
- £100m for better careers guidance and work experience
- £100m for new accelerated apprenticeships for people aged 18 to 19
- £80m to train up to 24,000 workers in small companies
- Consultation on credits for 16-to-19-year-olds to purchase their own education

**BUSINESS LINKS**

- Business links scheme to be extended to provide back-up in the area of export, innovation, technology and design
- Export consultants and innovation and technology consultants to be placed in 70 business link centres

**INNOVATION**

- Innovation credits for small companies to encourage use of outside experts
- New initiatives to strengthen links between universities and business
- Six sectoral groups will be set up to work with the City to improve the flow of finance for innovation

**LATE PAYMENT**

- Government departments to follow the CBI employer organisation's late payment code
- Annual reports to include companies' payment record
- Review to strengthen the informal small claims procedure

**BUSINESS FINANCE**

- Business angels scheme to be boosted

**REGIONAL AID**

- To allocate more of the regional aid budget via competitive tendering

**TRANSPORT**

- Proposal to privatise the National Air Traffic Services
- A competition for privately financed trains for London Underground's Northern line

**DEREGULATION**

- Acceptance of Health and Safety Commission's recommendations to remove 40 per cent of regulations affecting business
- A consultation on simplified arbitration law and on increasing size of companies qualifying for accounting disclosure concessions

overall national performance is determined not by the standard of the best but by the average. It is here that the UK lags behind the competition."

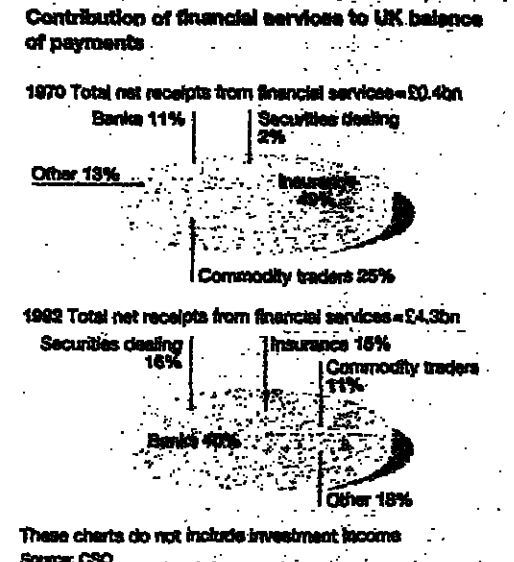
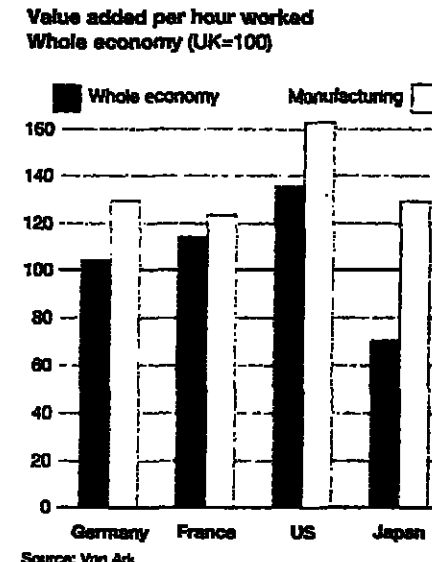
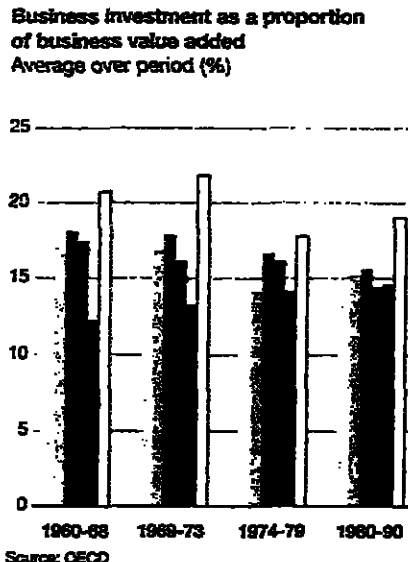
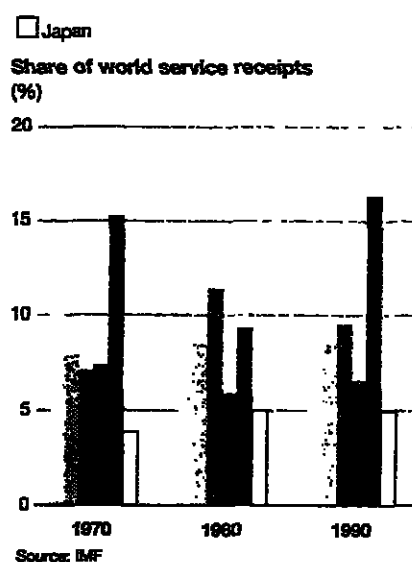
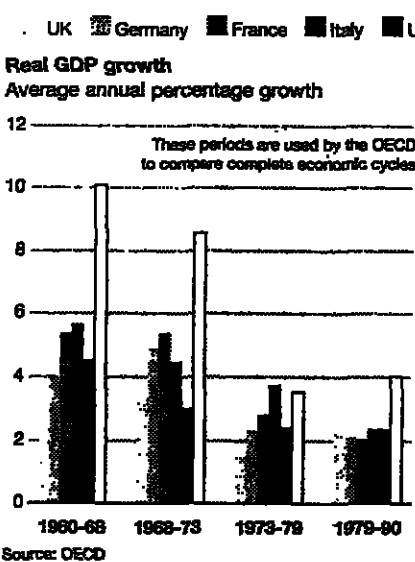
On innovation, too, while some companies and sectors are world class, too many are not. The need for improvement shows in a number of ways: "Total UK expenditure on research and development has declined relative to our main competitors. ... The UK has a declining share of US patents. ... Technical qualifications tend to be less common and less well rewarded

than in other countries." On finance for business the paper says the UK financial system is among the most sophisticated in the world but adds "there have been expressions of concern over the supply of finance to industry". The tone here is neutral - the government reporting complaints rather than endorsing them - and includes: inflexibility in dividend payments; excessive reliance on overdrafts; small businesses complaining that banks place too much emphasis on security; and late payment.

On the European dimension, the paper praises the European Union's single market initiative but warns that the EU is becoming over-prescriptive in some areas.

In conclusion the paper states: "This white paper is, in effect, a snapshot of the work in hand across government. It shows a formidable agenda of action and initiatives. It reveals the comprehensive nature of the government's work and how it can support wealth creation."

Samuel Brittan, Page 14



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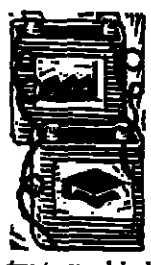
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"My generation saw this country grow from sand dunes into a garden and then into an industrial state. As modern Zionists, we want our country to excel in high-tech and scientific achievement."

- Dan Propper, president  
Israeli Manufacturers' Association.

Israel is learning fast how to exploit its technical skills, writes Peter Norman in a continuing series on research

## From sand dune to science park

Propper need not worry. Israel already appears to be one big science park and is learning fast how to exploit and commercialise its scientific expertise.

More than 60 per cent of Israeli university students graduate with degrees in science-based disciplines. Israel has the highest ratio of scientists and engineers to population in the world. Its expenditure on research and development, at about 3 per cent of gross domestic product, is proportionally higher than the US, Japan and the other Group of Seven leading industrialised countries.

The country's Ministry of Trade and Industry has a battery of statistical superlatives at hand. No fewer than 135 scientists and engineers per 10,000 inhabitants are engaged on R&D against 70 in the US, 65 in Japan, 45 in Germany and 28 in the UK. Israel's natural scientists and engineers produced 61 papers of published research

per 10,000 of the labour force in 1987, about twice the rate of the US, Britain and Canada and more than four times that of Japan.

This performance predated recent immigration from the former Soviet Union which has increased Israel's population by a tenth and further enhanced its scientific potential. About 36 per cent of the 550,000 mainly Russian immigrants since 1989 have scientific occupations and 52 per cent have more than 13 years of schooling.

But it is only since the mid-1980s that Israel has focused on turning its formidable R&D potential to commercial ends. An increasingly open economy and the gradual lifting of the threat of war have encouraged researchers and companies to explore peaceful uses for many of the technologies developed when the nation's existence was under threat. This potential has been boosted by

improvements in the Israeli approach to marketing - a traditional area of weakness - and the greater availability of start-up finance and venture capital after the "discovery" of Israel by foreign investors.

The government has also increased its support for industrial R&D through the Office of the Chief Scientist, an agency of the trade ministry. This invested about \$330m (£220m) in R&D last year and has sponsored an innovative programme of technological "incubators" attached to research institutes and established high-tech companies to create conditions in which recent immigrants, in particular, can develop their ideas.

Basic research is centred on seven universities, of which four, the Hebrew University in Jerusalem, the Weizmann Institute of Science in Rehovot near Tel Aviv, Technion - the Israel Institute of Technology in Haifa - and Tel Aviv Uni-

versity, are of worldwide renown. All have set up companies to commercialise their discoveries and develop technological transfer to industry while protecting their patent rights. Some, such as Technion and the Weizmann Institute, have also created science parks.

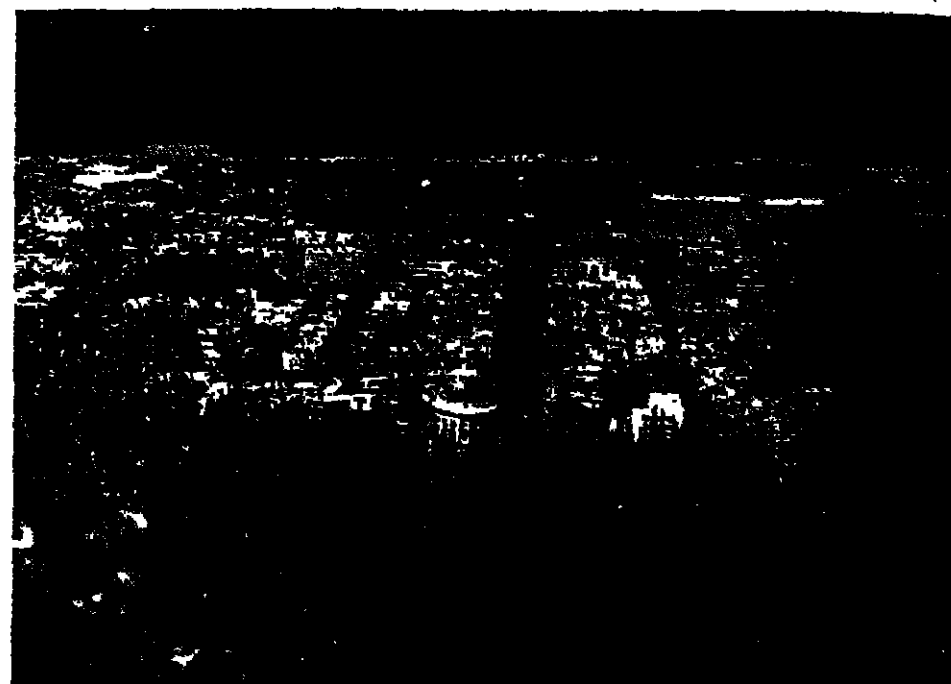
Technion, Israel's equivalent to the Massachusetts Institute of Technology, has the Technion Research and Development Foundation to strengthen the university's applied technological research activities and create closer ties with industry. R&D efforts are focused in 22 different centres covering research in areas such as aeronautics, space technology, electro-optics, microelectronics, advanced silicon chips, solid state electronics and robotics.

There is no barrier to collaborative research efforts between academia and industry in Israel. It is a small country - about the size of Bel-

gium. The constant threat of war since its creation in 1948 led to the build-up of a large and innovative defence industry and intimate links between the military-industrial complex, academia and the government. People know each other and move easily in and out of the various sectors.

The interaction between industry and research institutions inside Israel has been augmented by close ties with the US scientific establishment. Israeli academics are generally not well paid. But they often make up for lack of earnings at home by spending several months a year on sabbatical at US universities or research centres. Exposure to American ways has not only boosted academic incomes. It has led to an interchange of ideas and helped spread the spirit of entrepreneurship in Israel.

Bob Buckwald, president of CI Systems, was born in the US



Haifa is home to the Israel Institute of Technology, where research and development is carried out in 22 centres

and has lived in Israel for 23 years. He taught physics at Technion until 1982 when he decided to set up his company. CI began as an R&D subcontractor, helping to make testing equipment for advanced weapons systems. Based in Migdal HaEmek, one of several industrial towns about half an hour from Haifa, CI has grown from a \$100,000 company in 1984 to a developer and manufacturer of electro-optical test and measuring systems, worth an estimated \$40m today.

Buckwald says Technion played an important part in getting his company launched when it had few resources. He used Technion facilities to develop CI's first electro-optical device, paying royalties in return. He has continued to maintain close ties: Technion scientists visit CI about every two weeks. The company is developing a spectral imaging system, the SpectraCube. Scientists at the Technion and the Weizmann Institute have helped in its development.

Organics, a diagnostic biotechnology company, is located in a nondescript business park in Yavne, south Israel, just 10 minutes' drive from the Weizmann Institute. It was founded in 1983 by Professor Max Herzberg, who emigrated with his family to Israel from France after the 1967 six-day war, and who then shuttled between Israel and the US teaching and researching before finally taking a position at Tel Aviv University in 1982 to teach molecular and cell biology.

Organics is a small research-oriented company with annual sales of \$6.5m. It has invested about \$14m on R&D since start up, is now profitable and exports 98 per cent of its output of diagnostic products.

The company exemplifies how Israel's new high-tech companies interact with the country's research establishment. It is currently carrying out a joint research programme with Tel Aviv University on monoclonal antibodies, used to control food quality. Herzberg is no longer an academic. But since 1991, he has chaired the Israeli National Steering Committee on Biotechnology which centralises the government's funding activities in the sector. He is also a member of the chief scientist's research committee.

Technion's academic excel-

lence was one factor behind the decision of Intel, the big US semiconductor giant, to start a development centre in Haifa in 1974 which now employs 550 people. Intel's Israeli scientists developed the numerical maths processors for the 386 chip and helped develop the Pentium processor.

Dov Frohman, general manager of Intel Israel, says it was attracted to Haifa in part because of the large pool of talented science graduates. A concentration of technologists in Jerusalem was one factor behind the company's decision to set up its production facilities there.

But he does not think Israel's academic institutions are particularly productive. According to Frohman, much of the collaboration between science and industry is based on personal contacts. Intel has invited scientists from Technion to visit its Haifa facilities. It currently has a small joint programme with the Hebrew University to develop neural networks in data processing.

With government backing, Intel staff have also set up an incubator: one of two dozen in the country which provide infrastructure for small high-tech projects to help them towards commercial viability.

Israel's incubators and recently established high-tech companies are producing "some really world class projects", says Ilana Gerard, president of Gerard Group International, a US-Israeli consultancy that puts Israeli high-tech companies in contact with US "Fortune 500" companies.

She shares none of Frohman's reservations. "The prediction may seem far fetched," she says. "But by the year 2005, Israel will be the world centre of high-tech R&D."

Next week: Sweden

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## Mix and match for PC users

Rachel Frampton looks at the growth of component software

Nearly 50 years after the tin can was invented someone came up with the idea of a can opener. By that timescale, it has taken the personal computer industry a comparatively short 10 years to work out how to unlock software applications so that they become easier to use and integrate.

Several leading US software companies are developing technology that will allow software applications such as word processors or graphics packages to be broken up into smaller software "components" that users can recombine in different ways, according to their needs.

Proponents of component software say this will make working on a PC easier and more efficient because users will no longer be saddled with large, complex applications with superfluous features.

Instead of having to switch between a word processor, a spreadsheet and a graphics program to create a report with text, charts and illustrations, the PC user will be able to combine features of all three programs to create a set of software tools specifically designed for the job.

However, the development of component software largely depends on establishing standards that define how software components work together. This could lead to yet another battle over software standards in the computer industry.

Already, there are two competing approaches to component software. The first, led by Microsoft, is called Object Linking and Embedding. OLE is a set of programming standards that enable features of one program to be incorporated in other programs. Microsoft's

dominant role in the software industry has given OLE broad support from other software developers.

An alternative approach, called OpenDoc, is favoured by a consortium led by Apple Computer, IBM and WordPerfect. Other members include Novell, Sun Microsystems, Xerox and Telligent, the systems software joint venture founded by IBM, Apple and Hewlett-Packard.

The consortium claims its technology will be easier to use and require less competing horsepower. OpenDoc is also promising software that will work on a variety of computer systems, whereas Microsoft's OLE is currently geared to the company's Windows PC operating system.

While OLE is already available, however, the OpenDoc group will not complete the first versions of its software until the end of the year. A San Francisco-based organisation set up by the founding members of OpenDoc, called Component Integration Laboratories, will publish the specifications so that other software developers and corporate users will be able to design their own components.

The OpenDoc consortium claims wide support but few applications developers have so far publicly endorsed OpenDoc. WordPerfect, which Novell is acquiring, is the only member of the OpenDoc consortium that is primarily an applications vendor.

Moreover, the critical test of component software will be whether PC users embrace the concept. Whether it will be cheaper, or more expensive, to buy software in the form of mix-and-match components has yet to be seen.



What are the constituents of North American popular culture? Let me start with my postbag. I returned from Cannes to find two outraged letters from trans-oceanic readers, one calling me anti-Canadian, the other anti-American.

In the first case I had quoted Leslie Nielsen as saying he was brought up near the Arctic, although his birthplace is, says the correspondent, "further from the Arctic Circle than is London." I and fellow journalists are accused of conspiring to paint Canada as "one boring, amorphous lump somewhere in the frozen north."

In the second case, a Washington DC reader resents my claim that many US citizens "have not heard of Arthur Miller, Einstein or the Pope."

I am, as you know, a registered acolyte of western Atlantic culture high and low. But part of that culture's appeal is the thin line between inert honesty and productive hyperbole. Nielsen was the one who played fast and loose with the Arctic's location. And while I have not personally polled America about Arthur Miller and Co, recently large numbers of America's youth did fail to answer the question "Who was Adolf Hitler?"

Let us come to *Grumpy Old Men* and *The Adventures of Buck Finn*. The first is a Walter Matthau/Jack Lemmon comedy shot in what looks like the Arctic Circle - huts on frozen rivers, fishing through ice - but is actually no further north than Minnesota. And *Buck Finn* is about an American boy's dream of living a life of eternal tranquility. Truancy from home, parents, education: in short, from what we shall hereinafter call EEBF (Every-one Else's Boring Facts).

If *Finn* lived today, he would be a movie addict, where respectable truth is ritually sacrificed to radiant embroidery. The same spirit fills *Grumpy Old Men* as fills *IN's* assertion that he grew up cheek-by-jowl with the Eskimos. We are asked to believe that Matthau and Lemmon both fall for new neighbour Ann-Margret and that she, an auburn-haired knockout even at 50, would be ardent to turn between the two codgers.

*Grumpy Old Men* does not so much "stretch" plausibility as strain, split and finally lacerate it. But I found the film fun in direct ratio to its increases in absurdity. Matthau as a Don Juan? He looks more like a basset-hound, trapped in a fridge. Lemmon as a sweet monastic widower? He looks more like Mr Executive Stress sent for a rest-cure to the icy north.

But this is what movies are about. Fire that star, push him up that mountain towards



Truth sacrificed to radiant embroidery: Jack Lemmon and Walter Matthau in 'Grumpy Old Men'

Cinema/Nigel Andrews

## Culture of the absurd

GRUMPY OLD MEN (12)  
Donald PetrieTHE ADVENTURES OF  
BUCK FINN (PG)  
Stephen SommersHOSTILE HOSTAGES (15)  
Ted DemmeA BUSINESS AFFAIR (15)  
Charlotte BrandstromPeak Preposterous; then have him tell his interviewers he was born in Katmandu, Spitzbergen or El Dorado.

*Grumpy Old Men* is no masterpiece, but it coaxes a cool \$70m from Americans who know a class comic double act when they see one. *The Adventures of Buck Finn* is a masterpiece, on page, but has an odd habit of defeating people on screen. Twain's Mississippi was of the mind, just like Nielsen's remembered Regina, and his hymn to childhood fantasy, otherwise definable as the flight from EEBF, resists photographic re-enactment.

Elijah Wood is a tousled, pockish Huck with eyes like UFOs. And Jason Roberts as the King of Bilgewater, Twain's master fraudster, won't be a laughing matter to the press show audience with his DIY cockney accent and A-Z knowledge of English landmarks. "Where's Buckingham Palace?" Roberts: "Buckingham." But the book's real magic is the river, and that is skimped: even though cameraman Janusz Kaminski, *Schindler's List* Oscar-winner, might have worked wonders if allowed out for long enough.

*Hostile Hostages* is unhappy proof of our assertion that many Americans cannot have

heard of the playwright, physicist and pagan eminence cited above. If they had, this "comedy" might have a less casual attitude towards dramatic structure, space-time improbabilities and marital break-up.

Judy Davis and Kevin Spacey play the bickering couple whose car and, later, home are hijacked by a fleeing burglar. As the footpad who referees their rows - the film's US title was *The Ref* - stand-up comic Dennis Leary looks as if he wished he had never sat down in his Disney actor's chair. Feeble dialogue destabilises an already strained plot, and only dear Glynis Johns as Mum-in-law - how they wheel

out the English actors for villain roles! - floats above the hi-concept banality.

*A Business Affair* is set in London, but might be set in the Arctic for all resemblances to life in this city. The film is funny, but how much is it meant to be? Jonathan Pryce is the egomaniacal English writer married to model and would-be novelist Carole Bouquet (French). And Christopher Walken is the smaky, Italian-extracted American publisher who steals La Bouquet plus her works-in-progress.

Director Charlotte Brandstrom approaches William Shakespeare's script, drawn from two novels by Barbara Skelton, like a headmistress approaching a difficult but talented pupil. Her non-sense style from the irony out of lines that we assume to be satirical but cannot be sure: "I can't negotiate with Amis in a condition of frustration. I'm Sicilian" (Walken to sex-bored Bouquet).

I hoped Martin Amis would walk in, pick up his dropped name and hurl it among the cameras, causing the film to jump about and get some style. With Walken and Pryce both in mint form - the first a flaky-voiced dandy with dancing eyes and teeth, the second flat, slim and deadly like an explosive pencil - the histrionic

components are here. But the movie's own rhythms are relentlessly four-four, and Bouquet has yet to acquire enough convincing English phrasing to wrap around even simple lines.

"Why not call set a waah?" the actress asks at one point, causing us critics to nod in agreement. But no rest for culture monitors: it is half-term and the world is full of children's films. Besides Twain we have *Rookie Of The Year* and *Josh And S.A.M. Rookie* (PG) is about a small boy (Thomas Ian Nicholas) who develops a miraculous pitching arm after an accident and plays baseball for the Chicago Cubs. This made much money in America and we see why. Played for frantic charm, it has a frantic director.

*Josh And S.A.M.* (12, director Billy Weber) is the lesser tale of a boy who persuades his brother Sam that he (Sam) is a Strategically Altered Mutant; hence name. As a result they travel all over America escaping from parents, schools and EEBF. In short, they are just like Huck Finn, Les Nielsen and the rest of us who love that wonderful world called imagination and who will not be put off by Cantankerous of Canada or Apoplectic of America.

to the words the more you feel Byrne is going for easy fixes. The lyrics sound important but fall apart. The salvation is in the rhythms, the Latin tinge to "Sad Song", for example, which, with "Lilies of the Valley", is the song most likely to ingratiate itself quickly with Byrne's now rather mature cult following.

Perhaps in a smoky club it might have clicked, but at this place of variety Byrne came across as a rather serious family man in his early forties half heartedly taking on world issues to fulfil a contract. There is actually little Byrne offers in performance that adds to his CD, except perhaps a tendency to sing flat. The great thing about Talking Heads was that the name said it all.

Theatre/Alastair Macaulay

## An audacious 'Coriolanus'

Boy. The real Caius Martius Coriolanus was probably thirty-something when he died, and Shakespeare's hero has been played by many actors older than that. Before killing him, however, his enemy Aufidius calls him "boy", and it is this brilliant taunt that drives Coriolanus into his final, fatal fury. And this word is the clue to the RSC's splendid audacity in casting Toby Stephens - 24 years old, forthright as his new Coriolanus.

He charges through the role in a youthful blaze. His voice, a tenor, has steel and clarity. Not only proud (the word forever applied to him by other characters), but thrillingly hot-tempered and impetuous too, this Coriolanus has never quite grown up. Assured of his own natural superiority, he lives in action; he has no reflectiveness until it is way, way too late. Even when his mother and friends persuade him to return in kindness to the people, his temper bursts out again, and he shouts "Well, MILDLY RE-VEAL!" This is, to us, marvellously funny - but he himself lacks any irony.

Something in him dies on being exiled from Rome. When he comes to Antium and is embraced by Aufidius as a friend, he is stiff, lifeless, as if already in rigor. His mother cracks this dead facade, and he cries out in massive misery at how she has undone him. He knows she has sealed his death-warrant, and in his final scene he seems to invite his death. He does again the same insolent haughtiness that had brought the Romans close to killing him; this time, with his new Volscian colleagues, nothing will save him.

The director, David Thacker, has had the idea of setting the play in post-1789 revolutionary France, to lend new force to the republican talk that surrounds Coriolanus and his fellow-aristocrats. Banners around the theatre bear the words "Liberty, Equality, Fraternity". A key image is the stream of corn that pours from above into a locker beneath the stage, and which the hero bars the plebs from taking.

But Fran Thomson's designs, handsome and vivid though they be, are so historically specific that they raise problems. Stephens's hair is brushed forward like Napoleon's - i.e. not an aristocrat but a self-made man who turns republicanism back into conservatism - and the noblewomen are dressed with Napoleonic neoclassicism. He is uniformed in black and gold like a Gericault officer: i.e. post-Napoleonic. And the backdrop is Delacroix's "Liberty Leading the People", which, surely, is all about the horrors of 1830. The more you know about post-1789 France, the more distracting you will find this production's notion(s) of period.

This notwithstanding, the production has great vigour and narrative energy. Thacker makes the most of the love-hate nexus between

Coriolanus and Aufidius (Barry Lynch, darkly smouldering, as slight and lean as Stephens). At the end, the Volscians leave Aufidius alone to embrace again his now dead enemy. As the hero's mother Volumnia, Caroline Blackiston begins as a hearty and youthful society lady, with a horridly Oedipal outburst against her son's wife Virgilia. Her finest hour is in the helpless fury she unleashes on the tribunes who have exiled her boy. She is, however, too subdued in the great scene when she persuades him to save Rome. And her diction has become muzzy.

Monica Dolan makes the ungrateful role of Virgilia into a very interesting study of passivity. And Philip Voss makes old Menenius into the most rounded character in the play: hero-worshipping young Caius Martius, contemptuous of the tribunes, fully possessed of the moderation and diplomacy his boyish hero so emphatically lacks. This difficult play can have a vaster scale, the hero a mightier intellect, than in this production. But it is completely alive, and gathers powerfully in excitement.

In repertory at the Swan Theatre, Stratford-upon-Avon

Toby Stephens in the title role

## Keeping up with Arcadia

A Nobel prize-winner said on the radio on Monday that he could keep up with all the talk about books and the world of letters. I rather pity him. Trying to keep up with *Arcadia* is, for us lesser mortals, impossible, exuberant, and, finally, strangely touching. The play was exciting when new last year at the National Theatre, but returning to it, now that it comes to the West End, is even better - just that bit less bewildering and no less tantalising.

For our failure to understand everything is part of the beauty of the play. *Arcadia* is all about knowledge - about the effort to know things, about the notions of knowing things and ways of knowing them, and about the ultimate unknowability of things. It suspends, shimmering in the air, both knowledge as a human epistemological endeavour and knowledge as an ultimate ontological fact. Its wit puts one in mind of Congreve and Wilde, but finally it comes closer to the forsown, death-clouded

scholars of *Love's Labour's Lost*. It says "Lord! what fools these scholars be", and then, so tenderly, darts on to knowledge of life, death, and sex. *Arcadia* commences between two eras: 1809-1812 and the present day. Lord Byron is forever offstage, much spoken of by characters in both periods. Romantic sincerity and Romantic artifice are all-important; and so is nature - nature as spoil and reinvented and investigated by successive humans; and so is time.

The play cast its spell with its marvellous original cast last year. This time I admire Trevor Nunn's direction even more because he has kept the play virtually as enchanting with a new and generally inferior cast. I miss some of the first cast dreadfully - we are lucky that Radio 3 has twice broadcast their performance - but I remain captivated. In the best sense is that the two most touching and complex roles, Thomasina and her young tutor Septimus - are still very well played by talented young

actors. Lucy Whybrow has Thomasina's febrile intensity and charming precocity; and Edward Atterton has the smouldering intensity of the young Romantic's mind and emotion.

The worst news is that Thomasina's mother and the revisionist scholar Hannah are acted terribly - busily, over-embellished, weakly - by Julie Legrand and Joanne Pearce. Roger Allam is a more languid, classier lecturer than was Bill Nighy; Charles Simpson a more affected young aristocrat than Sam West.

Yet any flaws are minor, for Nunn has elicited pacing so lucid, and pointing so natural, that this astonishingly complex play remains rich in suspense, laughter, and the excitement of thought. Jeremy Sam's music, brilliantly crossing historical periods, is perfect and moving; and so is the beautiful Georgian round room of Mark Thompson's set. In this post-modern work, every rococo embellishment makes its telling contribution.

Theatre Royal, Haymarket

Two niche brands from New York, both with rather dodgy sell-by dates, have been marketing themselves hard in London this week. Laurie Anderson, big in 1981 but as minimal as her music since, has a new book. David Byrne, driving force behind Talking Heads, the po-faced students' band of the 1980s, was plugging David Byrne, the album.

Anderson got caught in the performance art web and has since escaped. She still sits solemnly at her electronic keyboard; she still has mastery over the same note, she still chants, in her hypnotic drawl, well-rounded nonsense. Her 90 minute monologue at Sadler's Wells was "what I did on my holidays". "In 1987 I went to

## Pop/Antony Thorncroft

### Laurie Anderson and David Byrne

Mexico to see my brother" and then on to an anecdote about primitive Mayans mistaking her contact lenses for jewels that she hid in her body. Most of her tales are less exciting; many are downright banal; some test credibility, especially the Arctic family who eat possum smeared with maple syrup while their children disappear down mining shafts.

Anderson brazenly reads from her book, entitled *Stories from the Nerve Bible*, her fanciful name for the body, occasionally switching from her natural voice to an electronic

voice which catapults her from bass profundo to squeaky soprano. Sometimes she sings. In the hushed, reverential, atmosphere it is all but impossible not to nod off - but, oh, so beautifully.

You expect Laurie Anderson to be out-to-lunch and you enjoy the test of wills between her lookiness and the credibility of the audience. David Byrne had a harder task at the Palladium, introducing introspective new songs to unregenerate Talking Heads fans. I felt sorry for the chap who stood up ready to boogie: he had to

wait for the fourth encore before Byrne had mustered enough enthusiasm from the audience.

Byrne, now with long hair, sings bleak songs with even bleaker settings, performed by a trio of guitars and percussion. Actually they grow on you, but at first sounding are rather relentless. Of course the lyrics are startling: "I met my love at a funeral" begins "Crash"; "Running naked down the state highway" opens the more hopeful, indeed evangelistic, "Buck naked".

But the more you get down

### ATHENS

Megaron Sat, Sun, Mon, Tues: Jacques Lascaille's Avignon Festival production of Euripides' *Andromache*. June 8-12: Orchestre National du Capitole de Toulouse (01-728 2333/01-722 5511)

### BOLOGNA

Teatro Comunale Final performances of Offenbach's *Barbe-bleue* are tonight and tomorrow, with a cast headed by Ezio Di Cesare and Adelina Scarselli. The season ends on June 3 and 4 with symphonic concerts conducted by Eliahu Inbal (051-529393)

### BERGAMO

The annual festival at Bergamo and Brescia runs till June 11 with an emphasis on the piano music of Bach, Mendelssohn, Schumann and Rega. Artists featured over the coming week include Alicia de Larrocha, Maurizio Zani and the Praga Chamber Orchestra and

Chorus (Bergamo: 035-249631. Brescia: 030-375 7974)

### FLORENCE

MAGGIO MUSICALE Zubin Mehta conducts Verdi's *Requiem* tonight and on Sun at the Teatro Comunale, with Luciano Pavarotti, Roberto Scanduzzi, Michele Crider and Dolores Zalk. Tomorrow's concert is given by the Oslo Philharmonic Orchestra conducted by Mariss Jansons. Sat (Teatro della Pergola): Radu Lupu is piano soloist with Academy of St Martin in the Fields. Sat, next Tues and Fri (Teatro Comunale): Mehta conducts Luc Bondy's Salzburg production of Salome, with Catherine Malfitano and Monte Pederson. Next Wed and Thurs: Semyon Bychkov conducts the Maggio Orchestra in works by Beethoven and Stravinsky, with piano soloist Maria Tico. The festival runs till July 1 (055-277 9236)

### GENOA

Teatro Carlo Felice Tonight, Sun afternoon, next Fri: Bruno Bartoletti conducts Pierluigi Samaritani's new production of Lucia di Lammermoor, with cast headed by Mariella Devia (010-588329)

### LONDON

THEATRE ● King Lear: Robert Stephens plays Lear in Adrian Noble's RSC production, which was enthusiastically received when it opened in Stratford last year. The cast also includes Simon Russell

Beale as Edgar, David Bradley as Gloucester and Janet Dale as Goneril. Preview starts tonight. Press night on Tues (Barbican 071-638 8891)

● A Midsummer Night's Dream: the summer season in Regent's Park opens with a new production of Shakespeare's supernatural tale, directed by Deborah Payne. Preview from tomorrow, opens on Tues (Open Air 071-486 2431)

● Pericles: the National Theatre's new production of Shakespeare's magical epic is directed by Phyllida Lloyd, with Douglas Hodge in the title role. In repertory at the Olivier with Alan Bennett's stage adaptation of Kenneth Grahame's novel *The Wind in the Willows* (National 071-928 2252)

● Rutherford and Son: the National revives Glenda Sowerby's 1912 powerful portrait of outcast Victorian values. Bob Peck plays John Rutherford, a man obsessed with the running of his factory at the expense of all compassion. Katie Mitchell directs in the Cottesloe (National 071-928 2252)

● Dead Funny: Terry Johnson's new comedy of sexual impotence has tension as well as bite. With Zoe Wanamaker and David Haig (Vaudeville 071-836 9987)

● A Month in the Country: Helen Mirren is in dazzling form as the bored Russian housewife of Turgenev's languid masterpiece (Albery 071-867 1115)

● Traveller: Anthony Sher gives a powerful performance in Tom Stoppard's teasing comedy (Savoy 071-836 8888)

● An Inspector Calls: Stephen Daldry's exhilarating revamp of J.B. Priestley's psychological thriller

(Aldwych 071-836 6404)

● Crazy for You: after more than a year in the West End, Germaine's musical comedy still bursts with energy, humour and style (Prince Edward 071-867 1045)

● For ticket information about West End shows, phone Theatreline from anywhere in UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962. Most London theatres are closed on Sunday.

MUSIC/DANCE Covent Garden After a long gap, the Royal Ballet returns on Mon with the first of seven performances of *Minkus' Don Quixote* starring Sylvie Guillem. The Royal Opera has a final performance of Giordano's *Fedora* tomorrow with Pirelli and Carreras, plus Rossini's *Mosè* with Ruggero Raimondi (till June 11). The next new production is *Aida*, opening June 16 (071-240 1066)

Coliseum ENO repertory for the next week consists of Tim Albery's production of Peter Grimes with Philip Langridge in the title role, conducted by David Atherton, and Così fan tutte with a cast headed by Vivian Tierney. The next new production is *Jenitta*, opening June 8 (071-836 5161)

Queen Elizabeth Hall Anne Teresa De Keersmaeker, the Belgian experimental choreographer, brings her Roesa Dance Company to the South Bank tomorrow and Sat with a programme set to music by Bach (071-928 8800)

Barbican Matelav Rostropovich conducts LSO in tonight's all-Shostakovich programme, with violin soloist Maxim Vengerov.

Richard Stamp conducts Academy of London and Vienna Symphonic orchestra extracts, with soloists from the Vienna Volksoper (071-638 8891)

### MADRID

Teatro Lirico La Zarzuela Tonight, Sat, Sun, next Tues, Thurs and Sun: Odón Alonso conducts Emilio Sagü's new production of Emilio Arrieta's 1871 opera *Marina*, with cast headed by Alfredo Kraus and Ana María González (01-429 8225)

Auditorio Nacional de Música Tonight: flute and guitar recital by Montserrat Gascon and Xavier Coll. Tomorrow, Sat, Sun: Aldo Ceccato conducts Spanish National Orchestra in works by Tchaikovsky and Stravinsky (01-337 0100)

### NAPLES

Teatro San Carlo Marion Lescaillet opens on Sat for five performances with a cast headed by Miriam Gauci,

Nicola Martinucci and Antony Michaels-Moore (081-797 2412)

### PRAGUE

PRAGUE SPRING FESTIVAL The final week of the festival includes concerts by the BBC Philharmonic, Prague Symphony, Czech Philharmonic and Suk Chamber Orchestras, plus Steve Reich and Musicians, Musica Bohemica, John Williams and London Sinfonietta Voices. Estates Theatre has performances of Don Giovanni tomorrow and Sat, and the National Theatre has Gounod's *Roméo et Juliette* on Tues. Charles Dutoit conducts Orchestre National de France in the closing concert next Wed and Thurs (02-311 8780)

### ROME

Teatro Valle Tomorrow: Iona Brown directs Academy of St Martin in the Fields in works by Wagner, Britten and Mozart. Sat: Mariss Jansons conducts Oslo Philharmonic Orchestra in works by Sibelius and Tchaikovsky. Sun, Mon, Tues: Daniele Gatti conducts Orchestra dell'Accademia di Santa Cecilia in works by Sclariño, Berg and Beethoven, with violin soloist Mark Kaplan. June 3: Edita Gruberova (06-678 0742/06-6880 3794)

### TURIN

Teatro Regio Tomorrow and Sun (both at 3 pm): L'elisir d'amore with cast headed by Maria Grazia Nocentini, Roberto Aronica and Leo Nucci. June 8: Edita Gruberova song recital (011-881 5214)

### ARTS GUIDE

Monday: Berlin, New York and Paris.  
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.  
Wednesday: France, Germany, Scandinavia.  
Thursday: Italy, Spain, Athens, London, Prague.  
Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time)  
MONDAY TO FRIDAY  
NBC/Super Channel: FT Business Today 1330, FT Business Tonight 1730, 2230

MONDAY  
NBC/Super Channel: FT Reports 1230.

TUESDAY  
EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

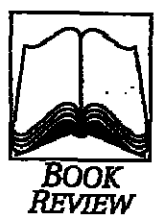
WEDNESDAY  
NBC/Super Channel: FT Reports 1230

FRIDAY  
NBC/Super Channel: FT Reports 1230  
Sky News: FT Reports 0230, 2030

SUNDAY  
NBC/Super Channel: FT Reports 2230  
Sky News: FT Reports 0430, 1730.



## Modern lessons from an old master



It is instructive to look again at the edition of *Life* magazine, dated November 25 1988. On the cover, next to the caption "The Nixon era begins", is a smiling president-elect, but the text and pictures inside now come over with a sense of retrospective foreboding.

There is a three-quarter-page shot of election night in New York conspicuous for its lack of warmth and enthusiasm. Richard Milhous Nixon and his family are celebrating, but the crowd is curiously static, no punched fists in the air, no one obviously shouting approval. Reflecting on an awful year, with two assassinations, race riots and violent anti-war demonstrations at the Democratic convention in Chicago, *Life* did not hold out much hope that the new president could change things for the better. His campaign had been "serviceable if not inspiring", his solutions "managerial and unexciting".

When he died last month, American reactions to their 37th president went through two phases in quick order. The first, dictated by the decent instinct not to speak ill of the dead and spurred on by the generous eulogies of President Bill Clinton and others, almost amounted to a kind of revisionism. Obituaries and columns delved deeply enough into the reasons for his downfall - Watergate - but they were offset by compliments for an endurance in disgrace that to many was tantamount to rehabilitation, and for the good things he had done as president. A fixture in American politics since 1946, there seemed almost a sense of national loss that he was no longer around as the focus of a new admiration or the old loathing.

The second phase revised this revisionism. Garry Trudeau's "Doonesbury" cartoon strip savagely lampooned those who had tried to rewrite Watergate. Others wrote with passion about the betrayal of a nation's trust by a man who became the first president to resign in order to avoid impeachment.

**WATERGATE - The Corruption and Fall of Richard Nixon**  
By Fred Emery  
Jonathan Cape, £20, 542 pages

Interestingly, for one who had covered Nixon's first term, which ended with his landslide victory in 1972 but before Judge John Sirica opened cracks in the Watergate defences, and who had spent long nights in London editing Watergate copy from our Washington bureau, I found much of both phases unreadable. I had my opinions of Nixon, I said to myself. Why read those of others with axes to grind?

Fred Emery has provided a necessary "reality check" and it could not have come from a better non-American source. He was *The Times's* Washington bureau chief from 1970-77. Unlike the late, great Peter Jenkins who, when resident Guardian correspondent, knew in his bones that Nixon was rotten, Emery was a reporter's reporter, in the best American sense of the term, writing what he knew and could find out without embroidery.

He survived - and thrived - even though his then editor, William Rees-Mogg, once flew to Washington to tell US journalists assembled at the Oval Office on the reasonable expectation of approval speaks volumes for the degree of control exercised from the very top. If that were true pre-Watergate, it just got worse as events spun out of the control of even the mastermind.

None of this was evident to, or even suspected by, *Life* in 1988 beyond its graphic pictures and words. But Hugh Sidey wrote in that edition that the new president-elect could do far worse than visit Williamsburg, Virginia, where independence from Britain was planned, to soak up an atmosphere he said was still redolent of Washington, Jefferson, Monroe and Madison. We may only speculate whether history would have been different had Richard Nixon taken the advice.

Of course, as he makes "perfectly clear", to use Nixon's favourite phrase, it did not all begin with the break-in of Democratic party offices on the Memorial Day weekend of 1972.

The seeds had been sown a good two years earlier, as an enraged Nixon - and an equally furious Henry Kissinger - tried to find out who had been leaking what over the bombing incursions in Cambodia and the publication of the Pentagon Papers, detailing US involvement in Vietnam.

The cast of characters that was to become notorious - Haldemann, Ehrlichman, Mitchell, Liddy, Hunt, Dean, Huston, Young, Magruder and many more - was commissioned (the "plumbers") and in place for "dirty tricks". What they did still has the power to shock, but nothing like as much as the cover-up itself. The endemic characteristic of good US scandals is that the act itself is never as bad as subsequent attempts to frustrate and conceal, a lesson still not learnt 20 years on.

Indeed, if there is one overriding lesson from this book relevant to contemporary revisionism, it is that Nixon was not betrayed by overzealous minions taking the vague wishes of his darker side to extremes. The president might have overruled, in July 1971, a madcap scheme to firebomb the Brookings Institution, a Democratic redoubt, but for such a plan to have been drawn up and presented to the Oval Office on the reasonable expectation of approval speaks volumes for the degree of control exercised from the very top. If that were true pre-Watergate, it just got worse as events spun out of the control of even the mastermind.

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Jurek Martin

A former Democrat aspirant to the White House (Gary Hart) was plagued by cries of "Where's the beef?" What the complaint meant, when translated out of journalistic jargon, was the relative absence of plans to raise federal spending or intervene in the conduct of business and industry.

The British government's white paper on competitiveness, now appearing after a long gestation period, has been predictably greeted with similar cries. The kinds of "beef" that exponents of competitiveness usually want are nearly all pernicious: tax favours for selected sectors, disguised export subsidies, or threats to overseas countries such as President Bill Clinton's "targets" for import penetration into Japan.

The absence of such items is a good feature of the white paper. Except in the education and training field few new policies are announced.

For the rest the white paper restates existing policies. Some new ideas are to be "audited" or "investigated", and in their search for hard announcements officials have been forced to drop in sentences such as: "Lord Walker is to be personal adviser to the president of the Board of Trade on overseas investment." The document is reminiscent of many of the products of pre-Thatcher Tory governments in its mixture of exhortation, statistics and summaries of mostly minor government moves.

The postwar style comes out clearly on the cover, which illustrates a mélange of industrial processes - as if to reassure ministers who might have been alarmed by the patient explanations of the official writers (paragraphs 1.27 to 1.29) that all sectors of the economy are (equally) important and that "many of today's high-tech industries include ones in the service sector".

The white paper is torn between the desire to show that Britain's performance has been relatively good over the past 15 years of Conservative government and the need to show that it has not been good enough, in order to sustain exhortation about competitiveness. On the whole the first requirement tends to prevail.

The document has many good things, in spite of its title. It can be regarded as a sort of economic report: an embryonic version of a document such as the US Council of Economic Advisers' Report, which reflects the outlook of the incumbent administration, but

## ECONOMIC VIEWPOINT

# Three big cheers for no 'beef'

By Samuel Brittan

### UK's low cost advantage



Unit labour costs (at present exchange rates)

Country	1980	1982	1983
Belgium	97.8	100	100
Canada	98.8	94.1	96.7
France	101.8	102.5	114.0
Germany	107.9	116.7	128.8
Greece	116.0	NA	NA
Ireland	NA	NA	NA
Italy	92.5	93.1	93.2
Japan	81.8	99.3	113.0
Netherlands	93.1	98.7	112.5
Portugal	236.6	NA	NA
Spain	124.3	NA	NA
UK	100.0	100.0	100.0
US	79.0	75.4	88.8

Source: National Institute for Economic and Social Research

are ranked in an imaginary league table rather than being content to improve on their own. The big defect in talking about countries being more or less competitive is that it makes world trade a form of warfare in which one country

**The big defect in talk about nations being competitive is that it makes world trade a form of warfare**

can only gain at the expense of another.

Thus unfortunately the lack of "beef" in this white paper is all too likely to mean pressure on this or another government to produce a much more interventionist document which

will really attempt to boost Britain's trade at the expense of other countries. For being more competitive means, in ordinary language, being more competitive against others.

The positive conclusion from international comparisons is that, judged by labour costs, the UK is the most competitive of the European Union countries except Italy, and is also more competitive than Japan. Only the US is more competitive. Even in 1980 when the UK entered the exchange rate mechanism, unit labour costs in manufacturing were lower than in Germany and France.

How come if America and Britain are so competitive that they have such notorious current payments deficits? One could say that it is non-price competitiveness, such as delivery, design and so on. But that would be scraping the barrel. The payments deficits could be

the mirror image of budget deficits, but that is not completely convincing either. An alternative explanation is that these deficits reflect international differences in private savings relative to investment opportunities, or inflows of capital funds across the exchange. In the latter case, as some people will be sorry to hear, there may be no problem at all.

There is such a thing as being too competitive. Let us suppose that by some magic British labour costs could be halved overnight relative to those of other countries. Unless there were some change in underlying international capital flows the improvement could not last. British producers would for a time be swamped with extra demand, which would be fine for a while. Eventually, however, a combination of higher domestic costs and an appreciation of sterling would choke off the extra demand. The result would be a return to the original level of competitiveness and balance of payments, with a great deal of disturbance en route.

Fifty years ago yesterday, a much more important white paper was issued, the wartime coalition government 1944 paper on employment policy. The premise of that earlier document was to provide conditions for high employment. Also, that hope has been dashed from our lips.

If mass unemployment were a question of just a few countries with overvalued real exchange rates, then it might make sense to see the problem in terms of competitiveness. But when high unemployment is a common problem among nearly all developed countries, it makes no sense at all to see it in these relative terms. Nor does it make sense to call for greater competitiveness against developing or former communist countries which are hard put to pay their way even with their comparatively low wages.

Some ministers in the Thatcher government of the 1980s were brave enough to talk of workers being priced out of jobs. Present-day ministers prefer to translate this unpleasant concept into the superficially softer one of lack of international competitiveness. The effect is, however, to project the problem on to the outside world - as if somehow inferior performance by China or the Czech Republic would make western European unemployment go away.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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## Investment authority role still unclear

From Mr Michael Bryant.

Sir, The interim report of the Treasury and Civil Service Committee identifies, but does not provide an answer to, a fundamental problem in retail investment regulation.

The committee obviously believes that, in its present form and structure, the Financial Services Authority will not be effective; major and fundamental changes are needed. But, before then, and as a matter of urgency, govern-

ment should indicate if it is prepared to legislate to withdraw the ability for any retail investment business to seek authorisation from the Securities and Investments Board directly. If such legislation is promulgated, the FSA can be developed, as the committee obviously believes is necessary, as a single retail regulator under the self-regulatory organisation regime.

If government is not prepared to legislate, regulatory

arbitrage will frustrate the accepted need for a single retail regulator; there will always be the choice between SIB or FSA.

Consequently, if no legislation is likely to be forthcoming, the only answer is for the FSA to become a designated agency, equal to and alongside the SIB. In these circumstances, there would be no opportunity for regulatory arbitrage. Arguments about composition of governance

would cease, and consumers would know exactly how their adviser was regulated.

Without a clear indication from government of legislation to remove SIB's authorisation powers, the FSA as a self-regulatory organisation on to the outside world - as if somehow inferior performance by China or the Czech Republic would make western European unemployment go away.

## Good team overlooked

From Mr Mike Dodds.

Sir, How did Laura Thompson manage to overlook Newcastle United in her review of the English season (Sport: "Blessed break for the game", May 23)? They are surely the very thing she was looking for - a team that plays with the skill, attitude and flair of Manchester United but which, more often than not, is composed solely of English outfield players.

Newcastle United may not quite match up to Manchester United yet in consistency of performance throughout the season, but there is every indication they they will do so very soon.

Mike Dodds,  
35, Little Borne,  
Dunblair, London SE21 8SD

## Frustration of auditors over liability

From Mr G Acher.

Sir, I am delighted your editorial, "The liabilities of auditors" (May 23), recognises there is a serious issue to address: "... In principle, the argument for reform seems sound. It must be unreasonable for auditors to be held wholly responsible for corporate disasters when they have not been the direct cause of the problems."

You recognise that reform would require radical changes in the law "overturning the principle of joint and several liability", and that there is no likelihood of this reform being introduced soon. That is the dilemma which has resulted in what you term "a flawed alternative".

Auditors are well aware that the change proposed to Section 310 of the Companies Act 1985 is the second-best solution.

However, it is surely better to do something to improve an unfair position, even the second-best option, than to do nothing at all? Readers may remember that five years ago the Lickerman report suggested, among other steps, the change to Section 310 which the big firms now propose, yet nothing has been done since then.

You also commented on the reluctance of firms when sued for audit negligence to go to court, particularly when the courts have "in practice demonstrated considerable sympathy for the profession, tightly restricting its duty of care..."

Decisions not to go to court are based on a case by case commercial assessment of the likely cost, etc - legal costs have represented more than half the total costs of settling

claims against major firms. Cases like Caparo and Gellou have been heavily criticised in many quarters and those defending suits would be unwise to rely on the courts taking a similar line in other circumstances.

The blunt fact for the auditing profession is that we are exposed at present to the very real risk of massive claims and of bearing a disproportionate share of responsibility. You have pointed out this situation is unreasonable.

I hope you and your readers will also be sympathetic to our frustration in having to put forward a second-best solution to a problem.

G Acher,  
Head of audit and accounting,  
KPMG Peat Marwick,  
8 Salisbury Square,  
London EC4A 3BB

## Positive achievements of Dr Banda should also be recognised

From Sir Henry Phillips.

Sir, It is all too easy for Michael Holman and Nick Young to brand Dr Banda of Malawi as an oppressive dictator accountable only to himself ("Malawi slips at last from iron grip of Banda", May 21). Not much is said about his positive achievements.

I was his minister of finance during Nyassaland's transition to independence in 1964 and when at that point I left the country it is not unfair to say that, due to a paucity of resources, it was an impoverished colonial backwater. Dr Banda's first task was to mobilise funds from elsewhere in the western world.

This enabled him to finance a formidable programme of social and economic develop-

ment. The importance he attaches to education manifested itself in the establishment of primary schools for all, secondary schools in every district and a university of which he is chancellor. The need to open up the country resulted in major road construction, a railway extension, more frequent air services and vastly improved telecommunications. And he sought to encourage industrial investment by a liberal regime for private enterprise.

Even more important, his personal intervention in agricultural production and marketing ensured self-sufficiency in their basic foodstuffs. Very occasionally, the failure of the rains might have made it necessary to import maize, but

this danger did not divert him from admitting a million hungry refugees from the civil war in neighbouring Mozambique, a signal act of humanity.

Since I left Malawi and, until recently, I have been a regular visitor as a director of the National Bank of Malawi, and I have travelled the length and breadth of the country. Compared with my colonial memories I can say without hesitation that the quality of life of its peoples has vastly improved as a result of Dr Banda's policies. Adults and children alike are by African standards well clad, well nourished, industrious and happy.

We may detest autocratic rule, but strict discipline is often necessary to overcome backwardness. In Malawi,

many individuals have suffered in the process; and the emotional reporting of such incidents has unsurprisingly engendered a worldwide sense of outrage which tends to overshadow any resultant common good.

Dr Banda, even at his great age and in supreme command, has bowed to world opinion (while reminding us that not so long ago we imprisoned him without trial). He set in train reforms necessary to safeguard human rights and to introduce political pluralism; and he has graciously acknowledged defeat by a successor to whom he has pledged full support.

Henry Phillips,  
94 Ross Court,  
Putney Hill,  
London SW15 3NZ

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## FINANCIAL TIMES

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Thursday May 26 1994

## More knocks for the PIA

Few disinterested observers would argue with the Treasury select committee's assertion that the British retail financial services industry has for too long been characterised by incompetence and mis-selling. The irony is that the Personal Investment Authority (PIA), a watchdog that has not yet even been recognised by the Securities and Investments Board, has attracted louder and more damaging criticism than the existing regulatory bodies that so signally failed to check the abuses that have come to light. The risk, amidst all the hullabaloo that now surrounds the future of the PIA, is that the need for more rigorous and speedy investor protection will be overlooked.

The credibility of the PIA's chairman, Mr Joe Palmer, has undoubtedly been damaged by an unfortunate gaffe before the select committee and by misadventures committed by Legal & General, which he used to run. Yet it is not clear that the committee is right in thinking that a new chairman would help at this point. Any new candidate would be unlikely to command universal confidence. The job calls for an understanding of the industry, the respect of consumer groups and the public, and a deft hand in dealing with politicians. Even if such a person could be found, the loss of yet another chairman, after the departure last year of Sir Gordon Downey, would in itself be damaging.

The priority at this point should be to implement those of the select committee's recommendations that are designed to put this

rickety show on the road as quickly as possible. Calls for changes in the balance of the PIA board to strengthen public interest representation, close monitoring of commission-only salesmen and individual registration of salesmen and advisers are eminently sensible. Should Mr Palmer fail to deliver on such minimum requirements of the committee within a reasonable time of the PIA being recognised, then the case for replacing him will be unanswerable.

The wider question concerns the logic of the SIB's continuing role in retail regulation. This is, in effect, a fifth wheel on the regulatory coach, which opens up undesirable scope for regulatory arbitrage. The PIA is not a self-regulatory body along the lines originally envisaged by the Financial Services Act. The objections to it both setting standards and regulating practitioners is no longer relevant, and the case for an intermediate body, the SIB, between the PIA and the Treasury has lost its rationale.

But if the PIA were to become a 'designated agency', such as the SIB, it would not have legal power to go down the desirable path of individual registration or to impose fines. That, along with technical legal problems, means that legislation would be necessary to knock the structure into coherent shape. But the Treasury prefers to hide behind the protective shelter of the SIB. In view of the magnitude of past failures in the area, that is a bridge the government must eventually cross.

## European peace

Today's EU conference on 'stability in Europe' is the brainchild of the man who will open it, Mr. Edmund Byrne. It is a year ago he launched his plan for a 'stability pact' under which the EU would co-ordinate and east European states into settling their bilateral disputes over frontiers and national minorities.

The rationale sounded good. The EU, having ignominiously failed in Yugoslavia, should take timely action to prevent the same sort of thing happening elsewhere. It should use its undoubted leverage over ex-communist states to persuade them to work together, rather than the US did in western Europe with the Marshall Plan. If these countries were to join the EU, they must not bring unresolved conflicts with them.

For all that, there were many reservations both among France's partners and among the countries concerned. The mention of border disputes was felt to be unhelpful: no state in Europe officially lays claim to its neighbours' territory, but all too many would feel justified in doing so once the subject was opened. To link the question to national minorities was doubly unfortunate, since one of the main arguments used against giving rights to such minorities is precisely the fear that this would prove the first step towards loss of national territory.

The proposal has since been refined so as to avoid, or at least attenuate, these objections. But it is clear that the central European countries attending still do so

with strong reservations, except perhaps in the case of Hungary whose outgoing nationalist government (now discredited by the year ago election) has been on the side of the 'stability pact'.

Both central and east European states can legitimately object that, like the victorious allies in 1919, the EU is trying to impose on them a standard of minority rights that it itself does not apply to itself. And, while 'kin states' can sometimes play a constructive role in managing minority issues - as Austria has in the Italian South Tyrol and Ireland in trying to do in Ulster - it is dangerous to give such states a general licence to interfere in their neighbours' affairs, especially when they have the size and record of Russia.

In so far as such issues can be handled internationally, it is best done discreetly and on the basis of a single, generally accepted set of principles. That is the approach already adopted by the CSCE, 40 of whose 53 member states will be represented in Paris today, through its High Commissioner on National Minorities, Mr. Max van der Stoep. The EU's most valuable contribution could be to give his efforts quiet support.

## Raising skills

When the government published its white paper on competitiveness on Tuesday, it was quickly attacked for the absence of dramatic initiatives. Eschewing such grand gestures was sensible, given the history of UK industrial policy and its poor record of picking winners. A new study from the National Institute of Economic and Social Research suggests that less glamorous micro-economic policies can do more to enhance business performance than heavy-handed government action.

The study analyses the skills and performance of engineering and chemical companies in Germany and the UK. In both sectors, the German companies have more forces that are better qualified than those in the UK. On the shop floor, this is a consequence of the high level of craft qualification achieved by the German apprenticeship training system. Among supervisors, the German companies can draw on the technically-trained master while only a handful of British supervisors have specific training. Tackling these shortcomings in the UK's skills base is rightly at the centre of the competitiveness package.

But the researchers also found significant differences in the skills available at graduate and post-graduate levels. In engineering, the German companies have more than double the proportion of technical and higher degree graduates of their UK counterparts. As a result, British companies are less innovative in their products. They also find it harder to make

incremental production changes to remain competitive. It is hardly surprising that their productivity trails the German plants, or that they are 'followers' in technical innovation.

In the chemical industry, companies in the two countries employ similar numbers of graduates. But German companies have a much higher proportion of post-graduates which the study believes will help them cope better with the accelerating pace of innovation. Post-graduates can draw on specialist knowledge and contacts, and improve knowledge transfer from research institutes to business. Yet UK employers tend to prefer first degree graduates and regard post-graduates as over-specialised and lacking in commercial and practical skills.

Raising the skills base of key industries thus involves much more than training. Encouraging business to make better use of the UK's excellent science base and to harness the skills of post-graduates is also vital. Last year's science white paper launched a series of initiatives to encourage this, including a new research master's degree. This will combine a grounding in research techniques with skills such as management, team working and communication.

Policy changes such as these are unlikely to grab the headlines or win many votes in the political marketplace. But if successful, they could make a significant contribution to improving the performance of British business.

The 18th-century author Henry Fielding had a clear idea of how powerful a device a lottery could be for raising money.

"A lottery is a Tuzation Upon all the Fools in Creation; And Heaven be prais'd it is easily raised, Credulity is always in Fashion."

The song was sung in Fielding's play *The Lottery* performed at the Drury Lane Theatre in 1732.

Across London, in the more sober surroundings of the Institution of Civil Engineers, near the House of Commons, there was little credulity yesterday when Camelot was unveiled as the winner of the fiercely contested battle for the National Lottery licence.

There was, however, a lot of optimism that enormous sums can be raised for five 'good causes' specified by the government through the first nationwide lottery in the UK for more than 150 years.

Camelot is forecasting that during the seven-year term of its licence the total turnover for the National Lottery will amount to £22bn, and that £9bn will be distributed to the good causes - the Arts Councils of the UK, the Sports Councils, the National Heritage Memorial Fund, the Millennium Commission and the National Lottery Charity board.

In its 'peak year' of operation, Camelot, which has long been seen as the potential victor in the lottery contest - although no official word of the actual winner leaked - envisages a turnover of £5.5bn and a payment to the good causes of £1.5bn. Camelot, which plans to launch the lottery in early November, believes it will be able to hand over £150m in its first full year of operation.

Camelot brings together five large organisations: Cadbury Schweppes, the confectionery group, De La Rue, the banknotes and security printer, GTECH, the US lottery equipment manufacturer, ICL, the computer group, and Racal the electronics and communications group.

Mr Tim Holley, the quietly spoken Racal executive who became chief executive of Camelot, said yesterday: "This is a very exciting project." He said not only would the lottery be the largest in the world but it would also involve the largest launch of a consumer brand in the UK.

The game itself could hardly be more simple. A player will pay £1 and choose six numbers out of a possible 49 on a 'play card'. The numbers do not have to be placed in any particular order. Three correct numbers will probably be worth a £10 prize, four, £50-£20, five, several thousand pounds. Pick the correct six numbers and you hit the jackpot, which could be between £2m and £3m each week.

"It's easy, it's simple, and it will

# Camelot draws the winning ticket

Raymond Snoddy on the winners and losers in the hotly contested battle for the UK lottery licence



Prize draw: Sir Ron Dearing, chairman of Camelot, winner of the licence to operate the UK's National Lottery

be a lot of fun," said Mr David Rigg, Camelot's communications director. The draw of the winning numbers will take place live on prime time television on Saturday nights. Camelot believes the programme could shoot straight to the top of the ratings with possible audiences of 23m. Though no television contracts have been signed, Camelot says the broadcast will "probably" go to the BBC, partly because the corporation can offer extensive live radio as well as television coverage.

The company has not yet decided whether the draw will be the climax of a 40-minute light entertainment show or a five-minute programme devoted entirely to the draw, or whether the BBC will make the programme in-house or use an independent producer. A celebrity guest will inevitably be involved.

The total prize pay-out ratio over the period of the licence, which runs to the end of September 2001, will be more than 56.5 per cent of net sales after the deduction of a 12 per cent lottery tax on gross sales. The good causes' money will range

from 25 per cent to 30 per cent of total revenues.

One of yesterday's losers, who had promised to offer all profits to a combination of good causes and charities, was Richard Branson, chairman of Virgin group. He was not alone in his disappointment. Seven applicants failed, a number of whom had been working on the project for several years.

The unsuccessful bidders, ranging from The Great British Lottery Company, which includes Granada and Carlton Communications, to Mr Branson's UK Lottery Foundation, and the N.M. Rothschild-Patersalls bid, spent millions in putting in their consortiums together.

Mr Peter Davis, the director-general of the National Lottery who finally took the crucial decision last week, made it clear that he had no doubt that Camelot was the strongest applicant. The company came near the top or at the top of every category in which the applicants were assessed, he said.

"They were 'amongst the highest' in the forecasts for money to be

raised, and plan to retain only 11 per cent of revenues as combined profits and operating costs - by far the lowest on offer. Out of this will come 5 per cent sales commission to retailers. This will leave profits of less than 1 per cent of sales. "Camelot was also by a long way the best prepared," said Mr Davis.

The only thing that might have stopped Camelot winning the licence was controversy surrounding GTECH, which has been accused by rivals in the US of irregularities. The company has never been found guilty of any wrongdoing.

"I am satisfied that we have a full and comprehensive picture of all the people involved, and I am confident in my decision that all those involved with Camelot and Camelot itself are fit and proper for that role," Mr Davis said.

The lottery will not just make winners of the players. Camelot itself is the most obvious winner so far. Mr Bruce Jones, leisure analyst at the stockbroker Smith New Court, marked Racal, which will benefit from communications contracts,

and Cadbury Schweppes, as "buys", and de La Rue a "hold" in a recent forecast if Camelot won.

But there are likely to be a large number of other business winners: from a lottery that plans to sell its first tickets in 26 weeks - in early November.

The GTECH lottery machines will be made at ICL's plant at Ashton-under-Lyne and contracts will soon be awarded for the provision of tickets and later the scratch card games which will be launched next year.

Camelot will directly employ about 500 at Rickmansworth in Hertfordshire, and at Aintree on Merseyside, but more jobs will flow from the retail operation - selling lottery tickets in both shops, from independent corner stores to garages, supermarkets and newsagents.

Camelot plans to have 10,000 outlets selling tickets by the November launch, and within two years 27,000 outlets connected to the largest computer network in the UK, plus a further 12,000 outlets selling only scratch cards.

Some observers have suggested that the total number of jobs generated directly or indirectly could reach as high as 85,000, though the figure is probably optimistic.

The construction industry could be among those benefiting greatly from the proceeds of the National Lottery. Mr Peter Branson, National Heritage secretary, has made it clear that he expects the money to be "spent mainly on capital projects" to provide new and lasting improved facilities, such as sports stadiums and concert halls.

Even Mr Branson, who had pledged to raise more than £11m for charities and good causes, and angrily attacked the choice of Camelot yesterday, contributed to the lottery outcome by improving the income of the good causes, causes.

First Mr Branson and his partner Lord Young, the former Department of Trade and Industry secretary, generated publicity for the lottery and dominated front pages when the bids were submitted in February by bringing along Desert Orchid, the famous rosebush. More significantly, by promising to give all his profits to the good causes and some charities of his own, Mr Branson forced all the other bidders to reduce their own profit margins.

As Mr Davis observed yesterday, the bidding process had worked well, in forcing up the money for good causes and forcing down the amount absorbed by profits and operating costs.

It remains to be seen, however, whether Fielding was right in saying that a lottery is "easily raised", even when the sums involved total £22bn and the odds against winning a jackpot are roughly 14m to one.

## Too many dollars, not enough sense



PERSONAL VIEW

It still amazes me that the US dollar's weakness has caused so much surprise. The consensus may be cracking, but most people seem to believe the outlook is promising or, more bluntly, that long positions will be rewarded eventually. Part of the reason for the surprise and continuing optimism is the failure to grasp the real issues underlying the dollar's weakness.

Most commentators on the dollar's problems have ignored or overlooked the simple words "balance of payments deficit". It is here the root cause of the dollar's problems lies. The financing needed, in terms of required capital inflow, has started to falter in the face of real interest rate levels that are still too weak, relative to Germany and Japan, for example. Unless the US authorities are prepared to agree soon to a substantial increase in US interest rates - for example, an increase in the Federal Funds rate to about 6 per cent, implying long yields of about 8 to 8.5 per cent - the value

of the dollar will erode by a further 7 to 10 per cent.

The last significant US balance of payments problem was in 1987, some time after the 1985 Plaza agreement to secure further depreciation. Then the US current account deficit reached a record \$167bn, equivalent to 3.7 per cent of gross domestic product. But at that time the US still enjoyed substantial inflows of private, long-term investment capital of about \$60bn.

In 1993, the US current account deficit was a mere \$109bn, or 1.7 per cent of GDP, but net long-term capital (securities transactions and direct investment) recorded an outflow of some \$40bn. Thus, comparing 1987 and 1993, the sum of the current account deficit and net long-term capital flows was about the same, at 2.2 per cent of GDP.

This year and in 1995, America's balance of payments is set to reach real records. We forecast the current account deficit will rise this year to about \$145bn-\$150bn and in 1995 to about \$170bn, or some 2.5 per cent of GDP. But we have to add long-term capital outflows, which are assumed at some \$50bn to \$60bn

US Balance of Payments	1993-94	1994-95	1995-96	1996-97
Current account	-134.0	-55.5	-108.2	-145
Long-term capital	+75.5	-6.0	-40.2	-50
Basic balance	-58.5	-61.5	-148.4	-195
Financed mainly by				
Net official capital	25.7	32.0	71.1	-
Net banking flows	25.8	22.8	48.3	-
* Forecast				

a year - 0.75 per cent of GDP.

As the table shows, the US faces the problem of obtaining stable and secure financing of the growing amount of dollars it is creating via its balance of payments deficit, at a time when the main vehicles for such financing are suspect. Central banks have acquired large increases in dollar reserves already and net banking flows cannot be relied on.

The US is already the world's largest net debtor. Its net international investment position has swung from +\$230bn in 1977 to -\$340bn in 1993 and to an estimated -\$588bn at the end of 1993.

By comparison, in Japan, the current account surplus (\$130bn in fis-

cal 1993-94) may fall on a temporary and cyclical basis, but medium-term prospects favour a renewed widening towards the middle of the decade as Japan Inc learns to live with a stronger yen. Upward pressure on the yen has less to do with US trade rhetoric than with the fact Japan is not recycling its current account surpluses as in years gone by. Foreign investment is not that appealing to companies trying to rebuild after the domestic asset price collapse and coping with a strong yen. And in Germany, unification led to a collapse of the country's current account surplus, but its trade balance is on the rise again from 1994 and it continues to enjoy a sizeable capital inflow.

The task of absorbing about \$200bn a year is problematic because US real interest rates are inadequate to make US investors change the structural diversification on which they have embarked or make foreign investors, already long of dollars, buy more. It will not count for much if the Bundesbank reduces nominal interest rates once more over the next six to nine months, say to about 4 to 4.5 per

cent, if this keeps real D-Mark rates at about 2 to 2.5 per cent. In the bond market, real yields are running at about 4 per cent. The US Fed would have to offer considerably in excess of that to reactivate capital flows that helped to push the dollar back up on a medium-term basis. Moreover, it would have to "abandon" the money market. The trouble is, it knows it would shock the US government and domestic financial markets, too.

The question is whether the US authorities would permit such monetary tightening and, if not, whether they may be forced into it by the extent of US dollar depreciation. Either way, the issue for the US - as it is for markets - is when and under what circumstances US authorities will pay attention to the imbalance between savings and investment, which is resulting in the supply of far too many dollars.

George A Magnus

The author is chief international economist, S.G. Warburg Securities

## A vision of Scholey

■ So what next for Sir David Scholey, the man responsible for assembling Britain's only half-decent competitor to Wall Street's powerful investment banks?

After 30 years on the job, he has handed in his notice as a director and plans to retire upstairs to join the 85-year-old Lord Roll in the president's office.

Warburg stresses that Sir David will continue to devote his time "largely to the business of the group". But he is not yet 59, and the young Turks at Warburg might prefer it if he went off and did his own thing for a while and left them to run the show.

There is no shortage of jobs. If British Telecom ever decided to split the role of chairman and chief executive, Sir David, as one of BT's senior directors, would be a natural choice.

Then there is the question of the succession at GEC, where both Lord Sillitoe and Westwood are getting a bit long in the tooth. Sir David would be a diplomatic choice as chairman while the City decided whether young Simon Westwood was up to taking over from his dad.

If Sir David really has tired of the commercial grind, there is always the BBC, whose board he has just joined. The chairman's job does not fall vacant until November 1996, but Marmaduke

Hussey is over 70 and might be persuaded to take early retirement.

Given that Sir David didn't the Bank of England governor's job, how about giving him the BBC as a consolation prize? It's hard to imagine him disappearing from public view for long.

### Own goal

■ Sprint had better get a move on. The US long-distance phone company thought it had its eye on the ball when it sent a 24-page booklet extolling its services to journalists covering what it calls "the world's greatest sporting event" - football's World Cup to be held in the US this summer.

"As you make your preparations," it said, "you may not be thinking about things as simple as phone calls. We are."

Not enough, unfortunately.

Nowhere in all the bunt was there a contact phone or fax number.

### Back to the core

■ Why has Max Chapman, Nomura's hard-hitting New York chief, cancelled his plans to come to London?

Nomura's top management in Tokyo had been counting on the Chapman magic, which transformed the firm's sleepy New York operation into a significant Wall Street presence, to work similar

## OBSERVER



wonders with its less-than-dazzling London outfit.

The official version of events thereafter is that Chapman decided that running New York and London together would be a bit much - and might indeed jeopardise what he had achieved so far in America.

Wall Street, however, believes that Chapman did not take the London job either because he asked for too much in the way of pay and perks, or because management in Tokyo suddenly got cold feet about bringing Chapman's loose and aggressive management style to London.

Nomura insiders counter that a compensation package had

already been agreed upon by both sides, and contend that his family's opposition to the move was a very significant factor in the volte face.

Chapman must believe there is still plenty to occupy him in the Big Apple, for he has just renewed his contract. He could make a start by trying to recoup the losses sustained in the volatile markets of recent months.

### Much ado

■ Such are the troubles of Tansu Ciller, Turkey's prime minister, that even a seemingly innocuous family event, such as this week's visit to the US to attend her son's graduation day, is recast as a major crisis.

Entirely omitting the real reason for her visit, the country's leading newspaper has made out that it was her husband Ozer, under the heat of scandal allegations, who was fleeing the country to live in America.

There have indeed been periodic allusions to business wrongdoing when Ozer was general manager of the collapsed Istanbul Bank, but we are hardly talking Whitewater here.

Again, Ozer may use his wife's position to push a few of his business cronies, but he does not appear to have much interest in broader policy questions. She so demonstrably wears the trousers - indeed, she started off by forcing him to take her maiden name, a

feisty move, even by western standards.

Much more likely is that Ozer means to brush up his American contacts. He was after all franchise-holder in Turkey for the 7-Eleven convenience store chain before he very publicly resigned when his wife took on the Turkish leadership last June.

### Over and out?

■ Is there life after the Beeb for John Tusa? The former head of the World Service, who quit after being denied the chance to apply for the director-generalship, then had a discordant eight-month sojourn as president at Wolfson College, Cambridge, before walking out saying that he had better things to do with his time.

His name was bandied about for the Arts Council job. He didn't get it.

Now London News Radio, of which he is non-executive chairman, may be gobbled up by Reuters even before it goes on air. If this happens, Tusa could be looking for another part-time job. Of course, he could always do a few more shifts presenting the One o'Clock news for the BBC.

### Flesh-eating flash

■ From Reuters in Oslo: "Deadly bacterium on the rise in Norway. By Stella Bugge".



## Asian entrepreneur markets first listed fund to invest in Burma

By Alexander Nicoll, Asia Editor, in London

A Hong-Kong based securities company, controlled by Mr Robert Kuok, the Malaysian-Chinese entrepreneur, is marketing the first listed investment fund targeted at Burma.

The fund, intended to attract \$100m from institutional investors, is the latest indication of the ending of the isolation of Burma's repressive military regime.

South-east Asian countries have recently adopted a policy of "constructive engagement" with Burma. Prime minister Goh Chok Tong of Singapore, one of the main foreign investors, visited in March with a group of businessmen. Thailand has invited Burma to attend July's ministerial meeting of the Association of South

East Asian Nations. The Myanmar Fund, using the name given to Burma by its government, will be listed in Dublin.

It is being established by Kerry Securities and managed by Kerry Investment Management, both Hong Kong-based arms of the Kuok group. Mr Jeremy Eakin, a London-based assistant director of Kerry Securities, said: "It's really a venture capital fund. Burma is a blank sheet; there's nothing there in the way of industry."

Since Burma has no stock exchange, the fund will invest in joint ventures and unquoted companies. It may also buy old Burmese debt issues and shares in non-Burmese companies with direct exposure to Burma.

Mr Kuok has a wide range of Asian interests. He made his for-

tune in sugar and other commodities, then expanded into hotels (including the Shangri-La group), property and other sectors, especially in China, where his ventures include Beijing's World Trade Centre, and in Hong Kong where he controls the South China Morning Post.

The investments to be made by the fund are expected to reflect the interests of the Kuok group. The fund is likely to put \$20m into a business park in a venture with the Burmese-Chinese Ho family, based in Thailand. Mr Halpin Ho is a director of the fund and of a company advising its managers.

It will also invest in hotels and plantations. Tourism, telecommunications, a deep-sea port and banks are other possible investment opportunities.

Mr John Jackson, campaigns director for the Burma Action Group, said it was hard to invest in Burma without bolstering the military regime. "The vast majority of the economy is controlled by the military or their families. We think it is very difficult to invest ethically."

The junta, called the State Law and Order Restoration Council (SLORC), has been seeking to open the country to foreign investment and has introduced some reforms. But Mr Jackson said it had not loosened control sufficiently to attract significant investment.

SLORC ignored the results of a 1990 general election won by the National League for Democracy. It has held Ms Aung San Suu Kyi, NLD leader, under house arrest since July 1989.

## Greenspan warns on derivatives

Continued from Page 1

Mr Edward Markey, chairman of the House subcommittee, has been pressing for early legislation, particularly to extend regulation to affiliates of securities and insurance companies whose derivatives activities can escape control of federal regulators.

In contrast to Mr Greenspan, Mr Brian Quinn, the Bank of England's director for banking supervision, yesterday repeated a call for the derivatives trading subsidiaries of US securities firms to be brought under regulation. Mr Quinn said he was "more agnostic" about increased regulation of other participants in derivatives markets. He said the case for regulating hedge funds "seems to me not to have been made". He said principal market makers should be supervised on a consolidated basis, but that "the markets seem to be developing their own safeguards and sanctions".

## Grachev calls for wider co-operation on security

By Bruce Clark in Brussels

General Pavel Grachev, the Russian defence minister, yesterday urged the creation of a new European security order involving all European nations.

In a speech to his counterparts in Nato and eastern Europe, he chided western nations for underestimating the scope of the Conference on Security and Co-operation in Europe, a 52-member group which includes the US, Canada, all European states and former Soviet republics.

He called for the CSCE to be granted powers of "permanent leadership and co-ordination" over Nato, the European Union and the Commonwealth of Independent States on security matters.

Gen Grachev called for regular consultations between Russia and Nato on "the whole spectrum of European and world security problems". He added: "This mechanism would be a practical step towards forming a viable

system of collective security and stability in Europe under the aegis of the CSCE."

Diplomats said the appeal was a deft move to recapture the political initiative and capitalise on euphoria created by Russia's promise to join Nato's Partnership for Peace plan.

Nato is keen to encourage Russia to force closer ties with the west after recent disagreements over allied action in Bosnia and arms control, but it wants to avoid suggestion of a privileged relationship which might harm the interests of eastern European states.

Without withdrawing his pledge to join the programme, which calls for joint exercises and exchange of knowhow, Gen Grachev said a much broader spectrum of co-operation between Russia and Nato would be mapped out before Russia signed up to PFP. This contradicted Nato's stress on the need for countries to sign the PFP entry form first and elaborate details

later. Some 16 countries have already adhered to the scheme.

In a further challenge to the western view that PFP treats all members equally, Gen Grachev presented an 8-page list of "parameters" to underpin Russian participation in the project. These parameters go beyond the relatively technical remit of the PFP and reiterate Russia's demand for the role of the CSCE to be upgraded.

Among the most controversial demands was for the broader Russian-Nato relationship to include mechanisms for consultation between Moscow and the alliance, both on a regular basis and in emergencies. Diplomats said Russia's maximum goal was clearly a promise that Russia would be consulted before any use of force by the alliance.

However, Mr Manfred Wörner, Nato secretary-general, has insisted privately that any consultation with Russia should be on a case-by-case basis and at the discretion of Nato.

## November launch plan for UK lottery

By Raymond Snoddy in London

Camelot, winner of the licence to run the UK national lottery - the first for more than 150 years - will today push ahead with plans to launch the multi-billion project in early November.

The consortium, whose members include Cadbury Schweppes, the food and drink group, and De La Rue, the bank note printer, are forecasting total sales of £32bn (\$48bn) during the seven years of the licence and payments of £9bn to good causes such as the arts and charity.

Camelot beat seven other consortia to win the licence, including the bookmakers' favourite, the UK Lottery Foundation, put together by Mr Richard Branson

and Lord Young, a former UK cabinet minister. Unlike the other bidders Mr Branson, the Virgin chairman, was planning to give all the profits to charity and good causes.

Mr Peter Davis, director-general of the national lottery who took the decision on awarding the licence, said yesterday: "Camelot was clearly the all-round best applicant. I have no doubt about that. They were strong in every department."

The decision clearly angered Mr Branson who said last night he would ask Mr Davis for an explanation of his decision.

"We feel that he has not taken into account at all the market research that shows that more people will buy more tickets if

they know all the profits will go to good causes," he said.

The Branson bid predicted total sales of £37bn over the licence period, with £10.5bn going to the government's good causes, which apart from the arts and charities include the national heritage, a new millennium fund and sports. Mr Branson believed a further £500m would have been raised for other charities of his choosing.

Although the national lottery office did not draw up a formal shortlist, Camelot was hardest pressed by Lotco, a consortium put together by Bank Organisation, the UK leisure group. Mr Branson came next as a serious candidate, and the other main contender was a consortium put

together by Tattersalls, the Australian lottery operator, and N. M. Rothschild.

The Branson bid and the promise to give all the profits away meant that many of the other bidders had to reduce their profit levels. It is believed that the Camelot profit levels are much lower than has widely been believed and are well under 1 per cent of sales and probably about 0.6 per cent.

Apart from Cadbury and De La Rue, the Camelot consortium includes Baccal Electronics, the computer group ICL, and Gtech, a US group which is involved in 62 lotteries around the world.

Camelot draws the winning ticket, Page 15

## THE LEX COLUMN

### In a bind with bonds

It is difficult to believe that barely a week has passed since the promise of a hiatus in US monetary tightening was supposed to bring calm to financial markets. Yesterday's 68 point fall in London equities came in the slipstream of some bad news from the bond markets, notably Germany's decision to withdraw a debt auction for lack of demand. But there were local factors at work as well.

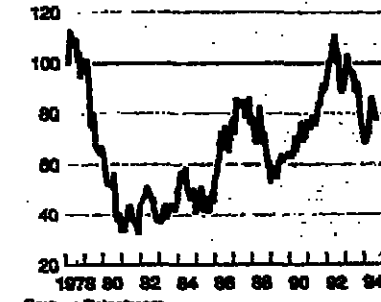
Though the UK's own gilt auction was well covered at 1.93 times, there were doubts as to how much of the paper found its way into firm hands. There is growing indignation in the new issue market for equities, coupled with the prospect of a not particularly appetising rights issue from Euro-tunnel this morning. With the FT-SE 100 index hovering not far above 3,000, equities arguably offer value. The economic recovery has apparently survived last month's tax rises, while both earnings and dividends have proved surprisingly buoyant in 1994.

Yet the argument is not compelling. The market is still on a historic pile not far short of 20. The earnings momentum may falter next year when both interest rates and taxes will be rising again. As for dividends, Whitehall chatter about possible action to stop companies over-paying is a destabilising force. The most worrisome aspect is that the more the authorities come under funding pressure in a weak gilt market, the more they may be tempted to alter the fiscal regime in a way that favours bonds over equities.

FT-SE Index: 3020.7 (-68.2)

#### Courtaulds

Share price relative to the FT-SE-100 All-Share Index



favour, improvement in this area should underpin growth.

But even if Courtaulds repeats its management success in fibres, the prospects are hardly dazzling. For the shares to sustain a rating above the market average, Courtaulds' new fibre Tencel needs to deliver. With plans for 150,000 tonnes capacity by the end of the decade the company is backing its faith with cash. The potential return on this investment is still difficult to predict. If Courtaulds can make the best of its lead in this area, though, the shares should again outperform.

#### Carlton

It is hard to know whether Carlton's acquisition of Central Television is paying off. Though group interim results included two months of profits from Central, they were not split out. Carlton did say that changes already implemented would save £10m on an annual basis. The takeover benefits have therefore come through somewhat faster than expected. Still unclear is whether the eventual savings will be greater than the £10m-£15m forecast when the deal was agreed last year.

In the short run, the recovery in TV advertising and strong growth of video sales will continue to boost Carlton's profitability. Longer term doubts hang over both of the group's major businesses: the expected eclipse of videos by compact disc formats; and increased competition to its TV franchises from cable and satellite.

The government's review of cross-media ownership may throw up opportunities for Carlton in cable and satellite. The chairman, Mr Michael Green,

has been vocal in calling for the barriers that keep media groups out of each others' patches to be pulled down. But shareholders will probably want to see Central fully integrated and enhancing earnings per share before Carlton embarks on another big acquisition. Fortunately, that seems to be management's intention.

#### Land Securities

Unlike most of its peers, Land Securities has not put a foot wrong in recent years. But the defensive qualities that stood it in good stead in the recession may be a handicap in a rising market. Land's conservatism has stopped it making mistakes, but has also prevented it from seizing opportunities. Its modest spending on acquisitions has left it with a sizeable chunk of unspent funds at a time when competition from institutions is particularly intense. Restarting its development programme will take up some of the slack, but on too small a scale to make much difference. With its low gearing and safety-first approach, Land Securities will find it hard to keep up with its more nimble rivals.

The company remains a well-tuned rent collecting machine, with a secure income and good quality, well-let properties. But since most of its tenants pay above-market rents, it will be several years before it reaps the benefit of rising rents in its rent reviews. Flat or declining earnings mean Land Securities may thus only maintain steadily rising dividends at the expense of running down its dividend cover.

#### S.G. Warburg

There were two gratifying aspects to S.G. Warburg's results. The underlying level of dealing profits appears quite strong in spite of February's particularly sticky patch in the gilt market, while fee income has forged ahead. Warburg's business will always have a cyclical element, but the case that it is also enjoying long-term structural growth starts to look more plausible as its international reach grows. In the short run much depends on whether market conditions sustain the large volume of corporate business that is evidently in the pipeline. Even so the shares do not look expensive. Stripping out Warburg's Mercury Asset Management stake leaves investment banking with a market value of £730m. That is not much for a business which generated pre-tax profits of £187m last year.

**FT WEATHER GUIDE**

**Europe today**  
A low pressure system near Land's End will slowly move eastwards. Rain will spread over England and northern France. The rain will be heavy and there will be some thunderstorms. The Benelux countries and Germany will have sunshine in the morning, but later in the afternoon it will rain quite heavily. It will also be unsettled in northern Scandinavia, Poland, the Baltic states and the northern Balkans where there will be showers and a little sunshine. A high pressure area, centered west of Norway, will bring dry conditions with broken clouds in Scotland and southern Scandinavia. Tropical temperatures combined with plentiful sunshine will persist in Italy and Greece.

**Five-day forecast**  
On Friday, the heavy rain will move into the northern Balkans, Poland and eastern Germany, while in western Europe, it will become mainly dry with broken clouds. Southern Europe will stay sunny and warm. During the weekend, the weather will improve. On Sunday, a few thunderstorms will develop over Spain and southern France. Next week, the warm, but thundery conditions will spread northwards, affecting northern France, England and the southern Benelux countries.

**TODAY'S TEMPERATURES**

Location	Max	Min	Weather
Abu Dhabi	30	20	cloudy
Accra	30	20	rain
Algiers	30	20	rain
Amsterdam	16	10	showers
Athens	30	20	thund
Atlanta	30	20	thund
B. Aires	30	20	thund
Bham	30	20	thund
Bangkok	30	20	thund
Barcelona	30	20	thund
Beijing	30	20	cloudy
Belfast	30	20	rain
Berlin	30	20	rain
Birm	30	20	rain
Bogota	30	20	cloudy
Bombay	30	20	thund
Brussels	30	20	rain
Buenos Aires	30	20	thund
Calcutta	30	20	thund
Cairo	30	20	thund
Cape Town	30	20	thund
Cardiff	30	20	rain
Casablanca	30	20	rain
Chicago	30	20	rain
Cologne	30	20	rain
Dakar	30	20	rain
Dallas	30	20	rain
Darwin	30	20	rain
Delhi	30	20	rain
Djibouti	30	20	rain
Dubai	30	20	rain
Durban	30	20	rain
Dublin	30	20	rain
Dunedin	30	20	rain
Edinburgh	30	20	rain
Fair	30	20	rain
Frankfurt	30	20	rain
Geneva	30	20	rain
Glasgow	30	20	rain
Hamburg	30	20	rain
Helsinki	30	20	rain
Hong Kong	30	20	rain
Houston	30	20	rain
Jersey	30	20	rain
Karachi	30	20	rain
Kuala Lumpur	30	20	rain
London	30	20	rain
Los Angeles	30	20	rain
Lyon	30	20	rain
Madrid	30	20	rain
Manila	30	20	rain
Mexico City	30	20	rain
Miami	30	20	rain
Milano	30	20	rain
Moscow	30	20	rain
Mumbai	30	20	rain
Nairobi	30	20	rain
Naples	30	20	rain
Nassau	30	20	rain
New York	30	20	rain
Nice	30	20	rain
Nicosia	30	20	rain
Osaka	30	20	rain
Paris	30	20	rain
Perth	30	20	rain
Prague	30	20	rain
Rangoon	30	20	rain
Reykjavik	30	20	rain
Rio	30	20	rain
Rome	30	20	rain
S. Francisco	30	20	rain
Singapore	30	20	rain
Stockholm	30	20	rain
Strasbourg	30	20	rain
Sydney	30	20	rain
Taipei	30	20	rain
Tel Aviv	30	20	rain
Tokyo	30	20	rain
Toronto	30	20	rain
Vancouver	30	20	rain
Venice	30	20	rain
Vienna	30	20	rain
Warsaw	30	20	rain
Washington	30	20	rain
Wellington	30	20	rain
Winnipeg	30	20	rain
Zurich	30	20	rain

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US\$192 million  
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April 1994

**ENI International Bank Limited**  
US\$100 million  
Hill Samuel arranged a  
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**WOODCHESTER CREDIT LYONNAIS**  
Woodchester Credit  
Lyonnais plc  
£110 million  
Hill Samuel jointly arranged a  
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**Impofin (Pty) Ltd**  
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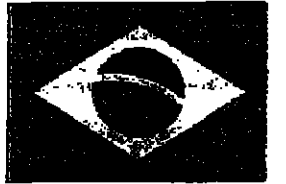
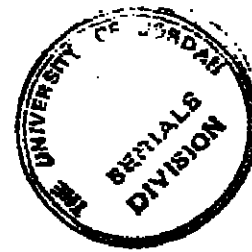
FRUEHAUF  
Carrying the  
nation's goods  
with bonds

The stock market:  
investors have had  
a rough ride: Page IV

FINANCIAL TIMES SURVEY

# BRAZIL

Thursday May 26 1994



While government and the economy lurch from one mini-crisis to the next, underlying changes within Brazil will ensure the country's slow advance towards modernity, writes Angus Foster

## Critical year ahead on path to reform

Reforming Brazil often seems like mountaineering. Each peak that is conquered simply reveals another, bigger problem ahead. Although the country has made considerable progress in opening its economy and political system in the past five years, the scale of what remains to be done is still daunting.

This year will be critical. Presidential and general elections in October offer the chance to renew the impetus for change. The government of President Collor, who took office following the resignation amid corruption charges of Mr Fernando Collor in 1992, lacks congressional support and is increasingly having to act as a caretaker regime.

A package of reforms to tackle inflation, now close to 50 per cent a month, is due to lead to a new currency from July 1. Inflation is likely to fall sharply, at least to begin with. But spending pressures on the government in an election year are intense, and there are mounting fears that inflation will creep into the new currency, Brazil's fifth since 1889.

Mr Collor, the first democratically elected president since the military takeover in 1964, left a mixed legacy. He is now extremely unpopular, but most Brazilians agree that his removal strengthened the political system because it showed that institutional checks and balances could work, and that public opinion is increasingly important. Likewise, although his economic policies contributed to a deep recession, his moves to open the economy forced the private sector to compete, and are now showing substantial benefits.

After zero or negative growth since 1989, the economy last year grew at about 5 per cent to take gross domestic product to \$432bn - slightly behind China but ahead of Russia in US dollar terms. Most of the increase came from the industrial sector, especially carmakers, where there have been marked improvements in productivity. In the first half of last year, private sector manufacturing productivity indices increased 18 per cent, reflecting the strength of companies which survived the recession, and the reductions in their payrolls.

Growth this year is forecast to reach 3-4 per cent, but is extremely uncertain owing to the introduction of the new currency. Growth rates pale into insignificance, however, alongside inflation, which reached 2,500 per cent last year, and which is mainly responsible both for Brazil's very low investment rate of 16 per cent of GDP and for one of the world's worst income distributions.

Mr Rubens Ricupero, finance minister, says that without economic stabilisation "there's no salvation". "Stabilisation is not an end in itself, but a precondition for Brazil to recognise its problems and deal with them," he says.

The latest anti-inflation plan has won wide support from economists because it concentrates on the economy's main problem, a lack of confidence in the government's ability to balance its budget. Mr Fernando Henrique Cardoso, the former finance minister who resigned in March to run for the presidency, negotiated a budget through Congress which was balanced, thanks to swingeing spending cuts, especially in investment, and optimistic estimates of tax and social security revenues.

The next step will be the introduction of the new currency, the Real. Future monetary and exchange rate policy will not be announced until next month, but it seems likely the Real will be linked at parity to the US dollar, at least to begin with, and backed by Brazil's more than \$90bn foreign

exchange reserves. However, the country's powerful industrial lobby will squeal if the new currency becomes overvalued against the dollar, as happened in Argentina's stabilisation. If inflation continues in the Real, gradual devaluation is likely.

Monetary policy will have to be kept extremely tight, especially in the first few months but there are already growing electoral pressures to increase spending. Several federal and state banks, which benefit from inflation and use the profits to cover losses from non-performing and often politically-inspired loans, would face severe problems if inflation fell. The government may not risk closing down these banks so close to elections and the far-from-independent central bank may instead be pressured to support them, thus threatening monetary policy.

There is another, longer-term threat to the stabilisation plan. When the programme was launched in December, the government still hoped Congress would approve a number of constitutional changes to allow future administrations greater freedom to control spending. The widely criticised 1988 constitution imposed too many spending demands on the government and introduced social welfare provisions which were too generous. For example, female teachers can retire after just 25 years' work. At this rate, more people will soon be receiving pensions than contributing.

The problem is that Congress, again fearing election repercussions, has failed to approve many of the constitutional changes the government needed.

As a result, the incoming regime will face the same problems with balancing future budgets as in the past, and this year's spending cuts are not repeatable.

"The IMF didn't sign for good reasons," says Mr Antonio Delfino Netto, former planning minister, in reference to the IMF's refusal to agree to a standby loan programme ahead of Brazil's private bank debt restructuring last month.

Mr Cardoso is trailing in the opinion polls, and almost certainly needs inflation to fall sharply under the plan. If it does, he will be a strong challenger to the front runner, Mr Luis Inácio Lula da Silva of the left-wing Workers Party (PT), usually known as Lula.

Mr Cardoso's problem is that he has found it difficult to develop a rapport with poor voters. Also, he cannot complain about the government's poor performance because he was, until recently, part of it.

Mr Tasso Jereissati, chairman of Mr Cardoso's PSDB political party, says: "There is immense disillusionment in this country towards politics, and that is making Lula more appealing."

A victory for Mr da Silva would mark a big shift in Brazil, which has never elected a socialist president. But he has himself moderated many of the PT's more radical policies.

He is surrounded by good, sometimes idealistic, advisers and the party is determined to concentrate on problems such as education, unemployment and land reform.

These are central to Brazil's longer-term development yet have been neglected because of the economic mismanagement of the past 10 years - Brazil's so-called "lost decade".

A PT victory would lead to considerable short-term uncertainty, especially among foreign investors. The party has said it will review an already flagging privatisation programme and demand renegotiation of Brazil's foreign debts.

These threats are serious, but it seems likely that an incoming PT government will face many other more pressing

Continued on Page 3



Rubens Ricupero: 'No salvation without economic stabilisation'



Congress building, Brazil: constitutional changes were not approved



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- Trade surplus among the five largest in the world (US\$ 13 billion)
- Highest foreign exchange reserves in Latin America (US\$ 35 billion)
- Best performing stock market in Latin America in 1993 (approximately 107% in US\$ terms)

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- Trade liberalization: reduction in average tariff to 14.2%, elimination of non-tariff barriers.
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### INSIDE THIS SURVEY

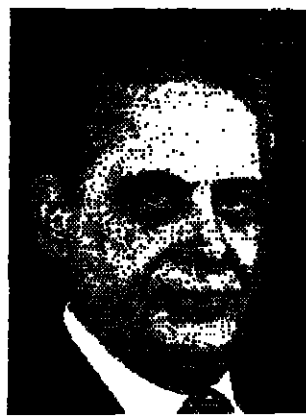
Politics: Whoever wins the October elections will inherit one of the most complicated political systems in Latin America... Page II  
The economy: For years steered towards import substitution and tariff protection, the economy needs to change direction... Page III  
Car industry: Sales are booming but domestic producers and importers are bickering over how to share the spoils... Page IV  
Guides for visitors: Basic information and tips for businessmen in Brasília, São Paulo and Rio de Janeiro... Page V  
Agriculture: A new farming elite is emerging now that the government has largely withdrawn from this sector... Page V  
Editorial production: Phil Sanders

## BRAZIL II



**Luís Inácio Lula da Silva**, candidate for the Workers Party (PT): Mr da Silva, 46, is campaigning to become Brazil's first socialist president.

Born in the poor north-eastern state of Pernambuco, he rose to prominence in the late 1970s as the union leader of metalworkers opposed to the military government. He co-founded the PT and gained 31m votes in the second round of the 1989 elections, but lost by 44 per cent to 50 per cent to Fernando Collor. Has spent much of the time since on "caravans" around the country, building support in rural areas.



**Fernando Henrique Cardoso**, candidate for the Brazilian Social Democrats (PSDB) and Liberal Front (PFL) alliance:

A respected sociologist and opponent of the military regime, Mr Cardoso (63) entered politics in 1984, was defeated in elections for mayor of São Paulo, but won a seat in the Senate two years later.

He co-founded the PSDB after growing disillusioned with the main opposition party, the PMDB. In the present government, Mr Cardoso served as foreign minister before becoming finance minister last year and launching a widely praised but still unproven anti-inflation plan.



**Roberto Marinho**, boss of TV Globo and O Globo newspaper: Most Brazilians rely on television for their news coverage and TV Globo has a virtual monopoly, attracting more than 60 per cent of viewers for its nightly news programme. Globo was widely seen as critical to the election campaign of Mr Collor, who was Mr Marinho's favoured candidate.

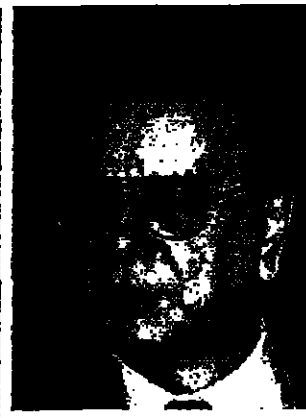
This time, Mr Marinho, 89, is expected to back Mr Cardoso, but bias against Mr da Silva will probably be less visible. Nevertheless, with the PT intent on attacking Globo's power-base if it wins the elections, Mr Marinho's views will be very important.



**Antonio Carlos Magalhães**, former governor of Bahia state: One of the most powerful men in Brazil because of political and family ties, Mr Magalhães was largely responsible for persuading his party, the PFL, to back Mr Fernando Henrique Cardoso.

Fearing that the party did not have a viable candidate of its own, and determined to block Mr da Silva, Mr Magalhães will now be one of the most important figures in the campaign, especially in the north of the country.

However, his right-wing views and liking of traditional-style politics makes him unappealing to many in Mr Cardoso's party.



**President Itamar Franco**: a possible king maker. Although he is dismissed as an intellectual leader by many politicians, President Franco can significantly affect the outcome of the elections. The office of the presidency wields extensive executive power and can also confer status on its preferred candidate.

President Franco is backing his former finance minister, Mr Cardoso. However, the president's unpredictable and populist character could lead to surprises, especially if the anti-inflation plan does not succeed. As its chosen candidate, Mr Cardoso will also be unable to attack an otherwise unpopular government.

David Pilling examines export and import links

## Shrinking trade share is likely to reverse

Brazil is still one of the world's most hermetic economies. In spite of the reforms of disgraced president Fernando Collor, which aimed to prise open the country after years of import substitution, Brazil's trade with the outside world is less, proportionally, than a decade ago.

In 1983, total trade constituted 16.6 per cent of gross domestic product, an already small proportion that slipped to 13.5 per cent last year when combined imports and exports reached \$84bn. Chile trades about 60 per cent of its GDP.

"Brazil's presence in the world market is smaller than it was 10 years ago. We are shrinking," says Mr Eduardo Giametti da Fonseca, an economist at the University of São Paulo. This trend is, however, likely to reverse as Collor's reforms dig in, domestic demand picks up and industry - deprived of its once captive, highly protected market - looks abroad for opportunity.

With four months left to the elections, it is still very difficult to assess the likely outcome. Under Brazilian law, the two candidates with most votes go through to a second round in November. If inflation falls, Mr Cardoso and Mr da Silva could be neck and neck in the second round. If it does not, or only falls briefly, Mr Cardoso could be beaten in the first round by an outsider, such as former São Paulo state governor Orestes Quércia.

Whoever wins will inherit one of the most complicated, and some say most difficult, to reform, political systems in Latin America. With 20 political parties in Congress, often bound by individual loyalties rather than ideology, governments are forced to build alliances of strange bed-fellows. Congressmen often pursue regional rather than national interests, and corruption remains a serious problem.

But, since Congress is the guardian of the constitution and reform would deprive Congressmen of power and privilege, adequate political change will take a long time.

Imports of consumer goods, on which tariffs are still relatively high, grew less rapidly, although there were sharp increases in imported cars and

electronic equipment. In the medium term, consumer imports are likely to rise significantly, but Brazil's diversified production base is fairly well-equipped to compete and has made important productivity gains in recent years.

"Tariffs have gone down substantially and yet industrial output is growing," says Mr Guilherme Leite da Silva Dias, director of the Institute of Economic Research. Domestic manufacturers, he says, are holding their own against foreign producers in contrast with some less-sophisticated Latin American economies whose industries have struggled to compete.

Even so, Brazil's huge surpluses - necessary for financing foreign obligations following the debt crisis of 1982

The North American Free Trade Agreement and the economic integration of Europe may limit access to Brazil's traditionally strongest export markets

- are likely to shrink further. In 1994, the first-quarter surplus was down by nearly a third on 1993, and is likely to be around \$10bn by year-end; about half its 1988 peak.

Mr Simão Davi Silber, a São Paulo trade specialist, says it is both desirable and feasible for Brazil to double the amount of its international trade relative to GDP. Mr Giametti agrees that successful domestic restructuring requires far greater commercial interchange than today's "ridiculously low" levels.

The North American Free Trade Agreement and the economic integration of Europe may limit access to Brazil's traditionally strongest export markets. Mr Silber says there is further room for expanding trade with Latin America, which now accounts for 30 per cent of Brazilian commerce against 14 per cent in 1983. Brazil has proposed a South

American free trade bloc. Argentina, fellow member of the Mercosul free trade zone with Brazil, Uruguay and Paraguay, accounts for much of that increase in continental trade: Brazilian shipments there soared from 2.9 per cent of total exports in 1983 to 9.4 per cent last year. However, Mr Silber says that, given different exchange rate policies and concerns in Buenos Aires over consistently high trade deficits with Brazil, there may be restraints to further big increases.

Another way to accelerate commercial integration, he says, lies with rapidly expanding Asian markets where Brazil is under-represented. Greater Latin American co-operation should facilitate better access to Pacific ports.

Before Brazil can launch itself upon the world in earnest, Mr Silber says, it must tackle the plethora of indirect taxes which blunt the price of exports by up to 18 per cent. "At the moment we are exporting taxes," he says.

As nations begin to huddle into trading blocs, some Brazilian industrialists fear they will be isolated. It seems likely, for example, that Nafta will diminish access to the US of Brazilian orange juice concentrate and pulp, both of which can be produced in Mexico.

Mr Silber says that Brazilian exports - metallurgical products, vehicles and chemicals, as well as commodities such as soy, coffee and mineral ores - are sufficiently diversified to withstand isolated difficulties in particular markets.

Of more concern to many analysts is the possibility of fresh efforts within the General Agreement on Tariffs and Trade to exclude exports from countries such as Brazil under environmental or social dumping provisions.

"I think this is really a potential menace," says Mr Silber. "It's a strong instrument that you could use against everything. We will have to see what happens."

## Change will be slow

Whoever wins the elections in October will inherit one of the most complicated political systems in Latin America, writes Angus Foster

Thanks to a succession of mishaps and 21 years of military government, Brazil has been ruled by an elected president for only 30 months in the past 30 years.

Former President Fernando Collor, who resigned amid corruption allegations in September 1992, was the latest elected president to fail to serve his full term. Mr Itamar Franco, Mr Collor's successor, has lacked a popular mandate or support in Congress and his government has often been only capable of crisis management rather than implementing policy.

Brazil's fragile democracy should therefore emerge considerably strengthened from this year's presidential, congressional and gubernatorial elections, due in October.

Whichever of the two front runners wins the presidential race, they will have at least a chance to build a popular alliance in congress and tackle some of the country's problems. However, structural weaknesses in Brazil's political system, and a recent cut in the presidential mandate from five to four years, means change will be slow and often erratic.

Mr Luís Inácio Lula da Silva, the left-of-centre Workers

Party (PT) candidate, is front runner in the polls with a steady 30-35 per cent of the vote. Mr da Silva, a former metalworker and union leader, combines populist appeal with good oratory. As loser in the 1989 elections, he also draws support from Brazilians who feel betrayed by Mr Collor.

The PT's roots lie in radical protest politics, but it has become increasingly moderate in the past few years. The far left of the party, known as the Stua wing, remains visible and vocal but the advisers close to Mr da Silva are moderates who have spent the years since the last election preparing for government. According to Mr Aloizio Mercadante, one of the key advisers, a PT government would concentrate on the fight against hunger and unemployment and on education and rural reform. "Four years is not a lot of time, but it's

enough to start making irreversible changes," he says.

The PT's biggest drawback, apart from a largely hostile media, is its lack of experience in national government. The party has been making progress in local government, but remains poorly represented in Congress. According to polls, many Brazilians are personally drawn to Mr da Silva, but worry about his lack of a track record. "There is still a perception that the PT is great for opposition, but not good for government," according to Mr Mario Mamode, a PT state deputy.

This perception will be exploited by Mr da Silva's likely main competitor, Mr Fernando Henrique Cardoso, who resigned as finance minister in March to run for the presidency. A former academic with left-of-centre views which often found him on the same stage as Mr da Silva under the mili-

tary, Mr Cardoso has also meliorated. His views are today centrist, with emphasis on social issues. He is also more economically liberal than Mr da Silva, and is likely to favour an accelerated privatisation programme and market reforms.

Mr Cardoso's problem is that, during his period as finance minister, monthly inflation rose from under 30 per cent to more than 40 per cent. The government's anti-inflation plan, which Mr Cardoso negotiated through Congress, is therefore extremely important to his campaign. If inflation falls following introduction of the new currency in July, Mr Cardoso hopes his poll ratings will increase from the present 15-20 per cent.

He will also be helped by an election alliance between his party, the Brazilian Social Democrats (PSDB), and the right-of-centre Liberal Front

Transactions including an auction for control, an offer to employees, a public placement and two public auctions resulted in the privatization of the total stake of 91% owned by Brazil's Federal Government in



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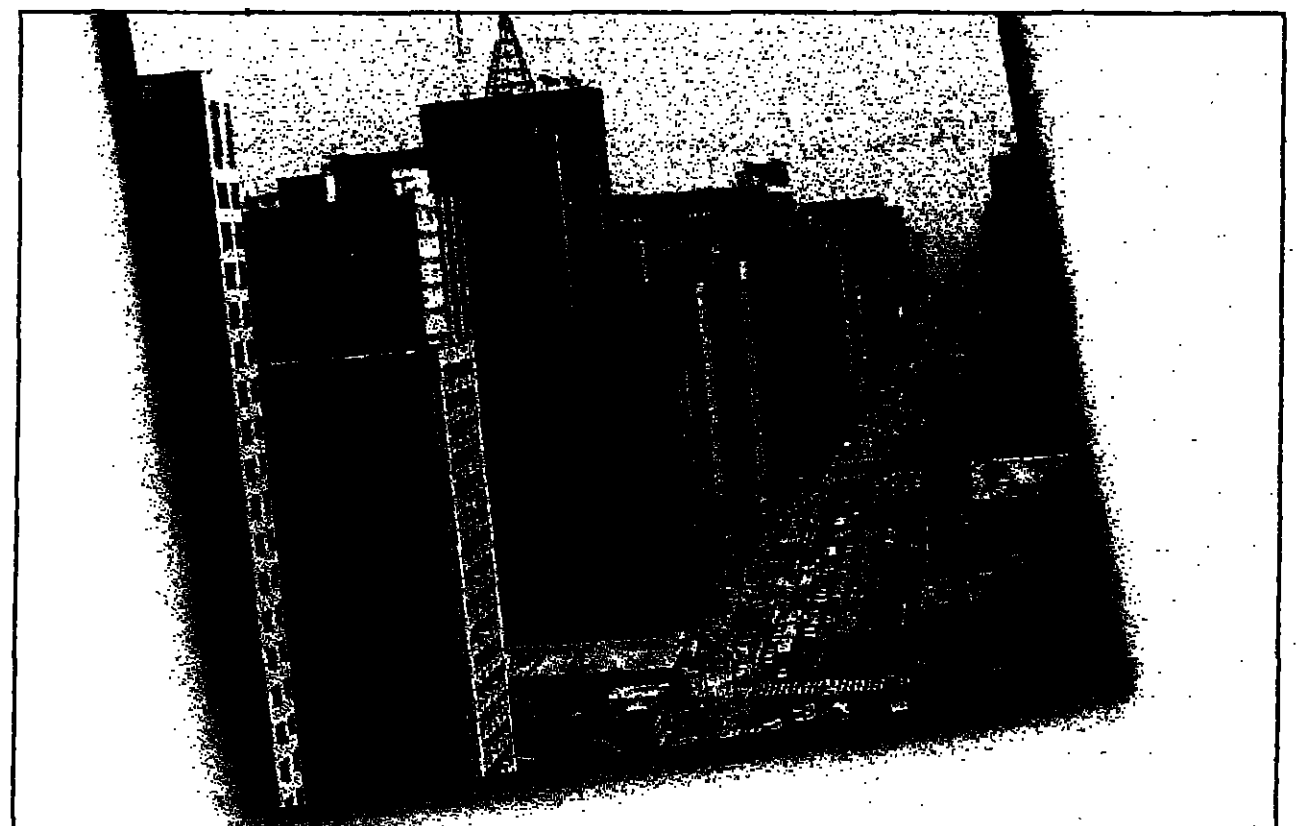
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April 1994



## CESP THE POWER BEHIND SÃO PAULO PROGRESS

CESP, the São Paulo Electric Company, has a key role in Brazilian development. It is the largest power generating company in Brazil, responsible for 96% of the energy required by the State of São Paulo (largest industrial and financial center in Latin America) and 24% of all the electricity generated in the country. CESP boasts modern and competent management and the highest technical standards among power generating plants in Brazil and abroad. It comprises 31 power plants producing over 9 thousand megawatts destined for a growing consumer market. And that's not all. Ever alert to the demands of the coming years and in continuation of its significant role in the general progress of the State of São Paulo, the company is building new plants that will increase power capacity by 50% at the turn of the century.

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The economy is drifting along on an old course, writes David Pilling

## A change of direction is needed

**B**razil's economy, the tenth-largest in the world, is the super-tanker of Latin America's fleet. As such it is the hardest to turn around. For years steered towards import substitution, tariff protection and state intervention, it is still largely drifting on its old course, even though its helmman long ago sought to change direction.

Part of the problem is that the helmman, disgraced former president Fernando Collor, has been removed and replaced by President Itamar Franco, who has seemed incapable of steering Brazil through choppy seas.

More fundamentally, there is resistance to overhauling an economic model which, however flawed, has produced a \$430bn economy and average annual growth of 7 per cent in the 40 years to 1980. There are also some very powerful interest groups.

The aftermath of the debt crisis in the early 1980s, when growth stopped, spelt out the need for change. "We had an import-substitution model of state-led growth. But this is seen as gone for good," says Mr Eduardo Giansetti da Fonseca, a leading economist.

Nonetheless, he says, Brazil is "lagging behind" as Latin America shifts towards fiscal responsibility and market liberalisation. "A clear indication of this is inflation, a symptom

of the inability to solve these problems."

Brazil has managed to cope with inflation, which last year reached 2,500 per cent, with a highly complex system of indexation, termed "perverse adaptation" by Mr Giansetti.

Indexation creates an inflationary inertia which, unless

**If the budget is truly balanced this would reduce the government's need to engage in high-interest borrowing**

interrupted, assures the continuing escalation of prices.

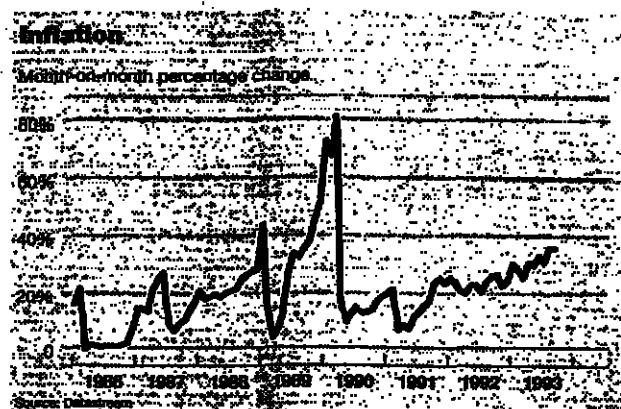
It is precisely to interrupt that cycle that Mr Fernando Henrique Cardoso, who resigned in March as finance minister, last December launched the most realistic attempt yet to crack inflation.

The plan, partly designed to tackle the budgetary indiscipline which fuels price rises, and to remove the safety net of indexation, is judged by most economists to be technically adept. Mr Cardoso's three-stage

scheme, which also launched his campaign for election as president, seeks to use public spending cuts and emergency taxes to remove the 1994 budget deficit, originally estimated at \$22.2bn. If the budget is truly balanced – and uncertainty remains over whether it will be, particularly in an election year – then this would reduce the government's need to engage in high-interest, short-term borrowing which expands the money supply.

Stage two, begun in March, introduced a transitional index and accounting unit, the Unidade Real de Valor (URV), a daily general price index based on a measure of current inflation which is anchored to the dollar through Brazil's foreign exchange reserves of more than \$30bn. Salaries, new contracts and large purchases are now quoted in URVs, paving the way for the conversion of the index to a new currency, the Real.

The Real, the fifth currency in a decade, is due to be launched on July 1 when analysts predict that inflation will drop from 45 per cent a month



to less than 10 per cent. The question is, how long it will stay there?

At best, Mr Giansetti says, the scheme will build a low-inflationary "bridge" between now and presidential elections to be held in October. "But, if things go badly wrong and indexation is disrupted, I don't discount hyperinflation. It's full indexation and then no indexation... It's a big gamble."

Mr Tullio Vigevani, professor of political science at São Paulo University, says the plan

"lacks the political base to take hold". It cannot work in the long run, he says, without fundamental constitutional changes that would permit the routine balancing of the federal budget.

The 1988 constitution obliges the federal government to hand over most of its tax revenue to state and municipal administrations without releasing it from spending obligations.

The constitution thus virtually guarantees inflation-fuel-

ling budget deficits by earmarking more than 50 per cent of revenue before a single spending decision is made.

Brazil has adjusted to the illogical world of near-hyperinflation – last year, gross domestic product grew by 4.9 per cent – but its economy has been warped.

Very high interest rates (more than 20 per cent a year in real terms) divert investment into government paper rather than productive capacity and add to the burden of public-sector debt.

Investment last year was 16 per cent of GDP, compared with 27 per cent in Chile. Millions of poor Brazilians, without access to indexed bank accounts, are unprotected from rocketing prices.

Even if Mr Cardoso's plan is initially successful, monetary policy will have to be kept tight to rein in consumer demand as prices stabilise. This could tip the economy into recession, threatening hoped-for growth in 1994 of 3-4 per cent.

Notwithstanding the risks, Mr João Geraldo Ribeiro Filho

of Banco de Boston, says: "We have never had an opportunity like this and we don't know when we will have another one." He points to high international reserves and April's conclusion of a Brady-style debt rescheduling agreement – named after a 1989 initiative by the then US Treas-

**Most analysts agree that, largely as a result of reforms started under Collor, the economy has taken significant steps**

ury Secretary Nicholas Brady – for the country's foreign debt – admittedly without IMF blessing.

Most analysts agree that, largely as a result of reforms started under Collor, the economy has taken significant steps. Privatisation and reduced tariffs have stimulated exports, which grew by 8 per cent last year, and improved productivity. Foreign investment in the capital markets reached \$5.5bn last year, against \$1.3bn in 1992, and

multinational interest has been reawakened in Brazil as Latin America's potentially most dynamic economy.

It is not clear whether a newly-elected government will continue in the same direction. Mr Giansetti fears that strong interest groups, such as state monopolies, will prevent further restructuring. To reform in the context of splintered political parties and a burdensome constitution will not be easy, he says. "We have had the feast of democracy before the blood, sweat and tears of market reform."

There is uncertainty, especially among foreign investors, about what would happen if election frontrunner Mr Luís Inácio Lula da Silva of the left-wing Workers' Party should become president. Many analysts feel, however, that his reservations about economic reforms would be cooled by the reality of government and the need to build coalitions.

"In the long term – independently of who becomes president – Brazil has no other way out," says Mr Julius Haupt Buchenrode, director of investments at Banco Chase Manhattan. "It needs to reduce inflation; to balance its budget; to adjust its constitution; and probably to continue privatisation. There's no magic solution."

## Critical year ahead on path to reform

Continued from Page 1

problems, will also almost certainly lack a congressional majority and would have to compromise in order to build a governing alliance.

While government and the economy lurch from one crisis to the next, underlying changes within Brazil will ensure the country's slow advance towards modernity. The downfall of Mr Collor was followed early this year by a recommendation from Congress that 18 of its own members should be expelled on corruption charges, although, unfortunately, some have been pardoned.

The growing demand for transparency at all levels of government is leading the media and pressure groups to focus on what politicians do,

individually and collectively, for Brazil – and often to demand improvements. Second, there is a growing realisation in the media and parts of the political classes of Brazil's position in the world, and its dubious distinction as the only main Latin American country yet to stabilise its economy.

Reform will take time and will be erratic. Mr da Silva and Mr Cardoso will offer similar pledges of change, but both may find Brazil's traditional preferences for consensus frustrate their programmes. Mr Roberto Macedo, a São Paulo economist, contrasts Brazil with the Asian "tiger" economies such as South Korea.

"Brazil is a whole economy, it moves very slowly and is very difficult to turn round," he says.

**B**razil's foreign ministry holds a privileged place in the country's capital, Brasília – overlooking the Congress building and opposite the Palace of Justice. The location is deserved because the ministry, known as Itamaraty, is one of the country's most able and important.

But it is a cruel punishment for the diplomats, who are forced each day to look at the cause of their frustration – politicians. Despite Brazil's size and potential, it is unable to play the international role many in Itamaraty seek. Instead, its importance and negotiating strength are compromised by the political failure to stabilise the economy and bring down inflation.

Brazil's economic instability is also acting as a brake on the development of Mercosul – the free-trade zone formed between Brazil, Argentina, Uruguay and Paraguay which is due to come into force on January 1 – and plans for a wider free trade area to incorporate most of South America. Mercosul has progressed much faster than cynics first suggested. But longer-term questions remain unanswered, and it would not be surprising if key partners such as Argentina

chose to link with the US-led North American Free Trade Agreement (Nafta) grouping, rather than remain tied to Brazil's lumpy ride.

Brazil's cultural and trading ties have traditionally been with Europe, original home to much of the country's population, and the US, which emerged as Brazil's biggest foreign investor early this century.

But the relationship with the US is complicated, and often troubled. Itamaraty is itself sometimes accused of being anti-American, although this partly reflects the broad range of subjects where the two countries' interests do not coincide. Brazil's concerns about a proposed linkage by the US between social and environmental issues and trade is the latest example of underlying tension.

Relations have improved this year, however, with the Brazilian Senate's approval of a treaty to allow inspec-

tions of some of its nuclear installations and Brazil's acceptance of US demands on patents and copyrights. Last month's completion of Brazil's foreign bank debt restructuring, achieved without IMF blessing, also removed another stumbling block.

But it is Mercosul, and Brazil's future within South America, where most change is occurring. The Mercosul treaty, signed in March 1991, calls for a customs union to be ready by next year through the implementation of a common external tariff.

Tariffs have already been reduced on many goods, and trade within the group has grown extremely rapidly – more than doubling since 1990 to about \$8bn last year.

This partly reflects the complementary nature of the two biggest economies, Brazil's industrial strength being offset by Argentina's competitiveness as a producer of primary

products such as foodstuffs and oil.

Difficulties remain – for example, Brazil's desire to retain high tariffs to protect its computer and telecommunications industries. As a result, the common external tariff is likely to apply to only about 85 per cent of products. Remaining goods will only be harmonised from 2001.

Brazil is now proposing to use Mercosul as the base for a wider trade agreement among all South American countries. This would be a simple free trade agreement rather than a customs union, and would be jointly negotiated by the Mercosul nations.

"We hope to use Mercosul as a platform for further trade liberalisation throughout South America," says Ambassador José Arthur Denot Medeiros, in charge of Mercosul issues at Itamaraty.

Brazil's economic dominance of the continent means that most countries

will be interested in joining, although Chile's priority clearly lies in gaining entry to Nafta. Even if countries do not formally join, there is an increasing move towards lower tariff barriers and more open trade.

Argentina's position is more complicated, and at times the country's commitment to Mercosul has appeared in doubt as it contemplated its chances of entry to Nafta. Complaints by senior Argentine leaders about Brazil's economic instability have also angered the Brazilian side. Argentine claims of dumping against Brazilian companies are rebuffed by Brazil's suggestion that the Argentine currency is overvalued.

Teething problems and tensions are hardly surprising, but they hide a longer-term problem. Brazil's big industrial economy is far from ready to compete within a US-led trade area such as Nafta, suggesting that Americas-wide agreement is still many years away. But if more countries such as Chile opt for the North America model, there is a chance Brazil will be isolated.

Back at Itamaraty, the diplomats must hope the politicians sort out Brazil's many other problems in time.

### ADVERTISEMENT

## Petrobrás: Leader in Deep Water Technology Plans 22 BN Investments.

*Petrobrás, Brazil's - and Latin America's - largest corporation and one of the world's leading oil companies, plans to invest nearly \$22 billion through 1997, principally in exploration and production (E&P) of newly-discovered giant offshore deep water fields at Campos Basin, the country's largest oil province located 100 miles east of Rio de Janeiro.*

Petrobrás celebrated its 40th anniversary in 1993 having built a solid reputation on the international financial markets and with domestic and foreign supplies as the corporation that, out of the world's top 50 oil companies, has grown the fastest over the past years, according to Petroleum Intelligence Weekly magazine.

The decision to invest heavily in order to guarantee and increase oil and petroleum derivatives supply within Brazil is in direct compliance with the mission given to Petrobrás by the Brazilian Constitution, according to the company's chief financial officer, Orlando Galvão.

That mission includes supply of the continental-sized Brazilian market, with exclusive rights for research, prospecting, production, refining, import and transportation of crude oil and oil products within Brazil. Over the past four decades, the company has discovered 11.5 billion barrels of oil, of which 3.3 billion effectively have been produced.

It should be noted that Petrobrás has invested between \$2 billion to \$3 billion per year over the past ten years.

"One of the most important aspects of this accumulated experience is the fact that Petrobrás has become the world leader in deep water technology for crude oil exploration and production," notes Mr Galvão.

Petrobrás now operates routinely at underwater depth levels of 2,600 feet. And just last month (April), the company put into commercial

production a well located at a depth of 3,400 feet, a world record.

Brazil's total petroleum reserves correspond today to 6.9 billion barrels of oil equivalent (BOE), of which 4.5 billion are in proven reserves. Daily oil production is about 700,000 b/d, 70% of it from offshore fields.

The reserves/production ratio is 17 years, one of the best among the international oil companies, with an increase of 2.3 barrels for each barrel produced from 6,243 active wells, 10% of them offshore.

The important of offshore production is further demonstrated by the 75 maritime production platforms operating along the Brazilian coastline as well as by the fact that 15 of the company's currently active 28 drilling rigs are located in the sea.

The company's refining activities take place in 11 refineries which, except for another two small private plants, are all operated by Petrobrás. Some 1.2 million barrels of petroleum are processed daily out of a capacity of 1.4 million b.p.d.

In the transportation area, the firm owns a fleet of 72 ships totalling 55.4 million deadweight tons. Moreover, Petrobrás operates a 3,800-mile network of oil pipelines and nine terminals with a storage capacity of 56 million barrels of oil and oil products.

Demand for oil products in Brazil is increasing. Last year average daily consumption was 1.27 million b/d. Petrobrás' production for the year averaged 668 million b/d, while crude oil imports were at 586 million b/d. Meanwhile, the company is also an important exporter of oil products, with overseas sales totalling \$863 million in 1993. One of its most important export items was the shipment of 40,000 b/d of gasoline to US markets.

The group's principal subsidiary, BR Distribuidora, is Brazil's largest derivatives distributor.

BR Distribuidora at the end of the 1993 went public with excellent results: In January after hitting a high of \$52 per thousand, its shares settled at \$41 per thousand, well above the launch price of \$33 per thousand.

### Economic Performance and New Investments

Mr Galvão points out that "in 1993, Petrobrás' performance was especially positive due to some price recovery, lower petroleum import costs, general reduction in operating costs, and lower interest rates on its international debt

transactions. Another important factor was BR Distribuidora's performance with a net profit of \$110 million." All these resulted in a 1993 net profit of US\$ 673 million, on a gross operational revenue of US\$ 18 billion.

## 1000m Barrier Surpassed. New World Record for Offshore Production at Marlim - 4

Marlim South, a reservoir discovered in 1987 by the well 4-FUS-382, was the selected area. This reservoir is located at depths ranging from 1000 to 2000 meters, with an estimated area of 250 km<sup>2</sup> and oil reserves of 5.9 billion barrels. This choice took into consideration the proximity of this accumulation to the Marlim Field and the production facilities already installed and in operation for the Marlim Pilot Floating Production System installed in the Campos Basin.

Since the Marlim South discovery well is located in 1150 meters of water and lies more than 25 km from the nearest Floating Production System (Marlim Pilot),

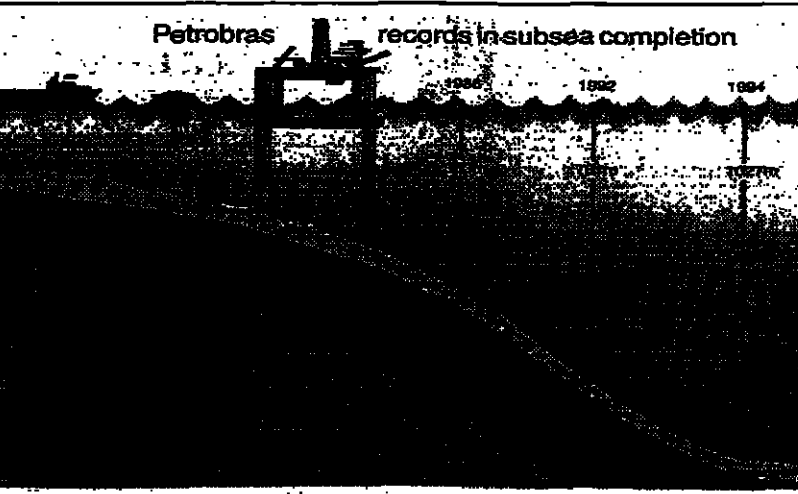
Petrobrás decided to start off slowly with one well. The Marlim-4 well, at a depth of 1027 meters and 19 km far from the stationary unit from Marlim Pilot System, was elected as the first step in this venture.

Output is forecast at 6300 bpd, with an estimated total production cost of US\$ 3.50/bbl. Investment in Marlim-4 well project is around US\$ 25 million, with part of the material/equipment required redeployed from the Marlim-20 well, which has been abandoned.

Careful planning is being implemented to make this project a reality. The expected results will provide the company with possibilities of:

- Increasing reserves since those located at waters deeper than 1000m are classified as "not defined" so far;
- Anticipating reservoir, geological and oil data for future field development;
- Expanding technological frontiers through field proven methods.

By achieving this goal, Petrobrás improved the state-of-the-art in deepwater production while setting a new world record, thanks to creativity and commitment.



With such good results, Petrobrás shares performed very well in the main Brazilian stock exchanges during 1993. As an example, while the São Paulo Stock Exchange Index (Bovespa) increased by 148% during the year, Petrobrás share price surged by 357%. At the end of the year Petrobrás shares represented some 7.8% of the overall traded volume on that exchange.

"It is essential that we reduce debt service as well as import costs," says Mr Galvão. "That is why we consider new oil field discoveries, exploration and production increases to be so important. It is what has brought about the lower comparative costs between domestic production and imports."

According to the Petrobrás executive, the price of domestic production in 1993 was \$14.48/BOE compared to \$16.04 for imported oil.

With Brazil returning to the international capital markets in 1991, Petrobrás became one of the most aggressive players in the Eurobond field. In 1993, the firm issued a total of \$810 million in Eurobonds in operations led by institutions such as Chase, J.P. Morgan, Indosuez, CS First Boston, Salomon Brothers, Bear Stearns and Nottmura.

This year, the company intends to issue some \$600 million in Eurobonds, most of which to fund its investment program.

The Petrobrás investment plan seeks to modernize and expand the company's assets in order to better satisfy market expansion requirements, improve the quality standards of its products and safety of its operations. Of the \$22 billion investment total projected for the five-year period 1993-1997, about \$14 billion will go towards oil exploration and production, \$3 billion to expand and modernize the refineries, \$3 billion for increase and modernization of pipelines and terminals, and \$600 million in new oil tankers.

These are the principal projects considered in the investment program:

1. Phase I development of the Marlim offshore field in the Campos Basin.

To exploit commercially proven reserves of 1 billion BOE, an investment of \$1.7 billion is planned. This is designed to increase production to 205,000 BOE/day

at a unit cost of only \$7.47/BOE, with a return-rate of 67% a year. Operation startup is scheduled for June, 1994. Recently, Petrobrás put into place in the Marlim field the world's largest capacity offshore oil production platform.

2. Phase 2 development of the Albacora offshore field, also in the Campos Basin.

Albacora has proven reserves of 508 million barrels. An investment plant of \$1.5 billion should bring production to 186,000 BOE/day with a unit cost of \$10.75/BOE, corresponding to a return rate of 41% a year. Startup is scheduled for 1996.

3. The Bolivia-Brazil gas pipeline. This 28-inch, 1,100-mile-long pipeline will go from Santa Cruz de la Sierra in Bolivia to São Paulo, Brazil's largest city, with extensions to seven other Brazilian states. It will transport initially 8 million cubic meters a day of natural gas, with volume to be doubled in a final stage. A total investment of \$3.5 billion is planned. US\$ 17 billion by Petrobrás. Feasibility studies are currently being carried out with the support of CS First Boston, financial consultant to the project.

Petrobrás estimates that these new projects, among many others, will create a significant demand for equipment, materials and service supply. Because of the characteristics of the projects and the complex technological solutions required, the level of import of equipment and specialized services will tend to be significant.

"While the greater part of the financial resources necessary to cover these investments will be generated by the company's operational cash flow, there will be a substantial requirement for long-term financing mechanisms," according to Galvão.

"They will be required to complement our internal generation of funds," he says. "To this end the company has initiated negotiations for a number of new financing schemes including export credit facilities, securitization of receivables, leasing transactions, as well as the issuance of new long-term bonds and notes on the international capital markets." □



## BRAZIL IV

## SOCIAL AFFAIRS

## Cruel contrasts

Brazil is a country of cruel contrasts: from the Manhattan-style skyscrapers of São Paulo's financial district to the poverty of parts of the north-east, which can rival sub-Saharan Africa.

While the country is one of the world's largest agricultural exporters, many millions of people are thought to go hungry. While developing a first world banking system to cope with the country's chronic inflation, more than half the population earns too little to open an account. "Capitalism in Brazil only works for 20 per cent of the population, the rest live on the margins," says Mr Herbert de Souza, a sociologist and the driving force behind a successful anti-hunger campaign.

The "Citizen's Action" campaign led by Mr de Souza won the support of millions of Brazilians, from managing directors to shop assistants, in providing basic foodstuffs to the extremely poor. Now, he wants to broaden the campaign, which is administered by local volunteer committees, to fight for jobs, health, education and land reform.

It is a tough challenge. Brazil has one of the most unequal wealth distributions in the world - the poorest fifth of the population receive about 2 per cent of the income. Brazil has not even experienced the limited land reforms of countries such as Mexico.

The plight of the rural poor has led to massive urbanisation since the 1950s and the springing up of "favela" shanty towns around cities.

Taquaril is a favela on the eastern outskirts of Belo Horizonte, a city of 2m in the south-eastern state of Minas Gerais. Taquaril was originally built by the local council to house 1,800 families in 1967. That number has now more than doubled following unofficial occupation of nearby land by desperate newcomers. Some of the homes are built of cardboard and tarpaulin and perch precariously on geologically unsafe hillsides. Many lack electricity and most are without proper sanitation.

Before a regular bus service was introduced, residents who worked in the city centre often

faced a four-hour walk home. Youngsters ended up sleeping in the centre and drifting into crime, says Mr Walter Gomes de Sa, leader of a recently-treated community association.

Another resident, Mr Paulo Roberto Martins, arrived in Taquaril with his family six years ago because, he says, he could not survive on the agricultural wages paid in the Gov Valadares area, 450km north-east of Belo Horizonte. He now works as a concierge, earning about \$100 a month. "I'm lucky I have a job," he says.

Shanty town residents are among the most extreme signs of Brazil's marginalised population.

The constitution places heavy responsibilities on the federal government

lating; a huge underclass with little access to proper health care, education or other public services.

They are victims of a state that tries to do too much and ends up doing too little, according to Dr Antonio Carlos Gomes da Silva, superintendent of São Paulo's Hospital das Clínicas, the largest hospital in Latin America with nearly 2,000 beds.

Mr da Silva criticises the 1988 constitution, drawn up after more than two decades of military governments. The constitution places heavy responsibilities on the federal government but does not say where the resources will come from.

Mr da Silva, along with many business leaders, believes Brazil's low tax base should be widened and the tax system simplified. He also wants measures taken to reduce fraud in the health service as well as productivity contracts with employees.

Funding problems for public health are made worse by a complicated system, involving transfers of revenues from the federal government to the states and municipalities and by a shortage of hospital beds in some regions. This means the government must pay private hospitals to treat public

sector patients, creating rich territory for overcharging and corruption.

Analysts say the underfunding of the public health service is a critical problem and government spending per capita fell from \$30 in 1989 to \$44 in 1992, according to the Ministry of Health.

In public education, funding is also a problem and the sector is, like health, dominated by low salaries and frequent strikes.

However, Brazil has made large progress in providing basic education in recent decades.

In 1950, about a third of seven- to 14-year-olds had access to public education. By 1990, that had risen to 88 per cent. However, the problem has been that many pupils do not complete primary education and, as with all Brazilian social indicators, regional differences are extremely marked. For example, in Alagoas state in the north-east, the literacy rate is 45 per cent, compared with 9 per cent for the wealthy south-eastern state of Rio Grande do Sul.

Mr José Goldemberg, an academic and former education minister, notes that the state spends an average \$300 a pupil in basic education, compared to several thousand dollars per student in public universities. "In every country the elite takes care of its own," he says.

Brazil's fragmented political system means that no single party can control Congress and that strong economic interests, ranging from landowners to government-owned companies, have entrenched positions in Congress and can block reforms.

But Mr de Souza, while admitting he is often dismayed by the antics of politicians, believes that there has been a new awareness of the country's problems, as shown by the reaction to the anti-hunger campaign.

"The elite has not yet noticed this change but it exists, and is being expressed through non-governmental organisations, grass roots groups and progressive local councils," he says.

Patrick McCurry

**B**razilian car sales are booming, but domestic producers and importers of foreign models are bickering over how to share the spoils.

The industry, dominated by Brazilian subsidiaries of the world's leading car-makers, was the motor to general economic recovery last year. It was kick-started by a price-cutting pact between government, manufacturers and unions, and by opening up the long-protected sector to foreign competition.

Domestic output, which was flourishing at 914,000 units in 1990, has recovered strongly, growing 30 per cent last year to reach a record 1.38m units. First quarter output this year rose a further 34 per cent to 368,000 units. Brazil, now the world's tenth-biggest vehicle manufacturer, has recaptured from Mexico the position of top Latin American producer.

The threat of imports, combined with better market conditions, has led to big improvements in productivity. At Autolatina, a joint venture between Volkswagen and Ford, productivity in terms of man-hours per car has jumped 50 per cent since 1990, matching similar gains at the other two domestic manufacturers, Fiat and General Motors. However, analysts say the industry is still a long way behind productivity in more advanced industrial countries.

Meanwhile, car imports, for years blocked by prohibitive tariffs, have risen from virtually zero in 1990 to

David Pilling reviews the car industry

## Motor to recovery

57,000 units last year, nearly 6 per cent of market share. Over that period, import tariffs have fallen from 85 to 35 per cent and are due to drop to 30 per cent later this year. Domestic car-makers, fearful of a potential onslaught of imports, have called for quotas aimed at restricting vehicle imports for seven years to percentages ranging from 3.5 to 7. "Quotas would be a temporary measure to give us time to face international competition," says Mr Ivan Fonseca e Silva, vice-president for business and legal affairs at Autolatina.

Mr José Carlos da Pinheiro Neto, corporate affairs director at General Motors do Brasil, says it is not feasible to keep directly from full protection to taking on imports from more competitive countries, some of which he accuses of dumping cheap cars on the Brazilian market. "It's like a kid. You keep it locked in a room and then you open the door with no kind of restrictions," he says.

Brazilian car-makers also argue that foreign competition has not been the blocked by prohibitive tariffs, have risen from virtually zero in 1990 to

ments in which the government slashed vehicle sales tax, unions curbed wage demands and industry cut profit margins as the main factors behind steeply rising sales.

The tripartite pact has cut average car prices by 30 per cent in real terms and those of the so-called "popular" car (with engines of less than 1000cc) by 46 per cent. The price of Autolatina's basic Gol, for example, has come down to \$7,200 from \$12,000 two years ago.

Increased sales have prompted big investment projects. General Motors will have spent \$1m on adding new production lines in the five years to 1995 and is considering starting a third plant. Autolatina intends to spend \$2.2m in the next three years, modernising its production lines. Both companies are taking advantage of the proposed Mercosul common market, which would rationalise production between Brazilian and Argentine plants.

Some foreign manufacturers, attracted by Brazil's huge growth potential, are also contemplating direct

investments. Nissan do Brasil is weighing up the possibility of building a \$30m fully-automated plant to produce popular cars and possibly pick-ups, according to Mr Luis Carlos Solitino de Oliveira, general manager. A final decision will wait the outcome of October's presidential elections and signs of greater government policy consistency, he says.

Nissan has identified Brazil as potentially one of the world's most lucrative markets. There are 11.4 Brazilians per vehicle, compared with 5.7 Argentinians, 2.3 Japanese and 1.9 North Americans. Sustained growth, or access to credit - almost impossible with near hyperinflation - could send sales spiralling. Nissan expects total sales to reach 165,000, with a potential foreign share of 15 per cent, next year.

Importers reject industry arguments that they threaten Brazilian jobs. The vehicle industry employs 120,000 workers, with knock-on benefits for thousands of others. Foreign manufacturers say imports have created more jobs than they have destroyed as well as contributing \$700m in taxes last year.

Rivalry is bound to continue, something to which domestic manufacturers are reconciled. "We will have more competition," says Mr Robert Richard, chief operating officer at Autolatina. "I'm not particularly concerned as long as they play by the same rules: as long as there's a level playing field," he says.

## THE STOCK MARKET

## Roller-coaster

nosing upwards. Optimism over a plan to crack inflation has been dulled by political wrangling in Congress.

None of this had stemmed foreign inflows, which last year reached a record net \$5.5bn, and were at \$1.54bn by the end of March, the latest figures available. Foreign investors in Brazilian equities, entering under recently liberalised legislation, face no withholding tax on capital gains and no minimum repatriation period. There is a 15 per cent tax on dividends. According to Mr Vidal, capital stays in Brazil for an average five months.

Relative to the size of the economy, the stock exchange is still small with a market capitalisation of around \$80bn - it had peaked at \$130bn - about 18 per cent of gross domestic product. Brazilian markets have a daily turnover of more than \$300m, of which 18 per cent represents foreign participation against less than 8 per cent in 1992. São Paulo's exchange accounts for 85-90 per cent of trading, with Rio being the second-biggest market.

Three-quarters of trading in 541 listed stocks is concentrated in just 10, mainly state-controlled, stocks. Telebras, the state telephone company, accounts for nearly 40 per cent.

Mr Julius Haupt Buchenrode, director of investments at Banco Chase Manhattan, expects foreign flows to continue, regardless of the outcome of the election. "The main reason for inflows is the perception that the country will do what all the other Latin American countries have done already - restructure the economy, reduce inflation and set the preconditions for sustained growth," he says.

Mr Isaac Michaan, managing partner of Brazilian broker Vértice, is also optimistic. He points to price earnings ratios of about 12 times, much lower than most other Latin American exchanges, and to prices at an average book value of 70 per cent. Some well-managed companies are traded at only a quarter of book value, he says.

Very cheap shares may provide bargains for investors, but do little to persuade new companies to come to market. "With very high inflation and cheap prices, there have been very few new issues," says Mr Vidal.

In any case, few companies are in need of fresh capital. A decade of economic stagnation has left little industrial capacity of about 30 per cent, according

to Mr Buchenrode. Those companies that do want cash have found it more convenient to look abroad; last year there were \$7.5bn in Eurobond issues, against \$4.5bn the year before.

The long-term success of Brazil's equity markets depends on the curbing of inflation, according to Mr Vidal. As well as reducing volatility, the resulting sharp drop in real interest rates would mean billions of dollars currently invested in fixed-income funds would be switched to equities.

Further privatisations will also be important. Mr Vidal says \$7m has so far been raised and he estimates there is another \$40bn in potential state sell-offs, but he does not expect any "very exciting progress" until after the elections.

Presidential candidate Mr Fernando Henrique Cardoso is committed to further privatisations, but Mr da Silva is far more equivocal. Even if Mr Cardoso is elected, Mr Vidal does not foresee rapid movement on politically sensitive companies such as Telebras.

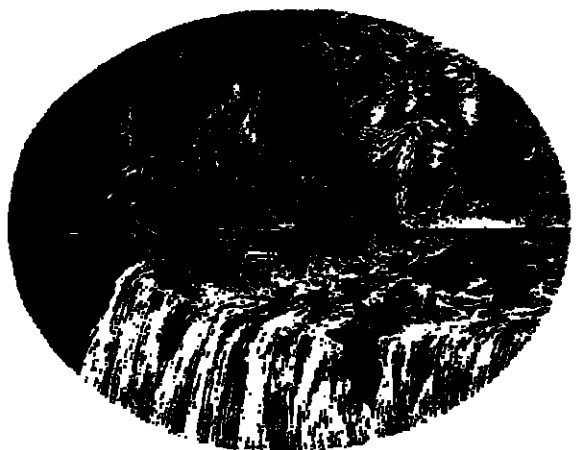
Mr Buchenrode of Chase prefers to look further ahead. "Short-term predictions are very dangerous," he says. But, in the long term, he is bullish. "We are betting on restructuring. We don't know how long it will take, or when the gains will come." When it does happen, though, he is confident that those who have weathered the storm will not regret their tenacity.

David Pilling

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**DAILY REPORT**

Stock	Price	Change	Vol	High	Low	Open	Close	YTD %
IBOVEX	11.12	+0.02	1,120	11.15	11.05	11.10	11.12	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
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BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
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BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
VALE	12.20	+0.02	1,120	12.25	12.15	12.20	12.22	+1.17
BRF	12.20	+0.02	1,120	12.25	12.15			



## BRAZIL V

## Guide for business visitors

## BRASILIA

## Faded at the edges

Brazil's futuristic capital, laid out in the shape of a giant aeroplane and symbolically placed at the country's centre, is beginning to look a little faded at the edges, writes Angus Foster. The seat of government since 1960, Brasília is merging in with the surrounding plateau, but it is still a city without a past and with very shallow roots.

Most visitors only go to Brasília for work - nearly all government departments and foreign embassies are here - and as a working environment it is pleasant. There are few traffic jams and it is usually easy to arrange meetings with government departments quickly.

There are regular flights from São Paulo and Rio although they can get booked up on Fridays - when many people leave Brasília - and on Mondays, when they return. The Congress building at the end of the "esplanade" of government ministries dominates

the city and when Congress is sitting it is invariably being lobbied by an interest group of some sort.

At night, Brasília often appears very quiet. In fact, it contains some reasonable restaurants and bars, but they are often a long way from the hotel district in residential areas.

For those caught in the city over a weekend, Brasília can be a soulless place. One option is to hire a car and drive two hours west to the sleepy historical town of Pirenópolis.

Alternatively, over a long weekend, visit the River Araguaia region further west. Useful telephone numbers: City code is 061.

Airport: 365 1224. Hotels: Naon Plaza 226 6494, Knightsbridge Plaza 316 3333. Ministries: Finance 314 2000, Mines and Energy 318 5000, Planning 315 4343. Embassies: US 321 7272, UK 225 2710, European Union 246 3122, Japan 242 6866.



São Paulo Pioneers monument: cosmopolitan and chic. Picture: Chris Owen

## SAO PAULO

## Drive and energy

São Paulo may not be the capital of Brazil, but it has all the swagger of the country's most important centre, writes David Pilling. Cosmopolitan, chic, frenetic and sometimes violent, São Paulo has the heart of New York and the skyscrapers to match.

Outside Brazil, this city of 17m people does not enjoy the grand reputation of Rio de Janeiro, and it certainly lacks the sea air and the fabulous setting. But for many visitors, São Paulo has a drive and energy they find appealing.

For all its immensity, São Paulo is not an unfriendly place. Non-Portuguese speakers armed with a phrase book, a little Spanish or a knack for gesticulation will find most Paulistas ready to help.

Because of the city's size and traffic snarl-ups, it can take considerable time to get between appointments. Mid-night traffic jams are not

unknown. Try to schedule meetings close to one another, bearing in mind that the city has several centres.

São Paulo has a great night-life with bars, restaurants, music venues, theatres and cinemas showing English-language films.

Without being paranoid, be on your guard and do not walk around aimlessly after dark. Useful telephone numbers: City code is 011.

International airport: 945 2111. Domestic airport: 536 3555. Ponte Aérea (shuttle flights to Rio): 534 0216.

Hotels: Makroun Plaza 253 4611, Grand Hotel Ca'd'Oro 255 8011, Caesar Park 253 6622. State government information office: 845 3476.

Federation of São Paulo Industries (FIESP): 251 3522. Stock exchange: 253 2000. American Chamber of Commerce: 245 9159. British Chamber of Commerce: 255 0519.

## RIO DE JANEIRO

## Relaxed attitudes

For Cariocas, as Rio de Janeiro residents are called, the beach is the soul of the city, writes Patrick McCarthy. Each beach has its own personality and "crowd". A swim before dusk, surrounded by Rio's spectacular scenery, is an unforgettable experience.

But visitors should remember that those romantic sparkling lights coming from the hills pinpoint the city's notorious favela shanty towns - and that robbing tourists, particularly in the Copacabana district, is a popular beach activity.

Valuables such as cameras should not be displayed in the street, on the beach or on buses. Taxis are generally safe but they often take the longest route possible and at speeds usually not permitted outside Formula 1 racing circuits. The tube system is reliable and secure.

Business visitors should not be surprised when meetings

start late or executives are informally dressed. This sometimes relaxed attitude is counterbalanced by the Cariocas' strengths: quick and creative thinking.

Away from the beach, visitors can take an electric train to the Corcovado peak, site of the famous statue of Christ, or a cable car to Sugar Loaf Mountain for an aerial view of the city's beauty.

Useful telephone numbers: City code 021. International airport: 398 4132. Domestic airport: 210 2457.

Ponte Aérea (shuttle flights to São Paulo): 272 5269. Hotels: Caesar Park (Copacabana) 257 3122, Copacabana Palace (Copacabana) 255 7070, Le Meridien (Leme) 275 8822.

State Government: 553 5942. BNDES (Development Bank i/c privatisations): 277 7008. Federation of Rio Industries (FIRJAN): 292 3939.

Securities Commission (CVM): 212 0200.



Soya accounts for some 40 per cent of Brazil's agricultural exports. Picture: Daily News



Sugar cane workers have been left behind by technological advances. Picture: Ashley Johnson

The agriculture sector has been transformed, reports Patrick McCarthy

## A new farming elite is emerging

Brazilian agriculture is learning to support itself. Despite cuts in government aid, lower import tariffs and general economic instability, the 1993-94 cereals harvest is expected by the Ministry of Agriculture to be a record 74m tonnes.

Part of the reason for the success has been a number of impressive productivity gains in the past decade, mainly on the back of government investment in the 1970s.

Now that the government has largely withdrawn from the sector a new farming elite is emerging, often represented by large agro-industrial companies or export-oriented producers that can compete in world markets.

However, some economists worry that the free market shake-up is leading to smaller and less efficient producers being condemned to subsistence farming and that more workers are being forced to abandon the land and end up swelling Brazil's shanty towns.

"Only the highly efficient producers will survive," declares Mr José Carlos Duarte da Conceição, president of the Coplan co-operative in Campinas, 60 miles from São Paulo.

The co-operative, which represents 536 coffee and cotton producers and has annual gross sales of \$18m, encourages the use of fertilisers, high-yielding seeds and automation to increase its members' productivity. Coffee yields are 20 bags (60kg each) a hectare, compared with a national average of eight bags, says Mr Conceição.

The transformation during the past decade is striking, he says, recalling his arrival at the co-operative 10 years ago when government subsidies were still flowing. "It was ridiculously corrupt. People were taking the money and spending it on anything except farming. Today, the industry has become much more professional."

This growing professionalism largely began in the 1980s with the phasing out of government subsidies.

It was followed by a general reduction of other government support to farmers - sparked

**Brazil is still the world's biggest coffee exporter**

by Brazil's financial crisis - which included cuts in agricultural loans and purchases of excess stocks.

One of the most outstanding examples of improved productivity concerns soya. While the planted area of soya in the past decade has increased only slightly, to about 10m hectares, production has soared from 15m to 23m tonnes, reports Cuxab, a government agricultural agency.

The productivity gains, according to Professor Guilherme Leite, an agricultural economist, were made possible by government investment in the 1970s in new seeds and agricultural technology tailored to a semi-tropical climate, and by the opening up of the vast terrains of the central

and western states such as Mato Grosso.

Today, Brazil is the world's second-largest soya exporter after the US and the leading exporter of orange juice, another crop that was hardly cultivated 25 years ago. This crop evolution continues a historic pattern. The Portuguese colonisers planted sugar cane in the north-east, which was later supplanted by coffee in the state of São Paulo. Soya has now become by far the most important crop in Brazil.

Soya earns Brazil more than \$3m a year and accounts for some 40 per cent of agricultural exports, with coffee and orange juice earning about \$1m each. While Brazil is still the world's biggest coffee exporter, its importance, however, has declined significantly since the early 1980s when it represented the vast majority of agricultural exports. Last year, coffee accounted for just 16 per cent.

Similarly, because of Brazil's industrialisation, agriculture has declined dramatically in its importance to the economy, shrinking from about half of gross domestic product 40 years ago to 13 per cent today, according to Mr Leite.

But today's agricultural sector is often highly competitive thanks to low production costs, says Mr André Pessôa of consultants MB Associados. He highlights the growth in exports of processed chickens, which benefit from low costs for land, labour and feed.

"Californian chickens receive large subsidies and we get none and yet we are still

competitive in world markets," says Mr Pessôa.

But some other products are less competitive. With the lowering of tariffs, Brazil has become an importer of crops such as wheat. Economists say this is because wheat is highly subsidised by the US and European Union and also because countries such as Argentina have better soils for wheat production.

Mr Pedro de Camargo, president of the Brazilian Rural Society, a producers' association, complains that while Brazil has lowered or eliminated import tariffs and subsidies, the rest of the world has not. "We are being taken for a ride and we don't have the political clout to insist on changes by the US and Europe," he says, claiming that the Uruguay round of the General Agreement on Tariffs and Trade talks will not benefit Brazilian agriculture.

The losers under Brazil's move to a more professional system are those producers left behind by the technological advances, which includes large parts of the poor north-east of Brazil as well as sugar cane workers in the state of São Paulo. This process has sparked a strong migration of rural workers to the shanty towns in the past decade.

Mr Luís Inácio, presidential candidate of the left-wing Workers Party, intends to institute a thorough agricultural reform and find land for up to three million landless families. But any changes will first have to overcome the powerful landowners' lobby in Congress.

## KEY FACTS

Area	8,511,966 sq km
Population	156.3 million
Head of State	Itamar Augusto Cautiero Franco
Currency	Cruzado, Real and URV accounting unit
Average exchange rate	1992 \$1=4,513
	1993 \$1=\$8.449

ECONOMY	1992	1993
Total GDP (\$bn)	411.5	432.0
GDP per capita growth (%)	-2.7	3.0
Components of GDP (%)		
Private consumption	62.4	n.a.
Government consumption	19.1	n.a.
Exports	9.6	n.a.
Imports	-8.3	n.a.
Annual average % growth in		
Consumer prices (%)	1,129	2,491
Unemployment rate (%)	15.8	14.9
Stock market		
Stock market cap. (\$bn)	45.3	98.4
No. of listed companies	585	550
Share price index growth (%)	0.4	108.3
Bond market		
IDU Brady bond yield (%)	20.8	10.8
Total return on bonds (%)	0.9	58.8
Eurobond debt issuance (\$bn)	4.6	8.2
Reserves minus gold (\$bn)	22.2	30.6
Total external debt (\$bn)	121.1	n.a.
Debt service ratio (%)	24.4	n.a.
Trade		
Exports (\$bn)	35.9	38.8
Imports (\$bn)	20.6	25.7
Trade balance (\$bn)	15.3	13.1
Main trading partners (%)	Exports	Imports
USA	19.7	25.1
Japan	6.4	5.6
Germany	5.7	9.0
EC	29.6	22.4
Latin America & Caribbean	22.6	17.3

(1) 1993 figures are estimates. (2) São Paulo Bolsa De Valores.

(3) IFC index, dollar terms, % increase over previous year end.

(4) Percentage shares of trade in 1992.

Sources: IMF, IFC, EIU, Salomon Brothers.

B

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## BRAZIL VI

THREE STATES TACKLE ECONOMIC AND SOCIAL PROBLEMS WITH A VARIETY OF APPROACHES

# Biggest consumer market

São Paulo state accounts for more than 40 per cent of Brazil's industrial production, writes Patrick McCurry

The state of São Paulo is Brazil's economic giant and the biggest consumer market in South America. With less than a quarter of Brazil's population it accounts for more than 40 per cent of industrial production and 37 per cent of gross domestic product.

Paulistas, as its inhabitants are called, put that success down to one main factor: hard work. The more arrogant look down on what they regard as the decadent and workshy Rio de Janeiro as well as the underdeveloped and poverty-stricken north-east of Brazil.

São Paulo's wealth was built on the 19th century coffee boom and the influx of immigrants from Europe, Japan and the Middle East. That was fol-

lowed by a wave of immigration by job-hungry Brazilians from the north-east, who have helped swell the state's population to 35m. The city, at 17m, is the biggest in South America.

In the 1950s, the economy's axis moved from agriculture to industry, with the arrival of car production, chemicals and other manufacturing to take advantage of the state's large population and enterprising workforce. The economy is today highly diversified, ranging from the manufacture of satellites to food processing.

São Paulo's growing economic supremacy mirrored the decline in importance of Rio de Janeiro, which was partly caused by Rio's loss of the capital to Brasília in 1960. "São

Paulo is the centre of gravity for Brazilian capitalism," says Mr Pedro Paulo Branco, head of Seade, the state's research institute.

But Mr Luiz Antonio Fleury Filho, the state governor, complains that part of São Paulo's wealth subsidises the federal government.

"We contribute 52 per cent of federal taxes while only getting 2 per cent back," he says. Analysts put São Paulo's continued industrial success down to a good road and energy infrastructure, impressive universities and research groups and a strong business culture, founded on the dynamism of its immigrants.

But there are problems. São Paulo's share of Brazil's GDP

has fallen from 41 per cent in 1980 to 37 per cent in 1992, according to Seade, and there have been doubts about whether the state can continue its role as the engine driving the national economy.

Part of the reduction in São Paulo's importance has been caused by neighbouring states such as Minas Gerais offering tax and land incentives to attract companies tired of São Paulo's over-saturated infrastructure and higher costs.

Some business people say



Palácio dos Bandeirantes: São Paulo state government headquarters

higher labour costs in São Paulo to be offset by a reduction in regional wage differences in the car industry and that relations with the unions "are maturing."

Large sectors of São Paulo's economy are not unionised, however, and unemployment stands at 15 per cent; about 1.2m workers. Some analysts believe that the state's social problems, particularly unemployment, will not be relieved significantly by economic growth because of a move towards more specialisation in industry.

Outside the industrial sector, the city of São Paulo has consolidated its hegemony over Rio de Janeiro in financial services. The São Paulo stock exchange accounts for about 85 per cent of Brazilian share trading. The city's futures and commodities exchange had trading volume of more than \$500bn in 1993.

Since the 1970s, when São Paulo's stock market expanded after carefully targeting the

growing new capital issues, there has been a trek of financial executives from Rio de Janeiro to São Paulo. Mr Ronaldo Nogueira, a director of the Brazil Fund investment trust who lives in Rio de Janeiro, says: "Not being in São Paulo requires a certain effort and I find myself travelling there at least once a week on average."

The future for São Paulo clearly depends on the national perspective. If the Brazilian economy can be stabilised then São Paulo could become an even more important hub, analysts believe. They see the state as the anchor of a large industrial and trading region, helped by the Mercosul trading bloc.

The axis linking São Paulo with Buenos Aires, South America's two biggest markets, is regarded as a key part of this development. "Other Brazilian states and countries like Paraguay and Bolivia will act as satellites, linking their growth to that of São Paulo," Mr Branco says.

## Quiet revolution under way

In its own quiet way, the state of Minas Gerais is undergoing a revolution.

As well as being set to challenge Rio de Janeiro as Brazil's second biggest economy, it has become the most active state in global financial markets following a pioneering Eurobond issue earlier this year.

Development officials portray the state, which is larger than France in area, as a haven for businesses from the overcrowding, high costs and strong union organisation of neighbouring São Paulo.

In the 16th century it was gold that attracted settlers to the state. Gold mining was largely replaced by iron ore but the colonial towns built by the settlers, such as Ouro Preto and Tiradentes, remain, and have become an important tourist attraction.

State officials boast that Minas' share of national gross domestic product increased by three percentage points to 11.4 per cent between 1970 and 1990, while Brazil's other three largest economies - those of São Paulo, Rio de Janeiro and Rio Grande do Sul - saw their shares shrink. During the 1980s, Minas exports increased by an average 10 per cent a year.

This growth was sparked in the 1970s by the arrival of big industrial companies such as Fiat and by a strategy to attract manufacturing and high technology companies, many from overcrowded São Paulo, by offering fiscal incentives and lower costs.

The policy has been promoted by the

Minas Gerais has become the most active state in global financial markets, says Patrick McCurry

state's development bank, BDMG, and its Industrial Development Institute. In the 1980s, the state has targeted companies in sectors such as vehicle parts, electronics and agribusiness. Nevertheless, iron ore still makes up about a quarter of Minas's \$50m in exports.

With a GDP of about \$42bn, the state is home to a large chunk of Brazil's newly-privatised, and profitable, steel industry as well as mining, aluminium and car production. Industrial giants with operations in Minas include the steel company Usiminas, the government-controlled mining company Companhia Vale do Rio Doce and Alcoa, the world's largest aluminium producer.

The economy has been helped by finance from the World Bank and Inter-American Development Bank for infrastructure projects.

The state government has also been active in international financial markets. In February it raised \$300m through a Eurobond issue that offered options to buy

stock in its electricity company Cemig. Despite the complexity of the operation and the fact that no other state had attempted a bond with equity warrant issue, the offer was successful and has opened the door to similar operations in the future, say state officials.

They add that the state's conservative financial management has led to a balanced budget for the past three years.

However, Minas Gerais also suffers from serious social problems, including shanty towns and an estimated 2m people or more living in poverty. Problems are particularly acute in the north of the state in areas such as Jequitinhonha.

Mr Marcus Flora, general secretary in Minas for the left-wing Workers Party (PT), criticises the state government's policies. He says that investment has been over-concentrated in large civil construction schemes to benefit contractors and other political allies of the state government.

"Education, health and public sanitation have suffered and while the state produces 20m tonnes of cereals a year, 2m people are going hungry," says Mr Flora.

The state government and its agencies deny that social problems have been ignored. Officials point to schemes such as the Jaíba irrigation project for fruit farmers in the poor north of the state, and education projects such as the Currulim programme for children from low income backgrounds.

## Austerity and common sense

Brazil's backward and usually corrupt north-east is an unlikely place to encounter balanced budgets and good government. But thanks to both these factors and a bit of luck, the state of Ceará is becoming the envy of reformists in the region and winning plaudits from international agencies.

Ceará's fortunes started to turn with the 1987 election as governor of a young businessman, Mr Tasso Jereissati, who decided to confront the cosy system of patron-and-client politics responsible for much of the north-east's poverty and problems.

His main achievement was to balance the state's previously anarchic budget with a mixture of austerity and common sense. About 40,000 public employees, political appointments under previous regimes, were sacked. Tax collection was tightened and corruption attacked. These ideas, fundamental to most governments, are still controversial in much of Brazil and Mr Jereissati was ostracised by much of the state's elite.

With the budget balanced, and corruption under wraps, businessmen started to invest and the economy began to prosper. Growth in gross domestic product has outstripped Brazil's by a factor of five. Per capita income rose 30 per cent to a still very low \$1,300 while in the rest of the country it remained stagnant.

Mr Jereissati, who had joined the centrist Brazilian Social Democrats (PSDB) of

Ceará is becoming the envy of reformists and winning plaudits from international agencies, reports Angus Foster

Mr Fernando Henrique Cardoso, the former finance minister, was followed as governor by his chosen successor Mr Ciro Gomes, who took over in 1991.

Both men sought to attract Brazilian and foreign investment. Textiles company Grupo Vicunha is building two new factories in the state at a cost of \$450m. These could create 5,000 new jobs by 1997.

Other companies, such as shoemaker Grendene and plastics company Petropar are also investing smaller amounts. A consortium of Taiwanese businessmen is investing as much as \$32m in various light industry ventures in the interior of the state, attracted by low labour costs and government incentives.

Ceará is a long way from being a paradise and still faces huge problems, including areas of extreme poverty, rapid urbanisation and an overlooked rural sector. Illiteracy remains stubbornly close to 40 per cent of the population above 14 years old. Infant mortality has been cut dramatically by an internationally praised health

scheme, but in rural areas it remains unacceptably high.

Even critics welcome the cleaning out of public accounts and say the government's new credibility has brought investment from business and multilateral agencies such as the World Bank, pleased to see money reaching desired targets rather than siphoned off to corrupt politicians.

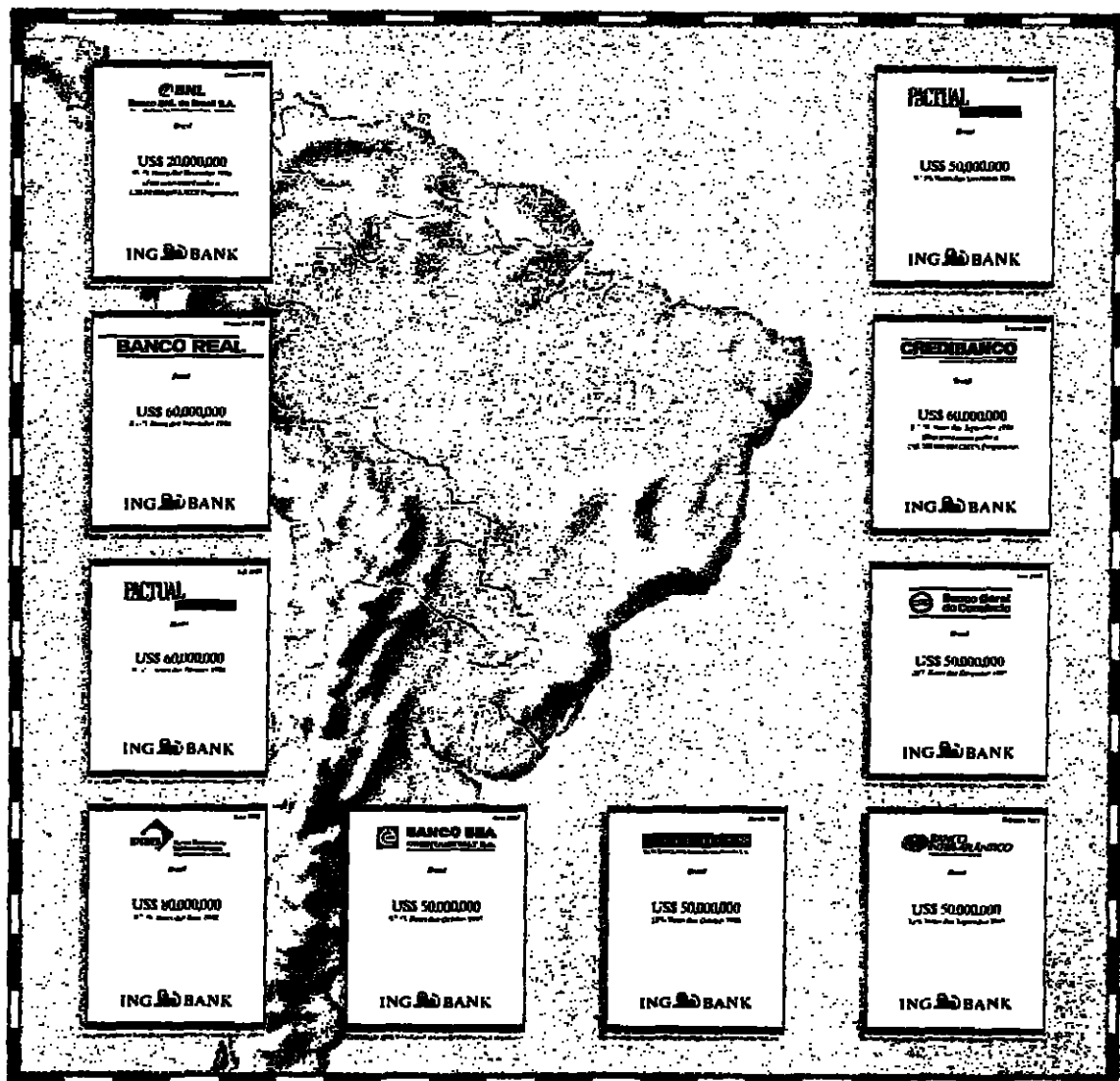
But there is concern about who has gained from eight years of PSDB rule. Ms Maria Cleide Bernal, a local union leader, says there has been a lack of investment and good policies in areas such as agriculture and the urban shanty towns, the favelas. "The benefits haven't gone to the majority of the people, but to the elites," she says. Other critics say both governors have made expert use of public relations to take credit for schemes, which communities have started themselves.

Dr Adalberto Barreto, a psychiatrist who works in the giant shanty town of Fátima, says most health and welfare services are still provided by residents. "The government is capitalising on this. It is the communities who are making the changes," he says.

Mr Jereissati, who is likely to stand for governor again in this year's elections, admits that much remains to be done, and that achievements so far are building the base for future reforms. "We need to jump forward, especially with social development. We need to start integrating the poor into society," he says.

## No.1 Lead Manager of Brazilian Eurobond Issues in 1993.

No.1 in terms of number of deals, excluding own issues (source: IFR/SDC OmniBase)



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1993 Figures. Sources: IMF-International Financial Statistics, World Bank-World Development Report, IBGE-Brazilian Institute of Geography and Statistics.



## INTERNATIONAL CAPITAL MARKETS

Thursday May 26 1994

**W**hen bankers and traders gather for the annual meeting of the International Securities Market Association (ISMA) in New Orleans on June 1, their mood is likely to be somewhat less festive than it was a year ago. The contrast between 1993 and 1994 in the international capital markets could hardly be starker. Last year, declining interest rates led to an unprecedented bull run in the world's government bond markets, which encouraged record issuance of \$400bn in the eurobond market. The strong upward trend encouraged a surge of investment by mainstream fund managers, financial institutions and hedge funds.

In February, the bull run rapidly turned into a bear market, when the US Federal Reserve raised interest rates for the first time in five years. The market's reversal was particularly painful, because most traders and investors held long positions in bonds, expecting the rally to continue. The reversal of fortune of the US bond market and the spillover into European markets were exacerbated because many traders and investors held positions through the futures markets, and were forced to liquidate positions as prices fell, to cover margin calls on their positions.

"What we saw in 1993 and 1994 was a trending market," said Manfred Schepers, an executive director of Swiss Bank Corporation in London. "Globally, many investors were taking large positions in terms of credit and interest rate risk, which led to a dramatic expansion of emerging markets and of bond markets generally."

At the peak of the market, two emerging market borrowers, China and Argentina, were able to issue large global bond offerings. "People lost touch with the fact that emerging markets are a credit game and that the market liquidity is not always reliable," said Mr Schepers.

As a result, when the Fed's rise came, the emerging markets were hit particularly hard. New issues of both bonds and equities from these regions have suffered as a result.

The greater appetite for risk was also shown by investors' willingness to buy very long-dated bonds. For example, Germany issued 30-year government bonds for the first time last year. Although the amount of funding through fixed income bonds has dropped off

## Mood is sombre as bears spoil the fun

In February, the bull run ended when the US Federal Reserve raised interest rates. Tracy Corrigan discusses the painful change of fortunes for traders and investors

this year, this has been partially balanced by the increase in issuance of floating-rate notes. Dealers also report record volume in the Euro commercial paper market, and there are early signs of a revival in bank lending.

Since there is little sign that debt requirements are falling, it is likely that funding will simply shift away from the mainstream fixed income eurobond market, where the flow of new issues has suffered as a result of weakness and volatility in government bond prices.

### In this survey

US, Japan and emerging markets, Page 2; Secondary debt market and dragon bonds, Page 3; International equities, derivatives and commercial paper, Page 4; Syndicated loans and securitisation, Page 5; Profiles: Merrill Lynch, Lombard Odier and Abbey National, Page 6

"The US bond market has had a predominant effect on attitude well beyond the fundamentals," said Ludovico del Balzo, a managing director of Lehman Brothers. "There is no reason why the long end of the European bond market should be as weak as it has been, except for sentiment."

Nevertheless, the fact is that for most of the year so far, the markets have defied analysts' insistence on market fundamentals. Many bond investors who held on to inventory during the first wave of selling were forced to liquidate on the second or third wave instead.

The impact on stock market investment has been somewhat less pronounced. Mr del Balzo notes that while US mutuals investing in bonds have seen a high level of redemptions this year, there has been little shrinkage of equity funds.

The volume of new issues in the international equities market remains firm, although there is now a greater sensitivity to pricing, particularly of emerging market transactions. But volume in this market is being buoyed by the heavy state of privatisation issues, especially in Europe.

However, the huge volume of funding in the bond market last year cannot be switched to the smaller international equities market.

The net result of the turnaround in the market is bound to be lower profits for the financial institutions which dominate the international capital markets. First of all, their trading income, a one-way bet for almost all of last year, is bound to suffer. On the fee-earning side, while some of the fixed income eurobond business has been

replaced by floating-rate notes and commercial paper issuance, the commissions earned are substantially lower, owing to the lower level of underwriting risk.

To some extent, the market is better positioned to cope with the cyclical turnaround than it has been in the past. The last shake-out of the eurobond market, in the late 1980s, came when competition had become so cut-throat that profitability even for market leaders was being eroded. A number of casualties pulled out or cut back, but the market did manage to impose some discipline. The introduction of the fixed price re-offer system for pricing deals, while not an unqualified success, has at least managed to rid the market of some of the worst excesses.

Market participants can also comfort themselves with the knowledge that most of their institutions enjoyed record trading profits last year, have reasonably strong capital bases, and so should be able to weather a few storms.

But the relentless institutionalisation of the market has also made it more difficult to

international clearing houses, was \$6,500bn; it is now \$30,000bn. "What was acceptable five or six years ago is no longer. You are now looking at a different magnitude of business," as well as substantial changes in market practice, such as the growth of the repo market, he added.

While trading conditions have been disappointing so far this year, one area of the market has continued to flourish: the derivatives market. Activity in the derivatives market has if anything accelerated, particularly in the first quarter of the year, when many traders and investors were active in the futures markets as they tried to hedge risk and offload positions.

Although margins in the futures broking business are extremely thin, heavy volume has made the business attractive for larger market participants. Meanwhile, the over-the-counter market, where more exotic options and swaps are designed to suit individual clients' needs, has become more competitive, due to the advent of new participants. However, the highly specialised nature of the business means that banks still find the OTC market a lucrative area.

The continued growth of the derivative markets, despite some bad publicity from heavy corporate losses, is widely expected to continue throughout 1994. However, even a partial recovery in bond prices at this point in the year is highly unlikely to allow new issue volume to recover to last year's level. A shift of emphasis towards international equities, floating-rate notes and possibly bank lending is likely to help fill demand from borrowers.

"The main benefit will be the reduction in systemic risk, because the period of counterparty risk will go down from seven to three days," said John Langton, ISMA's chief executive.

Mr Langton said the change is needed as a result of the huge growth in secondary market volume: four years ago, the total annual turnover in Ceditel and Euroclear, Europe's two



Eurobonds: down to earth with a bump

## Search for yield over

Nothing could have prepared eurobond syndicate managers for the rapid deterioration in market conditions in 1994. Riding high after a record year of new issue volume and happily thinking about how to spend their hefty profit-related bonuses, the sudden collapse in bond markets around the world in February had the same effect on them as a bucket of ice-cold water on sun-warmed skin.

"It is no longer a bull market for new issues," says Simon Meadows, joint head of syndicate at CS First Boston. He notes that the opportunities which were available last year in so many currencies and structures are no longer there, mainly because evidence that US interest rates are rising again has wiped out the need among investors to take risks to enhance their returns. "The search for yield is over, that extra pick-up is not needed any more," says Mr Meadows.

After soaring 45 per cent to \$400bn last year, new issue volume from the start of 1994 to May 15 stood at \$165bn, down from \$178bn in the same period last year, according to IFR Securities Data. At the same time, the proportion of fixed-rate issuance has declined in favour of floating-rate notes (FRNs) issuance, reflecting the shift in investor demand to make the most of any rise in rates.

From January 1 to May 15 this year, borrowers launched the equivalent of \$43bn in FRNs, corresponding to 26 per cent of total new issues (and mainly denominated in US dollars), compared with a total of \$24bn in the year-ago period (or 14 per cent of total new issues).

Emerging market borrowers which tapped the eurobond market with such success last year have also suffered as a result of the more defensive stance being adopted by investors. Yield spreads on their paper have widened substantially in the secondary market, eroding the progress which they made last year with respect to pricing. Syndicate

managers say while the market is still open to them, they will have to pay what investors want to raise funds.

John McNiven, managing director at Merrill Lynch in London, says that the new issues market is still available to a whole range of issuers but that the process has become more focused. "You have to manage the new issue process more pro-actively," he says. "Underwriters have to differentiate between the credits to get secondary market support."

Whereas last year the bull market conditions made it possible for syndicate managers to stick their necks out on pricing

**The sudden collapse in bond markets had the effect on syndicate managers of a bucket of ice-cold water on sun-warmed skin**

to win a mandate, this year they are under pressure to get their pricing right or risk being left with the entire deal on their books.

The market volatility and a reluctance among banks to tie up their capital to support other people's deals has unmasked one of the less gentlemanly practices in the eurobond market when members of a syndicate sell their allocation of the new issue back to the lead manager rather than keep it on their books in the hope of selling it on to investors.

Recent instances of "bond-dumping" have prompted a debate in the eurobond market about the viability of the fixed-price re-offer mechanism which was devised in 1989 by Morgan Stanley to instal some discipline among underwriters during the offering process.

CS First Boston recently called for a revision of eurobond new issue practice to stamp out bond-dumping. It proposed a modified fixed price re-offer mechanism whereby the lead manager would be able to retain control of the issue by inviting the underwriting group to request paper

according to end-investor demand, but not guaranteeing to allot these firms any bonds. By only allocating bonds to underwriters whose demands are credible, the lead manager could limit the flowback of bonds and downward pressure on prices.

However, other leading eurobond houses have stood by the existing re-offer system. In a letter to the International Financing Review, which has been the forum for the debate, Robert Gray, chairman of the market practices committee of the International Primary Market Association, notes that since its introduction the re-offer system has been used to raise the equivalent of more than \$800bn in 15 different currencies in more than 3,300 issues, approximately two-thirds of total eurobond issuance during this period.

On the topic of bond-dumping, he adds: "Responsible lead managers should factor that possibility into their pricing and syndication strategy for any transaction."

Syndicate managers expect a slight improvement in trading conditions this year but they say that the main task will be to encourage investors back into the market. One positive development is that investors are now more comfortable with medium-term notes (MTNs) programmes which enable issuers to achieve cost-effective financing through relatively small transactions.

Paul Abberley, head of fixed-income investment at the London arm of Lombard Odier, the privately-owned Swiss investment management company, says that the growing liquidity in the MTN market is helping to blur the distinctions with the eurobond market.

"In some ways MTNs are more attractive than eurobonds because MTNs are structured to suit you while a eurobond has a fixed maturity," says Mr Abberley. He adds that when it comes to the secondary market, MTNs are sometimes easier to sell than euro-

Continued on page 2

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## INTERNATIONAL CAPITAL MARKETS 2

Patrick Harverson looks at the US corporate and junk bond markets

## Rates rise takes its toll

In April, there was a sharp drop in issuance by US companies

Three years after steep declines in interest rates sparked a prolonged boom in debt issuance by US companies, the recent turnaround in interest rates has begun to take its toll on the corporate bond market.

The latest figures from Securities Data, the New Jersey-based financial information firm, show that in April, US companies issued \$10.5bn of debt (both investment grade and junk). That was almost half the \$20.8bn they issued in April 1993, and well below the average \$34bn issued over the first quarter of the year. It was also the lowest monthly total since January 1991. Yet, no one on Wall Street was particularly surprised by the sharp drop in issuance during April.

Between early February and mid-April, the Federal Reserve tightened monetary policy three times, in the process pushing up short-term interest rates three quarters of a percentage point to 3.75 per cent. The rate increases - which the Fed hoped would prevent the rapidly-growing economy feeding a revival of inflation - sparked heavy selling of government bonds. Investors were

selling bonds because they feared that, in spite of the Fed's actions, inflation would rear its ugly head again and undermine the value of their fixed-income assets.

The end result was a sharp rise in bond market yields, and - after a brief lag - a slowdown in corporate bond issuance. Having feasted for three years on cheap credit, companies quickly became wary of selling their bonds in a less favourable interest rate environment. Similarly, investors were wary about buying corporate paper if interest rates were going to keep on rising.

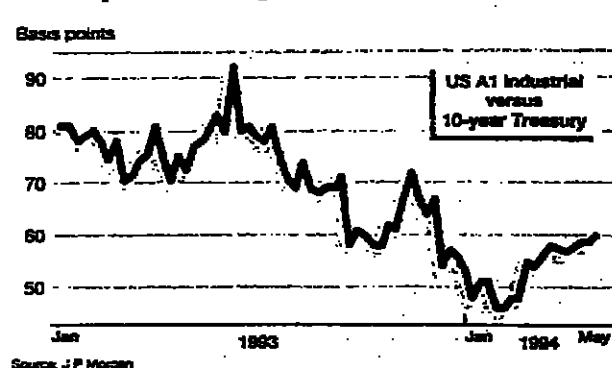
Although the April data confirmed that the new issues market was weakening, the first signs of a reversal were evident in the opening quarter of the year, when companies sold \$72.1bn of new debt, down from \$97.9bn in the same period of 1993. While the totals were still impressive by historical standards, investment bankers noted a deterioration in market sentiment in the latter half of the three-month period, and on into April.

Mr James Forese, the head of the fixed-income syndicate desk at Salomon Brothers in

New York described market conditions during April and early May as extremely volatile. "Sentiment has been very fickle. One day markets are rallying, and people feel good about long rates. The next day, markets are selling off, and people are pessimistic on rates."

The deterioration in market conditions manifested itself in a widening of spreads, and a drop in demand from investors, which quickly scared many issuers away. Investment bankers say that whereas they could offer issuers tight spreads over 6 per cent Treasury rates last year, by the end of the first quarter they were talking about significantly wider spreads over 7 per cent Treasuries. It was the kind of talk that issuers did not want to hear.

## Yield spread history



Once the market began to decline, demand quickly shrank, although interest in high quality paper held up reasonably well. "Investors have been going to higher quality, but for the most part they are

going to the sidelines," said Mr Forese. "They are not buying much of anything, and are keeping their money in short-term and other defensive instruments." The one product that was in demand was float-

ing-rate debt, which always appeals to investors looking to protect the value of their capital in a market where interest rates are rising.

As for junk bonds, they have generally fared better than their investment grade counterparts during the recent turmoil afflicting fixed-income markets. This is partly because the accelerating pace of economic activity is good for junk bonds because it reduces the risk that low-rated issuers will default. In times of economic growth, junk bonds traditionally do well.

Also, the phenomenon that has sustained the junk bond market for the past few years - low interest rates chasing yield-hungry investors into higher interest-bearing assets such as junk bonds - did not begin to be seriously under-

mined by the rise in interest rates until recently, primarily because rates remained low by historical standards. Thus, until April, the motivation to invest in junk was still quite strong.

With sufficient demand from investors to mop up the new supply, junk bond issuance in the first quarter was 4 per cent higher than the year before at \$14.7bn.

After March, however, there was a noticeable fall off in demand, so much so that in April, only \$2.2bn of junk bonds were issued in the US, down from \$3.6bn in the same month a year ago and well below the average monthly volume of \$4.9bn recorded during the first quarter.

Issuance dropped sharply after March because investors became more choosy about which paper to buy, and began searching for ever-higher yields as interest rates on government and investment grade bonds climbed. As one junk bond analyst at a large US bank explained: "It's become a buyer's market. With new issues, prices had to be increased by 100 basis points, 150 basis points, sometimes

even more, to induce the buyers to come in." It was not long before companies started refusing to pay the yields investors were asking.

Companies were also reluctant to come to the market because junk bond mutual funds - traditionally a large source of demand for low-rated issues - were confronted with suddenly high rates of redemptions as investors chose to move their money elsewhere while the storm in the bond markets was raging.

For both the investment grade and junk bond markets, the outlook for the rest of the year depends greatly on what happens to US interest rates. As of early May, the Fed had raised rates three times, and most analysts were predicting that there was more to come, especially with the weakening dollar requiring support.

Yet, what the corporate bond market needs above all now is some certainty about the outlook for interest rates. Investors need to be confident about where rates will be in the next three, six and 12 months, before they can start making reasoned judgments about where to put their money.

## Search for yield over

Continued from page 4

bonds because issuers are often willing to buy back their paper. By contrast it is rare to find an issuer of eurobonds who will buy them back.

Bin Hundal, head of the MTN desk at Goldman Sachs, says that while issuers often use the programme's master documentation to streamline eurobond execution, the main use is for structured (derivative-linked) products sold directly to investors.

Several leading names in the eurobond market have set up MTN programmes in the past year, most notably the World Bank whose programme is designed to increase secondary market liquidity and enhance price transparency. A more recent recruit is British Columbia in Canada which signed a \$2bn Euro medium-term note programme (EMTN) in early May as part of an ongoing process of diversifying its borrowing sources and broadening its investor base.

Antonia Sharpe

Emiko Terazono on how Japan's corporate bond market is being undermined

## Patience is running out

The Japanese way of doing things gradually, in an orderly manner with a long-term perspective, has long been considered by outsiders to be the reason for its success in becoming an industrialised power.

However, in the world of finance, this rule does not apply. The piecemeal reforms under way in Japan's financial markets today, are undermining Tokyo's chance of becoming a truly international financial market.

The country's financial markets have been tightly regulated by the powerful ministry of finance, and closed to outside influences until the 1980s. However, the stock market boom of the late 1980s and the rise in the financial power of Japanese financial institutions led to calls for deregulation both from home and abroad.

However, financial authorities, who feared losing their power over the industry, financial markets and capital flows, have been reluctant to implement fully-fledged

reform, claiming that it would bring "confusion" to the markets and investors.

Such dragging of feet, say market participants, will lead to a decline in Japan's position as an international capital market, even though it may be among the world's largest. "Japan's capital and foreign exchange market is facing a severe case of hollowing out," says Mr Mikio Fujii at Nomura Securities' bond division. He says issuers and investors are shifting their activities to less regulated offshore markets such as Hong Kong.

Restrictions on the types of investment products which can be issued, difficulty in bringing market prices into line with activity, the lack of a proper secondary bond market, the lack of hedging tools for straight bond trading are frustrating foreign investment houses which hoped for a lucrative market following deregulation.

Officials at foreign securities houses now also warn that

their patience will not last forever.

"If things haven't changed by April next year, we will have to reconsider our Tokyo operations," says a leading US investment house.

Since the mid-1980s, the ministry of finance has been promising deregulated financial markets. So far, on the corporate bond market, they have managed to lift various regulations and bring in the mechanism for the primary market.

Over the past year, the limit on the maximum amount of new issues has been lifted, and the market has been opened to a wider range of issuers, with the minimum credit rating for issuing foreign and domestic yen bonds by Japanese companies lowered from single A to triple B.

Restrictions on floating rate notes have been lifted, while companies issued domestic dual currency bonds for the first time in March.

The entrance of banks' subsidiaries into the securities business, the initial step for the ministry's partial easing of the barrier between the securities and banking industries, has also helped bring in competitive pricing and increase the number of companies issuing corporate bonds.

Ten trust banks and long-term credit banks were allowed last April to establish securities subsidiaries, and city banks, or the large commercial banks, will follow suit this summer.

However, products such as junk bonds and index-linked bonds are still barred, and the ministry of finance is hesitant about innovative instruments tailored for the issuers' needs - an area in which foreign investment houses excel.

Asset securitisation, which many foreign securities companies are eager to promote, has also failed to take off domestically due to the ambiguous status of asset-backed securities as an investment instrument, and various procedural barriers.

And although the corporate bond primary market has grown to ¥2,500bn, a secondary market remains virtually non-existent due to an archaic bond registration law, and the



There is a risk of Tokyo becoming a marginal domestic market

Photo: Olycom

lack of an efficient clearing system.

Because the Japanese legislative system treats bonds in the way in which they were treated before the second world war when such instruments were considered unmovable assets, investors are required to register their bonds with designated banks.

Such procedures can sometimes take up to a month, hampering smooth trading. A centralised clearing system similar to Euroclear would solve such problems, boosting secondary trading. This would require a change in legislation but strong opposition from banks, which receive a registration fee, and the cost of set-

ting up such a system are obvious barriers.

However, foreign investment house officials say such fundamental problems need to be solved if Japan is to become an international financial centre.

Along with such structural problems, large Japanese institutional investors still remain reluctant to diversify investments and balance risks with returns. Here again, much of this is due to rigid investment guidelines set by the ministry of finance.

But brokers say the mentality of the Japanese fund manager, who is not evaluated on the basis of his investment returns, has been partly responsible for the slow pace

of the country's financial revolution.

Since performance does not affect the salaries or the amount returned to the beneficiary, investors tend to be satisfied with low risk, low return products and do not feel the need to trade bonds or to buy asset-backed securities.

Mr Fujii at Nomura likens the Japanese capital market to someone with the "moratorium syndrome" - common among Japanese university students who refuse to go out into the real world after graduation. "It's like a spoiled child, who suddenly realises he's become an adult physically, but doesn't really want to grow up," he says.

The uncertain political outlook will affect emerging markets, says Conner Middelmann

## Issuance slows to a trickle

After surging to record levels last year, the issuance of international bonds by emerging market borrowers has become a trickle in recent months.

This follows the sell-off in global bond markets, triggered by the US Federal Reserve's decision in early February to tighten US interest rates. Since then, most bond markets have shed a large portion of last year's gains, with the emerging markets falling most steeply.

As long as US interest rate uncertainty persists, emerging bond markets will be caught in the thrall of the US Treasury market, where yields have risen sharply in recent months in volatile trading. Moreover, the uncertain political outlook ahead of Mexico's and Brazil's elections later this year will also make investors reluctant to increase their emerging-market holdings.

However, once US rates are perceived to have peaked and the political picture clears, investors are expected to venture back along the yield curve into longer-dated, fixed-rate assets. Until then, they are likely to stick to less volatile short-term or floating-rate instruments which offer a sizeable yield pick-up over most OECD markets at relatively low risk.

Moreover, some sectors of the secondary eurobond market are now so cheap that they have begun to attract cautious buying, traders say. "No one regards this market as fundamentally overvalued," says Mr Paul Luke, economist at Morgan Grenfell, adding that the market offers significant capital-gains potential.

Latin American borrowers - sovereign and corporate - had a spectacular run in the international bond markets in the past two years. After issuing 99 deals totalling some \$8.7bn in 1992, they raised a total of \$24bn in 206 new issues last year, data compiled by IFR Securities Data show. Total emerging market issuance, including Asia and eastern Europe, nearly tripled from \$17.4bn in 1992 to \$50.1bn in 1993.

In the first four months of this year, issuance fell to 44 deals worth \$6.6bn in Latin

America and to \$16.5bn overall, according to IFR.

During the boom, the yield premium issuers paid over underlying government bonds were rapidly eroded by strong investor demand. This allowed borrowers to raise money at increasingly advantageous levels - and well below the interest rates they would have had to pay in their domestic markets, where inflation pressures were keeping rates high.

However, the market correction has sent emerging market eurobonds' yield spreads ballooning back out. For example, Mexico's Banco Nacional de Comercio Exterior (Bancomext) in January issued \$1bn of 7 1/4 per cent 10-year global bonds yielding 163 basis points above the US Treasury note; the spread widened to about 386 basis points, but narrowed to around 280 by mid-May.

During the bull run, many private sector borrowers joined sovereign and public-sector names; some issuers, including the Republic of Argentina and Mexico's Cemex, launched large global bond deals providing investors with more liquid paper; and borrowers lengthened the maturities and broadened the currency range of their bonds to appeal to a wider investor base.

Many of these trends have been reversed in recent months: the bulk of issuance has been in US dollars; private sector borrowers have largely ceded the stage to the handful of public-sector entities still brave enough to tap the market; some of the liquid, global

issues have taken a particularly heavy pounding, and maturities have shortened significantly, with most business now taking place at the very short end of the yield curve.

"A lot of the action has been in the money market," says Miles Protter, in charge of emerging markets origination at Swiss Bank Corporation in London. Institutional investors seeking a lucrative home for their cash have been piling into corporate commercial paper and certificates of deposit which Mexican, Brazilian and Argentine banks have been issuing heavily in recent months, he says. They offer returns well above investors' own domestic money markets while minimising the volatility of longer-dated paper.

Some of the Mexican government agencies, such as Bancomext and Natfina, have been particularly active issuers of Euro commercial paper and medium-term notes ranging between six months and three years, traders say. One dealer estimates they have issued well over \$1bn of such paper since the beginning of the year, including public floating-rate note issues and privately placed deals.

It is no surprise that in an environment of rising interest rates, a growing proportion of new issues consists of floating rate notes. Of this year's Latin eurobond issues, 23.4 per cent have been FRNs, far greater than the 6.6 per cent of issues represented by floaters in 1993 and 3.5 per cent in 1992, notes Peter West, economic adviser at West Merchant Bank.

"The trend towards FRNs is likely to intensify, in the light of their attractiveness to investors in a rising interest-rate environment," he predicts, while adding that issuers reluctant to face the risk of a floating rate structure may instead prefer to pay the premium to swap them into a fixed rate.

Meanwhile, some say investors' cautious return to the secondary market may herald a pick-up in new issuance. "Some bottom fishers are coming back to the market and are buying away the cheap, good-quality assets. This is a positive sign, as it creates an envi-

ronment where new issues could be welcomed," says Vincent Keith, head of emerging market syndicate at Bankers Trust in London.

His is one of several underwriting houses poised to lead an issue from an emerging market borrower; traders say Bankers Trust has the mandate to issue \$250m of 10-year fixed bonds yielding around 350 bps over the Philippine Long-Distance Telephone Company.

Also in the pipeline are two shorter deals for two Indian borrowers - the Industrial Development Bank of India, with Citibank tipped as lead manager, and the Indian Oil Corporation, said to come via Chase Investment Bank.

Elsewhere, the Province of Buenos Aires is planning a bond issue of its \$450m Euro medium-term note programme via Salomon Brothers. The deal was originally supposed to come in the wake of Argentina's global bond offering last December but was then postponed due to a deterioration of market conditions.

Eastern European borrowers are also limbering up for new issuance. Poland plans to raise more than \$1bn on the international capital markets once its London Club negotiations for a reduction of up to 45 per cent in its \$150m commercial bank debt have been concluded. More supply is also expected from borrowers in the Czech Republic and Slovakia.

As long as US interest rate uncertainty continues, most issuers will have to pay larger yield premiums than they did last year, to compensate investors for increased volatility. "Most issuers understand they have to pay up - they realise the market environment has changed," says Mr Keith at Bankers Trust.

"Initially, we will have to have generous spreads," agrees Graham Marshall, head of corporate finance at ING Bank in London. "But once US rates aren't seen rising any further, spreads could contract," he predicts. Once interest rate and election jitters are out of the way, he expects issuance to pick up. "I think we could have a good fourth quarter."

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Investors in the secondary debt market need to be more discerning, says Conner Middelmann

## Caution the watchword after wake-up call

'Some levels of asset prices during 1993 were based on a hope and a prayer'

During last year's raging bull run, you could buy almost any emerging market debt instrument and make a substantial profit. However, amid the uncertain US interest rate outlook and with general elections in several developing nations looming, that performance will be hard to match this year, and investors will need to be a great deal more discerning if they are to ride the secondary debt market successfully.

Prices for emerging market debt were driven to dizzy heights in 1993 on a wave of foreign capital attracted by double-digit returns and improving domestic conditions in many developing countries, where political and economic reforms were beginning to pay off. The rally soon attracted increasingly indiscriminate buyers including highly leveraged speculators - who helped push price levels that proved unsustainable.

"Some of the gains were purely liquidity-driven," says Marc Wenhammar, head of fixed income at Foreign & Colonial Emerging Markets. Especially in some of the non-performing debt markets, "the price appreciation didn't really correspond with fundamentals - it was pure speculation," he says.

"To be honest, some levels of asset prices last year were based on a hope and a prayer," echoes Peter West, economic adviser at West Merchant Bank in London.

JP Morgan's Brady bond index surged 44.17 per cent last

year. West Merchant Bank's secondary debt index, which includes Brady bonds, includes the commercial debt of countries which have not yet completed the Brady restructuring process, rose by 33.6 per cent. When the inevitable wake-up call came - in the form of US interest rate tightening in February - it sent emerging bond markets plunging in a sell-off exacerbated by panic-selling from hedge funds and other leveraged players.

Domestic woes, including the assassination in late March of Mexican presidential candidate

Donald Colosio, put further downward pressure on prices. In the first four months of 1994, WMB's index shed about 23.5 per cent.

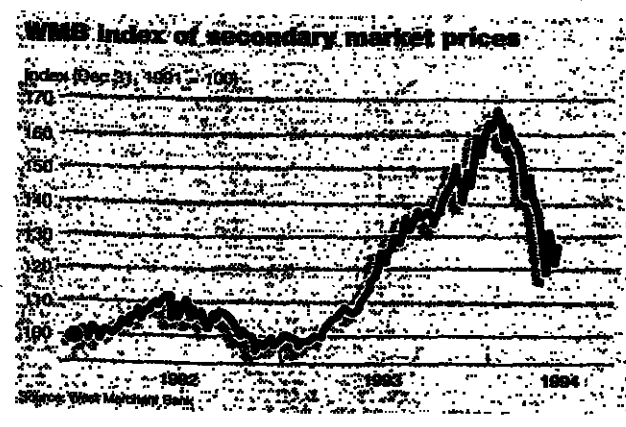
While the slump was across-the-board in nature, it varied in magnitude, with the non-performing assets particularly badly hit. This is a mirror image of last year's developments, when the prices of such instruments were driven up sharply in anticipation of debt restructuring deals, says Mr West. With little or no current yield, these assets had no support during the market sell-off, as exemplified by Peru, Russia

and Panama. In the first four months of the year, the price of Peru's Citibank loans plunged by 41.7 per cent, Russian Vnesheconombank debt sagged by 45.5 per cent and Panama's US dollar loans fell by 32.7 per cent.

"Both the surge in inflows in 1993 and 1994 and the sudden contraction in early 1994 reflected a herd mentality," Charles Dallara, managing director of the Washington-based Institute of International Finance, said in a recent speech.

Most specialists feel the sell-off has been overdone and say many markets have begun to offer good value. "The correction has now put markets into cheap territory versus their fundamental credit quality," says Aidan Freyne, head of emerging market sales for Salomon Brothers Europe.

Many also feel the shake-out may prove beneficial for the markets longer-term. "The correction will ultimately be good for the secondary market - it got rid of the speculative money, and is making people look at fundamentals, analysing which markets really provide value," says Elizabeth



Morrissey, managing partner of Kleinman International Consultants in Washington.

According to Salomon Brothers, outstanding emerging market debt at the end of the first quarter consisted of some \$127bn in Brady bonds; \$221bn in medium- and short-term bank debt (including pre-Brady bank debt); and some \$112bn in eurobonds, global and Yankee. In addition, there is about \$255bn in local-currency, domestic market instruments, only some of which foreigners can buy. Although the market includes

eastern European, African and Asian debt, the lion's share of turnover is in Latin American paper.

New external investment and lending to principal developing countries, which fell from \$102.7bn in 1991 to \$27.5bn in 1993, surged to \$180.8bn last year, according to numbers published by the IIF. Equity and bond purchases dominated last year's flows, each accounting for more than \$60bn, with commercial banks providing another \$24bn. This contrasts with the heavy reliance on commercial banks in 1991,

when they provided about 60 per cent of the total flows. Heavy private external financing to developing nations bears the risk of "inducing a mood of complacency" among policy makers, Mr Dallara warns, urging that developing nations' governments keep up their reform policies if they want to maintain a stable flow of funds to their economies.

He also said investors need more information on emerging markets: both on their economic performance and prospects, as well as the risks involved - sovereign, liquidity, counterparty and market risks. This could contribute to greater discrimination by investors, and thus reduce volatility "by acting as a counterweight to both bullish and bearish swings in sentiment," he says.

Discerning investors will have to watch out for several potentially market-moving developments this year. On the political front, several Latin American countries will hold general elections in the coming months, with Mexico's polls in August and Brazil's October elections particularly closely watched.

Moreover, investors should keep an eye on the ongoing debt restructuring process. Bulgaria, Ecuador and Poland are next in line for Brady deals, having reached agreements in principle with their creditors. Panama, where restructuring proposals have already been exchanged, and Peru are expected to reach agreements late this year or early 1995.

Russia is expected to restructure its commercial bank debt this year but there will be no write-off of either principal or interest. Lastly, Côte d'Ivoire has a growing chance of negotiating a deal in 1995 and is the most attractive exotic asset, notes Alexander Mitcheson-Smith, emerging markets analyst at UBS.

As long as US interest rate uncertainty continues to cloud the horizon, emerging bond markets could be prone to unpredictable mood swings. Many observers do not expect to see a sustained market recovery until late this year, when the peak in US rates has passed, the elections are out of the way and growth in the region picks up.

However, some traders are reporting a cautious return by investors seeking exposure to some of the more heavily sold sectors. "We are starting to see investors looking for cheap paper," says one trader. "The market has deteriorated along with Treasuries but its fundamentals haven't - for a lot of people, these levels offer great value for the longer term."

Are dragon bonds doomed to obscurity? asks Louise Lucas

## The fire has been doused

Dragon bonds set south-east Asia's debt markets alight last year: issuers as diverse as Abbey National and China launched some US\$30bn worth of bonds and some bankers found the paper easy to place.

Now, the fire appears to have been doused. Mandates languish in bankers' desks and investors holding the once coveted Beijing issue have seen spreads widen to 125 basis points over US treasuries from 80 basis points at launch.

Some argue that bad timing and lack of liquidity will consign dragon bonds to the mythical status of the creatures after which they are named. Others say it is a lull, predicting that China will be able to tap investors again for capital.

"We believe the dragon bond market is about to balloon. It has been held up because of the US treasury markets," says Mr Chris Nicholas, senior vice-president with Lehman

in Frankfurt or London. Economic conditions in Asia - fast growth and big demand for financing (total costs of upgrading basic infrastructure have been estimated at US\$1,000bn) - support the call for a specific Asian bond market.

"When the time comes that Asian currencies or targeted transactions offer the best funding, that's the time when the dragon market will really shine," says one banker.

For its proponents, the existence of an Asian market is part of the globalisation of capital markets, rather than an alternative to global ones. It is the natural market for borrowers who may not have a presence in Europe, for example, but who wish to tap American and Asian investors.

Mr Nicholas says: "A lot of people are advocates of global markets, which have definitely started and increased quite dramatically in the last 12 months or so, but every institution needs to come to the market and borrow US\$1bn. We have many projects right now where the need for US\$1bn to US\$200m is a perfect fit for the dragon bond market."

However, the market has been shunned by local corporates. Companies in Hong Kong (traditionally cash-rich and without credit ratings) have steered clear, preferring to issue eurobonds and convertible bonds.

That Hong Kong corporates will continue to tap international investors is signalled by ambitious expansion plans (chiefly in China) and by the fact that companies such as Wharf Holdings and Swire Pacific have secured credit agency ratings.

Wharf, the conglomerate with interests spanning property, ports, cable TV and telecommunications, became the first to secure a rating earlier this year. The company was also among the first to raise money overseas in a bond issue in June last year.

The triple-A-rated GECC has returned to the dragon bond market twice since its 1992 debut, raising a further US\$350m in three-year paper, and IntelSat has followed China to become the second issuer of a 10-year issue. By far the bulk of offerings has been on a fixed-rate basis, although in the first quarter this year the sums raised in floating-rate bonds exceeded that in fixed rate issues.

If more companies and sovereign borrowers take up the baton as bond markets revive, bankers say new fire will be breathed into the dragon bond market. But as an embryonic market it still has far to go.

Some argue that dragon bonds will soon be consigned to the mythical status of the creatures after which they are named.

Brothers in Hong Kong.

The US investment bank has been by far the most active bookrunner in a league table dominated by American banks.

Since the Asian Development Bank's first issue in December 1991 some US\$100m has been raised through dragon bonds, which are priced, launched and syndicated in Asia Pacific (excluding Japan) and listed in at least two of the three centres - Hong Kong, Singapore and Taiwan.

Some landmarks stand out - the US\$300m five-year dragon bond launched by General Electric Capital Corporation, the first corporate to test the waters, and the 10-year money raised by China.

By issuing dragon bonds issuers can tap a healthy vein of demand that was previously frustrated at being left with the crumbs of eurobond issues: successful deals were fully taken up in London by the time Asian investors awoke, leaving them just the less popular issues.

Not all bankers share Lehman's enthusiasm for dragon bonds. One syndicate manager notes: "Coming to Asia to extract five basis points over and above what a fair market price would be in Europe is irresponsible tourism."

He offers a more regional role for the markets: a forum for local investors to meet local borrowers, where a single A rating (or no rating at all) is not the leper's bell it might be

## We seem to be getting deeper and deeper into debt

(and derivatives, and futures, and securitisation...)

<b>Komminvest</b> Komminvest Investment Management US\$1.5 billion EMTN Programme Arranger	<b>Britannia</b> Building Society £75 million FRN Issue Lead Manager	<b>SLOUGH</b> ESTATES £30 million Revolving Credit Facility Coordinator	<b>TRIMARK</b> TRIMARK £200 million Bond Issue Joint Lead Manager	<b>EIF</b> US\$1 billion Multi-Currency Shelf Insurance Programme Dealer	<b>Rayong Refinery</b> Company Limited US\$2.1 billion Revolving Credit Facility Joint Arranger	<b>The Rank Organisation</b> £25 million Revolving Credit Facility Arranger
<b>L.A.R. INVESTMENTS PLC</b> £85 million Bond Issue Lead Manager	<b>REDWING PROPERTIES PLC</b> £20 million Bond Issue Lead Manager	<b>RPS</b> Residential Property Securities No. 3 PLC £250 million FRN Issue Lead Manager	<b>BRADFORD &amp; BINGLEY</b> £125 million Bond Issue Lead Manager	<b>S&amp;N</b> Scottish & Newcastle plc £100 million Private Placement Arranger	<b>Peugeot Talbot Motor</b> Company Ltd £150 million Bond Issue Lead Manager	<b>GUINNESS PLC</b> £1 billion ECF Programme Arranger
<b>Kingdom of Spain</b> ECU 5 billion Revolving Credit Facility Arranger	<b>English China Clays plc</b> US\$315 million Revolving Credit Facility and Term Loan Arranger	<b>Eskmair Properties PLC</b> £50 million Bond Issue Lead Manager	<b>Beta Finance</b> £75 million Bond Issue Lead Manager	<b>City of Copenhagen</b> DKK 250 million Bond Issue Arranger	<b>QUINNESS PLC</b> £1 billion ECF Programme Arranger	
<b>Halos</b> Halos Limited £225 million Bond Issue Lead Manager	<b>Rover Finance</b> Wholesale £300 million Revolving Credit Facility Arranger	<b>GENERAL MOTORS</b> ACCEPTANCE CORPORATION (UK) plc £400 million Revolving Credit Facility Joint Arranger	<b>BAHCE POLICE</b> US\$560 million Standby Credit Facilities Arranger	<b>A/S</b> Oresundforbindelsen Yen 5 billion Loan Arranger	<b>Kerry Foods Inc.</b> US\$55 million Private Placement of Senior Notes Agent	
<b>Commerzbank</b> Overseas Finance N.V. £150 million Bond Issue Lead Manager	<b>Heineken</b> US\$2 billion ECF Programme Arranger	<b>CHINA CHINA BANK</b> US\$2.5 billion Debt and Equity Private Financing Arranger and Lead Manager	<b>British Aerospace</b> £15 billion Revolving Credit Facility Joint Arranger	<b>ASTILLEROS</b> ESPAÑOLAS £75 million Term Loan Arranger	<b>HAMMERSON</b> The Hammerman Property Development and Development Corporation plc £300 million Bond Issue Joint Lead Manager	<b>Porting Resources Group Limited</b> £289.5 million Term Loan Joint Arranger
<b>Edinburgh</b> Investment Trust £150 million ECF Programme Arranger	<b>LOTHBURY</b> Lothbury Funding No. 1 PLC £300 million FRN Issue Lead Manager	<b>LAEMO</b> Laemo plc £150 million Revolving Credit Facility Arranger	<b>Yorkshire</b> Water plc NLG 35 million Private Placement Arranger	<b>SmithKline</b> Beecham Capital plc £100 million Guaranteed Note Issue Lead Manager	<b>A/S Skaportfinans</b> £300 million Bond Issue Lead Manager	<b>Coca-Cola Amatil Limited</b> US\$300 million ECF Programme Arranger

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## INTERNATIONAL CAPITAL MARKETS 4

**B**usiness in the international equities market has held up well this year, in the face of weaker domestic stock markets and volatile interest rate conditions.

In the first quarter, the volume of new international equity issues reached \$11.5bn, according to Euromoney, well above last year's first quarter total of just over \$5bn.

However, last year's bumper volume of \$36.5bn was weighted towards the second half of the year, as the strong performance of stock markets encouraged a number of governments to push ahead with privatisation programmes.

This year, although the types of new issues remain diverse - ranging from secondary offerings of common stock, to global depositary receipts and initial public offerings - privatisation is the driving force, particularly in Europe.

The poor performance of emerging markets in Asia and Latin America this year has hit business in those areas hardest, though some analysts believe issues from these

regions now offer better value. The increase in volume also reflects a growing trend towards structuring equity offerings as international rather than domestic deals, as institutional investors continue to increase their allocation of assets overseas.

"We still have a bigger pipeline of business than we did this time last year," said Mr John St John, a director of Kleinwort Benson.

However, the worsening of conditions in the stock market has made investors much more sensitive to pricing: increasingly, issuers are being told to price their deals attractively or stay out of the market.

Despite the need to price new issues more cheaply the flow of deals has not abated. This is because many governments which have embarked upon privatisation programmes are not in a position to wait for conditions to improve.

"Basically, governments around the world are burdened with a big debt problem, an ageing population and a social services superstructure

International equities: Tracy Corrigan says business is holding up well

## Privatisation the driving force

Some record offerings are likely to come to the market in a year or so

which they can no longer pay for out of taxes," says Mr St John. "It's not just that they want to make their companies more efficient; they have to sell off assets to pay for it all."

As a result, some record offerings are likely to come to the market in the next year or so, for example from Germany, where Deutsche Telekom and Lufthansa are expected to be put on the block.

The Deutsche Telekom deal, which is likely to take more than a year to come to market, is expected to be the largest equity offering to date, with estimates in the range of DM25bn.

The Swedish government recently announced its largest privatisation offering: it is selling SKR 10bn of shares in Phar-

macia, the pharmaceuticals group - or \$2.5 per cent of the company.

Other European countries which still have slates full of privatisation issues include Italy, Austria and Spain.

"There is, waiting in the wings, an enormous amount of privatisation business," which will not be halted by the more

issuers are being told to price their deals attractively or stay away

demanding market conditions, according to Mr David Freud, vice-chairman of Warburg International. "There is too much political goodwill invested in the programmes." At the same time as govern-

ments are privatising state companies, they are acting to relax capital raising controls on non-state companies.

In Austria, where the privatisation programme is being accelerated, the taxation rules have been changed to make it more attractive for companies to issue paper. For example, Mayer Melnhof, a private company, recently brought a \$300m offering.

Liberalisation of controls has been particularly evident in some Asian countries, such as India, where business has been particularly active. The strength of Asian stock markets helped issues from the area to soar last year, but the market has since become far more selective.

Deals now have to be priced attractively to attract institutional investors. The postponement of a planned \$1bn issue for Videsh Sanchar Nigam (VSNL), the state-controlled international telecommunications monopoly by the Indian government, which would not lower a price considered too high by fund managers, reflects the new mood. But many governments are likely to decide that they would rather accept a slightly lower price for their assets than wait for the market to turn.

Deals which are attractively priced can still be oversubscribed: Tele Danmark, the Danish state monopoly telecommunications operator, met strong demand for its sale of 48.3 per cent of its shares yesterday, worth around \$8bn.

International equities volume (1993-94)

Month	Volume (\$bn)	Issues
January	955.30	12
February	904.19	20
March	3,428.63	38
April	1,344.83	25
May	1,990.54	38
June	3,532.88	48
July	3,533.38	41
August	1,023.43	25
September	3,275.10	41
October	4,420.07	38
November	5,844.43	75
December	4,308.57	53
1993 total	36,491.45	494
January	3,026.12	27
February	5,111.02	35
March	3,533.78	42
April	4,998.64	29
1994 total	16,669.56	133
TOTAL	53,161.01	627

Source: Euromoney

But US investors are proving particularly selective: several underwriters reported poor US demand for the French privatisation issue for UAP, the insurance company, blaming the pricing and the surplus of

financial services deals.

Meanwhile, the pace of issuance by US companies - both initial public offerings and secondary offerings - has slackened somewhat.

"I would characterise it as a buyer's market rather than a seller's market," said Mr Ludovico del Balso, a managing director of Lehman Brothers.

Meanwhile, as the long-term trend towards greater diversification of assets is set to continue, the use of international equity offerings is likely to become increasingly important. In countries such as China, India, and Brazil, the rash of deals launched last year has barely scratched the surface of these huge markets.

But in the short term, bankers are learning to tone down their promises to potential issuers.

"The focus of supply, it will be pretty sustained - the key is to make sure that deals come to market at reasonable levels," Mr del Balso warns. "I don't think there is a frenzy of irrationality. In general, people are becoming more realistic."

**W**hile conditions have worsened significantly in most markets this year, there is at least one bright patch: the derivatives market. The growth of the exchange-traded market in futures and options and the over-the-counter market in swaps and options shows no sign of abating. In fact, the world's futures exchanges experienced record volume in the first quarter, as dealers, treasurers and investors used futures to try to hedge or reposition themselves, after the US Federal Reserve raised interest rates.

The reason for the continued activity in the derivatives market, while activity in some other areas has dropped off, is partly that derivative instruments can be used to take bearish as well as bullish positions, so there is no logical reason why activity should slide in a bear market. Also, derivatives can be used to trade volatility, so volume tends to rise when market conditions are volatile.

However, the high level of activity in derivatives this year has had some negative impact, most notably by arousing fears that the world's financial markets are now driven by derivative rather than cash market trading - or,

as is often said, the tail is wagging the dog. These fears were repeatedly voiced in the wake of the 1987 stock market crash, when stock index futures were blamed by some observers for precipitating or exacerbating declines.

However, the fact that bond losses in the first quarter of 1994 were first seen in the futures markets can also be explained by the greater liquidity of futures, relative to cash markets. Some investors and traders, though, undoubtedly had their fingers burnt, having taken aggressive positions in the futures markets.

"Overall, the amount of business in derivatives markets continues to grow at a healthy rate," said Steve Smith, an executive director of Swiss Bank Corporation. "Unfortunately, towards the end of last year a number of proprietary institutions - banks and hedge funds and some traditional investors - had built up large speculative positions, mainly in bonds, to a level which the market place had never seen before. The unwinding of these positions led to a short-term diminution in some areas of activity. However, the ongoing use of derivatives for traditional fund management and for risk management on the treasury side

Derivatives: Tracy Corrigan discusses one bright patch in the markets

## The tail still wags the dog

is growing in leaps and bounds."

According to the International Swaps Dealers Association, the notional amount of over-the-counter swaps outstanding is about \$4,500bn. The OTC market has generally been the forum for greatest innovation, developing exotic options such as knock-out options, which reduce the cost to the end user. Some futures exchanges are trying to adapt products from the over-the-counter market, so that they can offer standardised contracts which have some of the flexibility of the OTC market.

For example, the Chicago Board Options Exchange has introduced Flex options, which allow standard contracts to be adjusted to individual needs. The swap market used to be closely linked to the new issues market, but is now increasingly used by companies on an ongoing basis, for treasury management.

However, some heavy losses by corporate treasury departments using derivatives has

turned off some companies, and could create a more difficult environment for banks marketing these instruments. Germany's Metallgesellschaft had to be rescued by its banks when a trading subsidiary incurred estimated losses of \$1bn on oil derivatives, the largest in a series of losses by companies such as Allied Lyons and Showa Shell.

Perhaps even more worrying for banks, Procter & Gamble recently threatened legal action against Bankers Trust, after it took an after-tax loss of \$100m on swaps sold by Bankers Trust. While the legal grounds for such a claim remains shaky, the floating of the notion that banks are irresponsibly marketing risky instruments is damaging, even if it cannot be made to stick.

Such developments are likely to attract further scrutiny from regulators, many of whom have already expressed concern about the potential knock-on effects of problems in the derivatives market. Although a number of reports

by regulatory authorities such as the Bank of England have adopted a fairly conciliatory tone, there are still calls for regulators to tighten up on derivatives use, or at least to force greater disclosure.

The latest warnings have come from the US General Accounting Office, which said in a report that inadequate regulation of the derivatives markets poses a threat to the US and international financial

system. The report is expected to increase pressure for legislation to control the markets.

The industry has made some efforts to put its house in order, by tightening control standards. The Group of Thirty report on derivatives in 1993 set strict guidelines. Further, US banks such as Citibank have led the way in giving fuller details of their derivatives exposure.

Closer scrutiny by regula-

tors and a spate of losses due to poor controls have undoubtedly succeeded in concentrating the minds of bankers at board level, some of whom had risen through the ranks in a pre-derivatives era.

The rapid expansion of the derivatives market has forged stronger links between markets. The notional amount of futures contracts traded annually on world exchanges is around \$140,000bn. In many cases, futures markets, with standardised contracts and centralised clearing, are more liquid than the underlying cash markets, and tend to drive cash prices up and down.

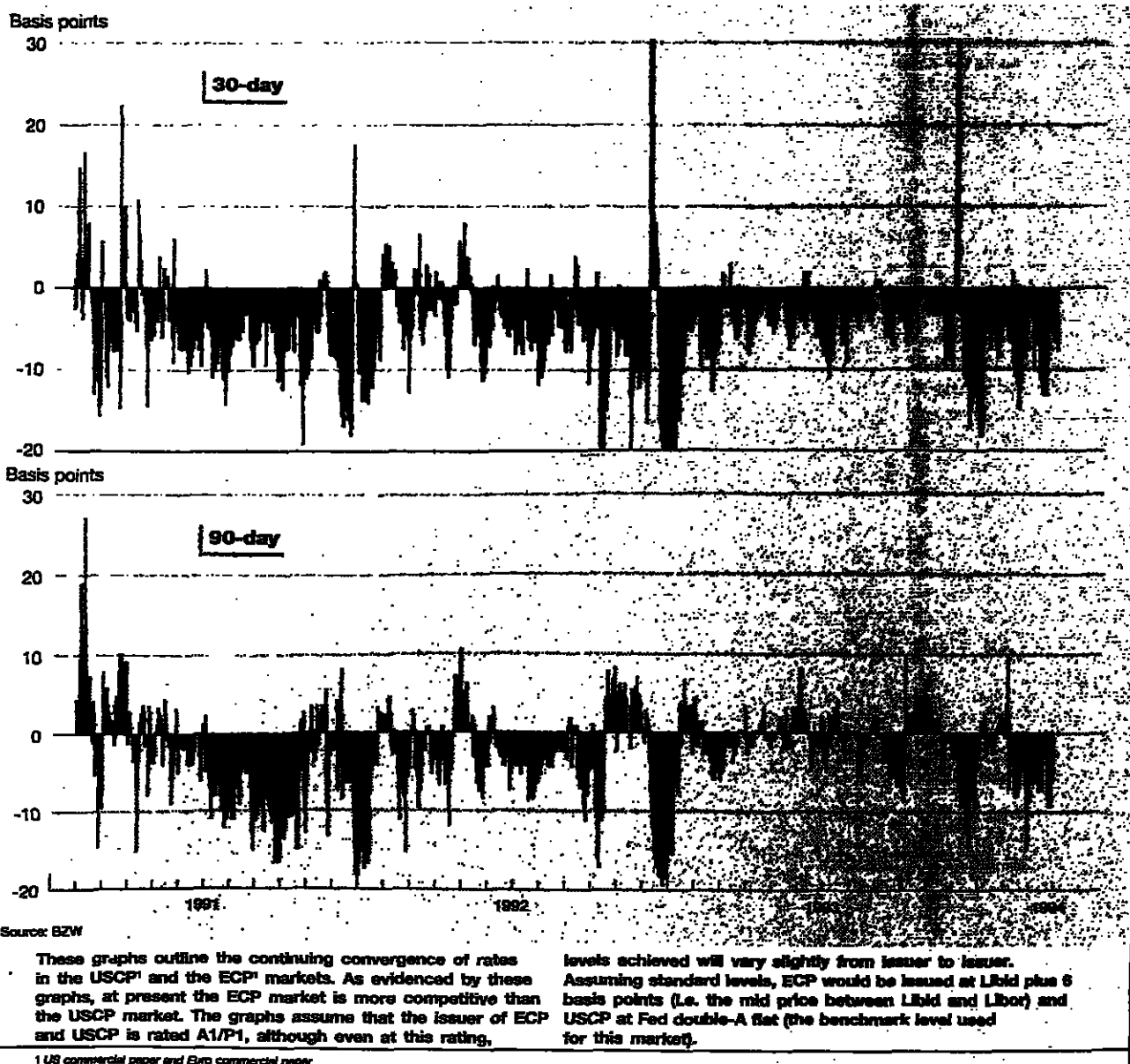
For example, volume in FT-SE 100 index futures on the Lon-

don International Financial Futures & Options Exchange (LIFFE) is two and a half times the stock market's turnover.

The most active futures contracts are traded in the dealing pits of exchanges, but some contracts, particularly options contracts, have successfully shifted to electronic trading. The battle between traditional open-outcry trading and electronic screen-based trading is likely to take some time to resolve.

However, Globex, the 24-hour futures trading system jointly developed by Reuters, the Chicago Mercantile Exchange and the Chicago Board of Trade, has achieved disappointing volume.

### ECP compared to USCP



Commercial paper: the ECP market is thriving, says Antonia Sharpe

## Cash haven lures investors

The volatility which has plagued the government bond markets across the world since the US Federal Reserve started raising interest rates in February has increased the attraction of the Euro commercial paper (ECP) market.

The prospect of higher interest rates in the US, and uncertainty over the long-term direction of UK rates, has prompted fixed-income investors to shift the balance of their portfolios away from long-dated instruments to the very short end of the yield curve, analysts say.

The short maturities available in the ECP market, from one day to 364 days, appeal in particular to investors who are looking for a safe haven to deposit their cash until the conditions in the bond and equity markets improve. This defensive investment strategy is expected to keep outstandings in the ECP market at their present high levels for most of this year.

"The ECP market is looking healthy and there is strong demand from investors for good-quality paper," says Ms Julie Joe, CP product manager at Lehman Brothers. According to Lehman

Brothers, the total combined ECP and Euro note market outstandings increased \$2bn during the first quarter of 1994 from \$110bn to \$112bn, of which the total ECP outstandings account for \$81bn. In the same period, the USCP outstandings increased by the same proportion from \$560bn to \$570bn.

Although the ECP market is much smaller than the USCP market, its competitive rates are attracting a growing number of US issuers. Mr David Knight, managing director of CP operations at BZW, says that rates in the two markets have been coming closer together and that in recent months ECP rates have consistently been five basis points cheaper than in the USCP market. He adds that the ECP market also offers US issuers a tax-efficient way of funding their European operations.

Another factor which is increasing the attraction of the ECP market is renewed confidence in its ability to provide quick access to short-term liquidity. Question marks over its liquidity and efficiency were eliminated last June when Denmark raised as much

as \$1.5bn in a matter of days to support the Danish krone when it came under attack from foreign exchange speculators.

Since then, the size of ECP programmes has increased steadily. Ford Credit Europe, Hanson and Guinness have been able to raise funds of more than \$1bn, amounts which have previously been the sole domain of sovereign borrowers. Other high-profile ECP programmes include \$1bn for Bankers Trust New Zealand and \$500m for PowerGen, the UK's second largest electricity generation company.

"Now corporates are able to access the market in excess of \$1bn," says Mr Knight. He adds that this development will facilitate any needs in the corporate sector to fund short-term working capital requirements, especially now that inopportune conditions in the primary markets discourage the launch of bond issues.

Six or seven large programmes are expected to emerge over the next few months from a variety of European and US borrowers, including corporates, banks and quasi-sovereign entities, analysts

say. The inroads which the ECP market has made into the German and Swiss domestic markets as a result of deregulation in the two countries have also contributed to the increased volume. Issuers can now issue in D-Marks and Swiss francs directly under their ECP programmes.

There are also signs that European issuers are looking to raise funds in the US. In April, the Electricity Supply Pension Scheme, the second largest pension scheme in the UK, became the first one outside the US to obtain credit ratings from Standard & Poor's and Moody's, the two leading international ratings agencies, in order to access the USCP market.

Mr Brian Matthews, finance director of ESN Pension Management Group, said that one of the main benefits of the rating was that the scheme's US investment property company, Eastern Realty Investment Corporation, was able to raise \$100m in the USCP market at an average interest rate of less than 8.5 per cent.

This financing route pro-

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Continued on page 5



## INTERNATIONAL CAPITAL MARKETS 5

Syndicated loans: Tracy Corrigan sees signs of greater interest

## Banks chase new business

Top 10 arrangers of international syndicated loans in 1993*				
Rank	Bank	Amount (\$m)	No	% share
1	National Westminster	15,881,570	124	7.8
2	Citibank	13,591,570	119	6.8
3	Barclays	10,807,540	108	5.2
4	Deutsche Bank	9,768,422	88	4.7
5	Hongkong/Midland Group	7,272,328	86	3.5
6	Chase Manhattan	6,784,101	100	3.3
7	Chemical	6,761,850	98	3.3
8	ABN-AMRO	6,527,161	83	3.2
9	Union Bank of Switzerland	5,540,704	67	2.7
10	JP Morgan	5,503,330	40	2.7

\*US\$100m and over, ranked by equal opportunity

Source: Euromoney

Petroleum Authority of Thailand had a 36 per cent stake. Shell could easily have tapped the international markets, but was able to obtain non-recourse financing so it would not have to risk its balance sheet. The debt financing of the \$2.4bn project was made up of a \$1.1bn facility. The structure allowed the joint venture to take advantage of export credit guarantees.

The dividing line between bank credit and bonds, as between so many other markets, has become increasingly thin. For example, some banks argue that since many floating-rate note issues launched in Asia are placed directly with banks, they are loans rather than bonds. The difference between a floating rate note issue bought and barely traded by a number of

banks and a loan syndicated among the same banks, they say, is technical rather than material. Increasingly, a knowledge of the bond and loan markets is needed. "You need to know at what level the companies' bonds can be asset-swapped, when you are pricing loans," said Mr Alby Cator, head of syndicated loans at NatWest Markets.

Although there is little sign of a net increase in volume, the greater enthusiasm of banks for lending is revealed by a tightening of the spreads over the London interbank offered rate at which loans are being agreed. Mr Cator says the spread for a top-rate corporate borrower has tightened from 1/2 point over Libor a year ago to 1/4 point over Libor. "We haven't yet seen how low spread will go," he warns.

signed a \$180m five-year revolving credit with a margin of 1/2 point over Libor. Despite the aggressive pricing, the deal was heavily oversubscribed, and increased from its original size of \$100m.

That deal was followed by a \$150m revolving credit in May for Northern Foods, with the same margin, which also was increased. Last month, WH Smith raised \$140m through a \$140m revolving credit on the same terms - again oversubscribed. Bankers say that bilateral loans have been agreed at tighter margins.

In March, Allied-Lyons raised \$250m over six years at a margin of 30 basis points - but that was for a guarantee facility rather than a revolving credit. In February, BTR Duple Finance agreed a three-year revolving credit facility with a margin of 25 basis points. There is anecdotal evidence a number of corporate treasurers are waiting to see if

International syndicated loans volume (1993-94)		
Month	Amount (\$m)	Issues
January	13,038,882	126
February	10,859,108	142
March	17,117,881	172
April	12,255,242	131
May	21,755,285	150
June	16,397,382	182
July	22,110,420	208
August	14,544,910	141
September	26,863,741	168
October	11,407,785	133
November	16,158,735	160
December	25,828,088	212
Month	1,967,924	37
1993 total	210,205,182	1,985
January	10,916,501	127
February	9,712,423	129
March	16,208,709	179
April	16,815,555	85
Month	71,000	3
1994 total	53,225,498	323
TOTAL	263,730,680	2,498

Source: Euromoney

London that have to be paid for," said one banker. "The maturity of asset portfolios means loss of income, so some banks are desperate for assets, and that is pushing down prices."

Patrick Harverson and Antonia Sharpe look at securitisation

## Market stopped in its tracks

positions in CMOs came unstuck. Askin Capital Management was forced into bankruptcy in April because of its huge CMO-related losses.

Those seeking security in the MBS market were attracted by the launch of collateralised mortgage obligations by Glinnie Mae (the Government National Mortgage Association). Although existing CMOs issued by other government mortgage agencies such as Fannie Mae (Federal National

Mortgage Association) are popular because the underlying mortgages are supported by an inferred federal guarantee, Glinnie Mae's mortgages enjoy an explicit federal backing. Thus, its CMOs will carry a zero risk weighting - a big attraction for conservative investors.

Although securitisation is a huge market in the US, its development in the UK is at an early stage. Banks and building societies seeking to diversify their funding sources have started to experiment with this financing technique. In the past year, Barclays Bank and National Westminster Bank have launched mortgage and personal loan securitisations.

Regulatory constraints have hampered the use of securitisation by building societies, which last year had just under 60 per cent of the UK mortgage market. The tradition of lending through floating-rate mortgages as opposed to fixed-rate

mortgages also puts the UK at a disadvantage because variable-rate assets are more difficult to match.

The Building Society Commission, the sector's statutory regulator, is due to publish guidelines in the next two months on how building societies can securitise their assets.

Leeds Permanent Building Society, the UK's fifth-largest, is close to becoming the first society to fund its mortgage lending business through

securitisation. Nationwide and Skipton have also carried out similar studies.

Leeds has spent the past two years setting up a system to securitise its mortgages so that it can handle higher mortgage volumes. Leeds plans shortly to test the system by using a pool of its mortgages as collateral to raise up to \$100m from a small group of banks rather than through selling securities in the public market.

The form of securitisation which the Leeds plans to undertake offers another way of gaining access to wholesale markets. If more societies approach the regulatory limits on their wholesale funding, this might prove an attractive alternative form of funding.

By comparison, Germany and Denmark have long-established mortgage bond markets through which mortgage banks can raise funds by issuing bonds which are backed by their assets. In Germany, the Pfandbrief dates back to a special decree by Frederick the Great in 1789, while in Denmark, the first mortgage credit institutions were set up at the end of the 18th century to meet the large financing needs after

Continued from page 4

## Cash haven attracts

vided two advantages to the scheme, he said. First, it was tax-efficient because the scheme did not have tax-exempt status in the US. Second, if the scheme had lent the funds to the US subsidiary, it would have had to give up a return which was much higher than the interest rate which the US company was paying.

Despite the higher profile the ECP market enjoys, several factors could hinder progress. The need to have a high-quality rating is the main obstacle facing potential issuers. At present investors tend to be conservative and restrict themselves to the best-rated paper.

As a result of this black-and-white attitude to credit ratings, many issuers with mediocre ratings have difficulty raising significant sums in the ECP market. By contrast, they have good access to the US domestic market.

Mr Knight points to another

negative development - the largest ECP investor segment, the French Sicaev money market funds, have been reducing their holdings of ECP to comply with regulations laid down by the Commission des Opérations de Bourse, the French stock market authority, that Sicaevs can hold only a maximum of 10 per cent of assets in unregulated instruments such as ECP.

the great fire in Copenhagen in 1789.

Dr Helmut Scholz, management board member of Bayerische Vereinsbank, a leading Bavarian mortgage bank, says Pfandbriefe are much safer than mortgage-backed securities because they are issued on the basis of the German mortgage bank act which ensures investor protection through a system of stringent regulations.

Danish mortgage banks are also subject to strict regulations, says Lars Rohde, management board member of Realkredit Danmark. For example, banks are required to balance their lending and borrowing and they are not allowed to take foreign exchange or interest rate risks.

Despite the high degree of investor protection and liquid secondary markets, both German and Danish mortgage bonds trade at a fairly wide yield spread to government bonds. The differential is thought to reflect the low take-up by foreign investors and mortgage banks in both countries have recently been publicising their bonds abroad in a bid to attract more foreign investment.

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## INTERNATIONAL CAPITAL MARKETS 6

On this page, FT writers profile an intermediary, Merrill Lynch, an investor, Lombard Odier, and a borrower, Abbey National

Some months ago, news that a veteran Merrill Lynch investment banker had flown in from New York to call on London clients sent shivers down the spines of the locals. Was he about to snatch a big deal from under their noses? asked worried eurobond syndicate managers at the London-based houses.

His arrival was given further importance because it coincided with market rumours that Hanson, the Anglo-American conglomerate, was about to launch a large global bond offering. The Hanson deal has yet to surface, but nevertheless the episode serves to illustrate the strong presence which Merrill has built in the international capital markets.

As the highest US securities house with a market capitalisation of \$8bn and an enviable distribution system to institutional and retail investors, one expects Merrill to have a dominant position in the US and in the international arena. According to Securities Data, Merrill was the leading underwriter of worldwide public new issues of debt and equity in 1993 with business worth \$193bn. It also maintained its

## Impressive placing power

market share of just over 13 per cent.

Merrill's placing power, its wide range of services and its ability to execute currency swaps are some of the strengths which attract borrowers. Officials at a European sovereign borrower which has been active in the eurobond market in recent years say that although Merrill tends to be more anonymous than its competitors, it has strong ideas on derivatives, swaps and other structured products.

The perception that the company "transcends individuals" also appeals to the treasurer of a UK bank who regards Merrill as one of the best dealers in medium-term notes, a facility which is increasingly popular with borrowers. However, another UK corporate treasurer feels rather neglected by Merrill with respect to primary issues now that the yield spreads on his bonds have tightened substantially. "They get more bang for their bucks by working with medium-range credits," he says.

Indeed, Merrill has been

closely involved with issuers, sovereign borrowers in particular, which are seen to be improving credits. It has arranged issues for Portugal, Argentina and is widely expected to lead-manage the first eurobond offering for Lebanon later this year.

Although Merrill is seen as a powerful fixed-income house, it has also made rapid strides in the international equity market in recent years. According to IFR Securities Data, Merrill raised \$4.64bn in international equity issuance in 1993, putting it second in the book runners table behind Goldman Sachs. Although it only moved up just one place from the previous year, it almost doubled the amount raised in equity issuance compared with 1992.

By contrast, Merrill only achieved fifth position in the widely-watched eurobond league table last year when it raised \$17.9bn out of total eurobond issuance of \$400bn, putting it behind Goldman Sachs, Deutsche Bank, Morgan Stanley and CS First Boston.

Syndicate managers at other London-based eurobond houses offer several reasons why Merrill's profile in the eurobond market is not as high as it could be. Some say it is because the London operation tends to report back more to New York whereas other US houses in London have more autonomy. Others put it down to Merrill's dependence on eurodollar issuance. "It has virtually no penetration in sterling or D-Marks," says one syndicate manager.

However, Merrill has been taking steps to broaden its range of currencies which should enable it to underwrite more business in the eurobond market. It has built up a presence in yen and French francs and its return to dealing in UK government bonds earlier this year should help it to win more primary eurosterling mandates. Heavy losses had prompted Merrill to pull out of gilts in 1993.

Expertise in money markets and floating-rate notes have also enabled Merrill to make the most of the change for the

worse in market sentiment which has prompted investors to opt for short-dated maturities and for floating-rate as opposed to fixed-rate bonds.

These developments already appear to be producing results. According to IFR Securities Data, by early May Merrill had clawed its way to second position in the 1994 eurobond league table with just under \$10bn worth of new issue business or 6.5 per cent of the total.

However, Merrill has exposed itself and its new issues to potentially harsh scrutiny by the market following its rather arrogant contribution to a recent debate on whether the eurobond market's fixed-price re-offer mechanism needed to be amended. In a letter to IFR magazine, which acted as a forum for the debate, Merrill said: "Difficulties clearly arise with the fixed price re-offer mechanism with respect to transactions which are clearly mispriced and/or poorly mis-timed. It is our policy to avoid such transactions and hence are not in a position to make an informed comment."

Antonia Sharpe

derivatives business, although Abbey insists its strategy is conservative. Unlike most corporate treasurers, Abbey National Treasury Services is run as a profit centre: pre-tax profits in 1993 reached almost £200m, having shown consistent growth since 1989.

The arguments against running a treasury department as a profit centre are strong for industrial companies, where the treasury is mainly designed to service other business areas. But a bank treasury is an integral part of the main business.

Nevertheless, despite the strong performance of Abbey National Treasury Services, Mr Jones believes that a purely profit-oriented approach is potentially dangerous for a treasury operation. "We are a profit centre but the chief executive is not pushing for additional profits from treasury," he said. "If things go wrong in treasury it will have a disproportionate effect on the public perception of the business."

Tracy Corrigan

## Dynamic Swiss approach

Swiss private bankers are reputed to be low-risk, conservative investors. All the more remarkable then, that one of the country's oldest banks, Lombard Odier, should have a fixed-income investment arm that is consistently outperforming market indices with the help of innovative investment strategies and a dynamic trading approach.

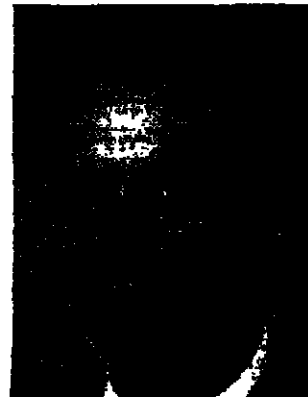
"Markets are inefficient, and we are very active managers - our investment philosophy is to try to discover the inefficiencies and ensure the portfolio will benefit," says Paul Abberley, director and head of fixed income at Lombard Odier in London. He adds that "inefficiencies are dynamic, they constantly change. It's not realistic to build a model - you need human judgment to evaluate them."

Lombard Odier London was set up in 1978 to provide specialist fund management services to institutional investors in separate bond and equity funds. The total amount of funds under management has grown to \$7.2bn (of which \$4.5bn are invested in fixed income) from around \$2.5bn in December 1990.

The fund invests in about 20 OECD bond markets, including their currencies - which are managed as a separate asset class to enhance total return - that's 40 variables.

To cover all this ground, Lombard Odier set up a team of 10 investment professionals specialising in three areas. Paul Abberley sets long-term strategy on a six- to nine-month fundamental view. A tactical group of four fine-tunes the long-term strategy and carries out microwork: picking sectors, carrying out yield-curve analyses, issue selection, and executing trades. The remaining five are members of the portfolio management group, who, taking into account long-term strategy, input from the tactical group and client parameters, build efficient portfolios to ensure investment performance.

The bond team uses a multi-strategy approach, consisting of "top-down" analysis of macro-economic and political trends, supplemented through "bottom-up" sector- and security-



Paul Abberley: the fine-tuning adds to the turnover

selection. They place a heavy emphasis on fine-tuning which helps damp volatility and boost returns. Thus, while its overall long-term strategy remains constant, Lombard Odier's bond managers do a substantial amount of short-term trading within the overall long-term strategy, to optimise the portfolio's performance. In 1992, for example, their turnover for a UK pension fund was 325 per cent, including currency trading.

"This may appear high, but the level of turnover was not generated by inconsistent long-term strategy or by constant issue trading," says Mr Abberley. "Our commitment of resources in the tactical investment group simply allows portfolios to move quickly in times of short-term market instability."

Short-term trades might include a switch from gilts to eurosterling bonds of a similar maturity, or going short on one part of the yield curve and long on other sectors. This contrasts with more conventional bond fund managers, who might buy paper and sit on it for several months; while both houses might have the same long-term strategy, Lombard Odier may generate three times the turnover. "The fine-tuning adds to the turnover, but it also adds value," Mr Abberley says.

Amid the recent turmoil in world bond markets, he admits that "the first quarter of 1994 has been a very challenging period; we've had to deal with high volatility and a sharp correction in most markets - it's

been a period where one is best off being defensive, rather than adding value."

To cope with these conditions, his team has moved away from directional bias, and has sought to shorten duration to reduce risk.

But protecting one's downside does not promote index outperformance. That's why they are increasingly looking to exploit relative, not absolute, value. This might involve spread plays between different markets. "It doesn't matter if yields are going up or down, as long as the spreads move your way," says Mr Abberley.

Swiss banks form an intrinsic part of Lombard Odier's portfolio construction, where client guidelines permit. They can be used to replicate cash market strategies more cheaply than using conventional securities, and to hedge cash positions. Moreover, fund managers might use options to achieve risk-return configurations which are impossible to achieve in the cash market.

Ultimately, "fund managers are constantly driven by the twin forces of hope and fear: hope that their losses will shrink, and fear that their gains will be eroded," says Mr Abberley. "The two often lead them to take profits earlier than they should, or to hold on to losing positions longer than they should. Fund managers should train themselves to see the losses and to run with the gains."

Lombard Odier's bond funds have consistently outperformed market indices recently. In 1993, its US dollar-based Global Fixed Income Fund posted a return of 22.08 per cent, compared with a 12.96 per cent rise in JP Morgan's global government bond index (traded). This compares with the industry average of 14.65 per cent, according to data from HSJ, a fund performance measurement company. In the three years to December 1993, Lombard Odier's global bond fund posted a 49.40 per cent return versus 35.52 per cent on JP Morgan's index; over the past seven years it gained 147.59 per cent, against 93.25 per cent on the index.

Conner Middelmann

The company treasurer, once a rather marginal figure within an organisation, has grown in status in recent years. The growing complexity of the financial markets and the increasing range of sophisticated instruments available have made his task more difficult and more highly valued, while a series of well-publicised losses on derivatives by treasury departments have also resulted in closer scrutiny of the treasury operation.

This is particularly true of bank treasurers, whose activities are even more central to the wellbeing of their institutions than those of corporate treasurers.

Gareth Jones, Abbey National's treasurer since the building society acquired bank status in 1989, has seen his department through a crucial transition period. Since becoming a bank, Abbey has been more active in using international capital markets. Its treasury is considered one of the more aggressive and professional operations in the financial markets, in its activities as

## Crucial transition period

an issuer and as an investor.

Last year, it raised \$5.5bn in the international bond markets. So far this year the total is \$5bn, of which \$4bn was completed in January, before the markets turned sour. In addition, Abbey also has a \$4bn US commercial paper programme, of which \$2.5bn is drawn, and a \$10bn medium-term note programme, of which \$8.5bn is drawn.

Part of the challenge has been to raise the international profile of the company. "We have had a pretty good reception in the long-term debt market - we have achieved quite good rates in lira," said Mr Jones. Nevertheless, in a market where perception often lags change, it has been a battle to convey the message abroad that Abbey is now a bank, rated AA by Standard & Poor's and AA2 by Moody's, rather than a building society, considered a more esoteric breed by overseas investors. Abbey



Gareth Jones: runs the treasury services as a profit centre

National has therefore held a series of roadshows in Europe, aimed at the banks which manage local retail distribution.

As well as tapping retail demand, Abbey has also built a stronger institutional base, by issuing large liquid transactions. So far this year, Abbey has launched \$1bn offerings of

fixed and floating-rate bonds. Last year, Abbey issued a 10-year eurobond in the sterling market which, after the second tranche was launched, totalled \$1bn, equalling in size the largest deal in the sector.

As well as being a sizeable issuer, Abbey National's treasury is also active as an investor - it is the largest investor in the sterling mortgage-backed bond market, but it runs investment books in a number of currencies, the largest of which are sterling and dollars. Abbey has also bought bonds in the US mortgage-backed market, and is keeping track of developments in the European asset-backed market.

In a radical departure, Abbey has also set up a joint venture in derivatives with Baring Brothers. Abbey National Baring Derivatives was set up last year as a branch of Abbey National Treasury Services - a move which caused concern about the potential risks of

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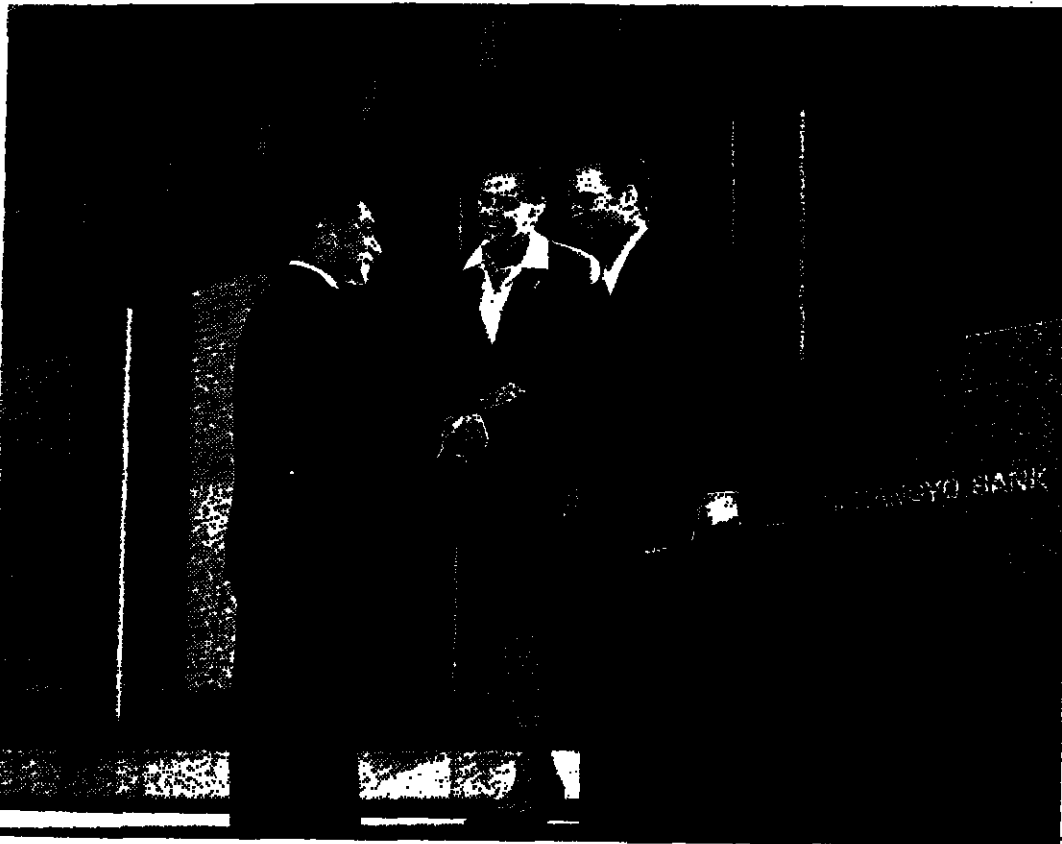


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# FINANCIAL TIMES COMPANIES & MARKETS

Thursday May 26 1994

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## IN BRIEF

### Iberia negotiates with Lufthansa

Iberia, Spain's state-owned national airline, is negotiating a wide-ranging commercial agreement with Germany's Lufthansa. Page 20

### France to sell insurer stake

The French government is planning to float a substantial part of its stake in Caisse Nationale de Prévoyance, the state-owned life insurance group. Page 18

### Repsol plans international offering

The Spanish government is to make an international offering of Repsol shares that could raise between Ptas200bn and Ptas300bn (\$1.4bn to \$2.2bn). Page 18

### Paper producers grab power

A state of proposed price increases has firmly tilted the balance of power in North American and European pulp and paper markets. Page 20

### Kumagai Gumi reports a decline

Kumagai Gumi, the Japanese property developer and construction company, reported a 20.56 per cent decline in taxable profits. Page 21

### Managers, derivatives and the Bank

Senior US company managers needed to understand and control the risks of derivatives, Mr Brian Quinn, the Bank of England's executive director of banking supervision, said. Page 23

### Courtaulds sees rise in markets

Courtaulds, the UK chemicals and fibres group, said it was seeing recovery in some of the markets hit by last year's credit squeeze in China. Page 24

### UK property rise underlined

The scale of the recovery in the UK property investment market was yesterday underlined by a 34.3 per cent rise in the net asset value of Land Securities, the UK's largest property company, over the year. Page 24

### Argyll falls 13%

Depreciation charges, tough competition and a poor performance at its Lo-Cost discount chain combined to produce a 13 per cent fall in pre-tax profits at Argyll Group, the UK's third-largest grocery retailer. Page 25

### Voeper Thornycroft advances 15%

Voeper Thornycroft Holdings, the UK shipbuilding and engineering group, increased annual profits by 15 per cent. Page 26

### Carlton celebrates

Mr Michael Green, chairman of the UK's Carlton Communications, celebrated a 33 per cent rise in interim pre-tax profits. Page 27

### Companies in this issue

ACT	27	Kumagai Gumi	21
ANZ	21	Ladbrokes	26
Air France	8	Leono	25
Arcadian Int.	26	Leeds	26
Argyll	25	Legal & General	11
Autovox	20	Liberty	24
BOOP	18	London Clubs Int.	26
BOS Int.	26	Lufthansa	20
Bankers Trust	17	M&I	29
Bawag	10	Mercury Asset	26
Buders	17	Metallgesellschaft	17
Burnings	22	Morland	27
ON de P	15	Moulinex	16
Cashbury Schweppes	29	Murray Enterprise	26
Carlsberg	21	NSK	22
Carlton Corams	29	New London Capital	26
Celastus	20	Nokia	17
Chamberlain & Hill	27	North American Gas	36
Cipla	18	Opel	17
Consolidated Press	20	Paragon	21
Countryside Props	24	Pearson Gold	21
Crown Casino	22	Prudential Corp	11
De La Rue	24	Qualify Software	27
Dowling Tyeon	29	Rascal	28
Dundas & London	26	Rank Organisation	18
East Japan Railway	22	Repsol	20
Enterprise Oil	25	SAS	20
Eurotunnel	25	SG Warburg	29
F&C Emerging Markets	29	Sanyo	22
Fujitsu	26	Shibuya	22
Gartner	27	Skopbank	20
General Motors	17	Stram	18
Granada	27	State Bank NSW	22
Greenalls	26	Steyr-Daimler-Puch	16
Globe	15	TNT	22
High Gasforth Park	26	Takada Chemical	22
Hydro-Quebec	20	Tokyo Electric Power	22
ICL	20	Vieg	21
Japan Tobacco	22	Voeper Thornycroft	26
Kanabo	22	Westermann	22
		Yamamouchi	22
		Young & Co's	27

### Market Statistics

30-31	Foreign exchange	36
30-31	Gold prices	23
30-31	Life equity options	Back Page
30-31	London share service	30-31
30-31	London trade options	Back Page
30-31	Managed funds service	32-36
30-31	Money markets	26
30-31	New int bond issues	26
30-31	Recent issues, UK	26
30-31	Short-term int rates	26
30-31	US interest rates	27
30-31	World Stock Markets	33

### Chief price changes yesterday

30-31	Foreign exchange	36
30-31	Gold prices	23
30-31	Life equity options	Back Page
30-31	London share service	30-31
30-31	London trade options	Back Page
30-31	Managed funds service	32-36
30-31	Money markets	26
30-31	New int bond issues	26
30-31	Recent issues, UK	26
30-31	Short-term int rates	26
30-31	US interest rates	27
30-31	World Stock Markets	33

New York prices at 12.30pm.

30-31	Foreign exchange	36
30-31	Gold prices	23
30-31	Life equity options	Back Page
30-31	London share service	30-31
30-31	London trade options	Back Page
30-31	Managed funds service	32-36
30-31	Money markets	26
30-31	New int bond issues	26
30-31	Recent issues, UK	26
30-31	Short-term int rates	26
30-31	US interest rates	27
30-31	World Stock Markets	33

## Bankers Trust cuts credit to Austrian bank

By Patrick Harrington in New York and Ian Rodger in Vienna

Bankers Trust of New York and five other international banks have withdrawn credit lines from Bank für Arbeit und Wirtschaft (Bawag), a leading Austrian bank under investigation for irregular offshore investment practices.

Bankers Trust said it withdrew a \$100m line of credit from Bawag last week because it was uncomfortable with the bank's dealings with a Bermuda-based hedge fund operation run by Mr Wolfgang Flöttl, the son of Bawag's chief executive, Mr Walter Flöttl. The credit line was used to cover Bankers Trust's exposure in its foreign exchange trades with Bawag.

Meanwhile, a confidential interim report by investigators from the Austrian National Bank named five other international banks - Credit Lyonnais and Paribas of France, Commerzbank and HSH of Germany and Republic National Bank of New York - as having withdrawn credit lines from Bawag.

Austrian news magazines revealed last month that Mr Walter Flöttl had secretly directed up to \$22.9bn (\$2bn), more than a tenth of the bank's total balance sheet, to offshore investment companies controlled by his son.

The bank, which had been carrying out these operations for more than six years, subsequently repatriated the entire amount.

Mr Tom Parisi, head of public relations at Bankers Trust, said that in spite of the repatriation, "we felt that the credit profile of the bank had been adversely affected by this exposure to the hedge fund."

Noting that Bawag's executive committee had not been fully informed of the loans to companies run by Mr Flöttl's son, and that a large part of Bawag's earnings seemed to have been derived from this activity, Mr Parisi said: "We just didn't like the smell of it."

The Austrian central bank investigators concluded that the liquidity of the bank left "no grounds for concern", but they could not yet confirm "whether Bawag has any further financial obligations resulting from these credit transactions".

Mr Erwin Schmidbauer, director of financial markets at the Austrian National Bank, said that supervisors might have discovered the irregularities sooner if international fund flow statistics compiled by the Bank for International Settlements were more precise. In particular, he wished that the Bank of England could separate out Channel Islands bank exposures.

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

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Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

Background, Page 18

GM is using Opel as a springboard for global growth, writes Kevin Done

## Making its marque all over the world

General Motors is using its German subsidiary Opel to spearhead its expansion into international car markets outside the US.

While its domestic North American automotive operations have racked up four years of heavy losses, GM has opted to use its much healthier European car business as its springboard for geographic expansion.

GM Europe's agreement to establish a joint venture in India to assemble the Opel Astra is the latest in a series of moves by the world's leading vehicle maker to gain a foothold in emerging car markets.

Opel products have been in the forefront of GM's effort to set up assembly in Turkey and eastern Europe - the Astra small family car is produced in Hungary and production is due to begin in Poland. They are also leading the drive to build GM's presence in Asia.

Assembly of the Opel Astra began in Taiwan last year, small volume production of the Opel Vectra large family car will start in Indonesia later this year, to be followed by production of the Astra in India from the third quarter of 1995.

Mr Louis Hughes, executive vice-president of GM's international operations and president of GM Europe, says that the group has made a strategic decision to further internationalise and expand the Opel name and Opel products around the world.

The world's biggest carmakers are united in the view that the Asia/Pacific region holds the brightest prospects for growth. Car sales in Asia (excluding Japan) are expected to triple during the next 15 years.

According to Mr Alex Trotman, chairman and chief executive of Ford, GM's rival, 80 per cent of the world's population lives outside the traditional automotive markets of western Europe, North America and Japan.

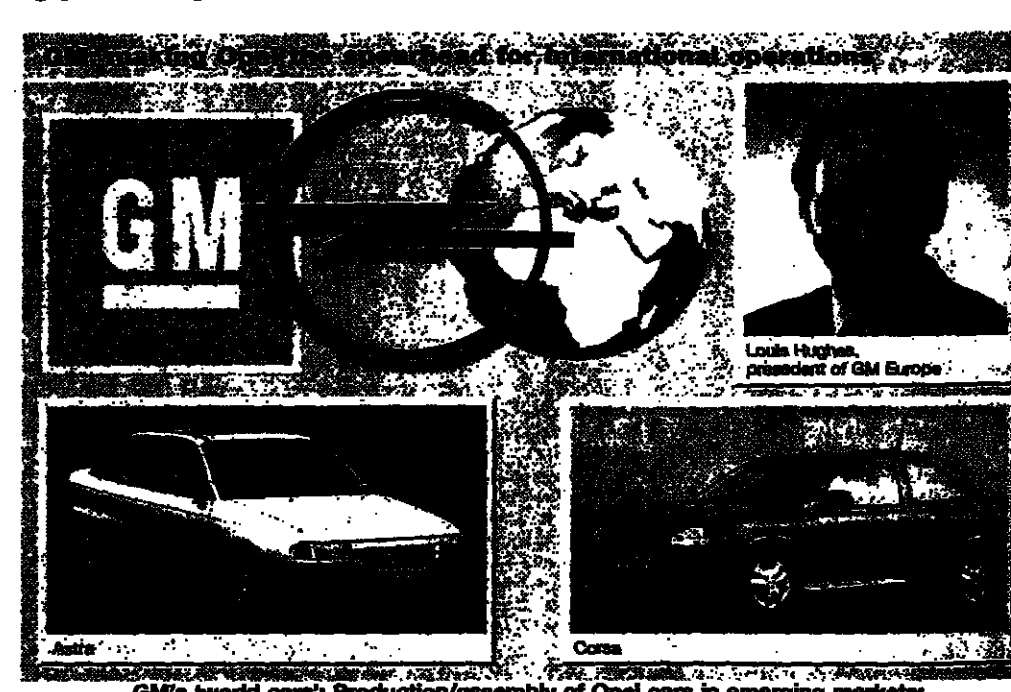
The number of cars and trucks sold in these regions, however, represents only about 5 per cent of the global total.

This view is confirmed by the latest study of world car markets released by DRI McGraw-Hill, the London-based automotive analysts, which forecasts that new car sales worldwide will rise from 23.2m last year to 42.5m in 1999, a near 30 per cent jump.

The DRI report cites South Korea, China, Thailand, Latin America and eastern Europe as offering the best growth prospects.

For a long time US vehicle makers - as well as the Europeans - neglected Asian markets, allowing them to become largely the preserve of their Japanese rivals. Belatedly they are seeking to regain lost ground.

"We are number two in Europe and in Latin America and our sights are zeroed in on growth in Asia and the Pacific," Mr Jack



Opel Astra and Opel Vectra. Opel Astra is produced in Hungary and production is due to begin in Poland. Opel Vectra large family car will start in Indonesia later this year, to be followed by production of the Astra in India from the third quarter of 1995.

Other ventures under study: Philippines, Pakistan, Colombia, Venezuela, and Zimbabwe.

Smith, GM chief executive, told the group's shareholders last week.

While Ford has embarked on an ambitious strategy of merging its North American and European operations to try to eliminate duplication and lay the foundations for developing more so-called "world cars", GM has chosen to lead its international operations from Europe with the aim of integrating its European, Latin American and Australian engineering activities.

Most of the products to be sold in these regions, as well as in Asia, will originate from the Opel technical development centre in Rüsselsheim, near Frankfurt, and will be developed from the European product range.

Mr Hughes describes the Opel Corsa supermini as GM's most international car. Already in production in Spain, Germany and Brazil and planned for Mexico, GM is also studying possible Corsa assembly in China and Russia.

Apart from building a network of Opel assembly plants across Asia, GM is also increasing exports of cars from Europe. Opel is being used as the group's main marque in Japan, where GM has

set a target of selling 100,000 cars a year by 2000.

It has taken advantage of the conflict between the Volkswagen group and Yamaha, the VW/Andi importer in Japan, to win over the Yamaha dealer network for Opel.

Sales of Opel cars in Japan jumped last year to 17,042 from only 1,371 in 1992. By contrast VW/Andi sales plunged to 24,878 from 42,083.

"In the last four to five years Opel has gone from being very much a Europe-oriented carmaker to an international company with global export sales and local assembly and manufacturing. Our intent is to get ever more aggressive," says Mr Peter Hansenberger, GM Europe vice-president for design, product and manufacturing engineering.

According to Mr Smith, the programme for a European-produced Cadillac brand name. This will be the US carmaker's first substantial export of cars from Europe to North America since the early 1960s, and the first European-produced GM car to be sold under a North American nameplate.

It is an important step in the globalisation of GM's vehicle development and engineering, which is seen as a way to cut costs and make better use of worldwide resources.

The process can also happen in reverse. GM is planning for the first time to export to Europe a version of its next generation US-produced MPV (multi-purpose vehicle) for sale under the Opel/Vauxhall badges, to compete with vehicles such as the Renault Espace.

While the thrust of the GM Europe-led expansion has been outside North America, signs are emerging that GM eventually plans closer co-ordination between Opel and its North American automotive operations.

GM Europe is developing a version of its recently launched Opel Omega executive car for sale in North America under the Cadillac brand name.

This will be the US carmaker's first substantial export of cars from Europe to North America since the early 1960s, and the first European-produced GM car to be sold under a North American nameplate.

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The process can also happen in reverse. GM is planning for the first time to export to Europe a version of its next generation US-produced MPV (multi-purpose vehicle) for sale under the Opel/Vauxhall badges, to compete with vehicles such as the Renault Espace.

## Warburg names the heirs to its top roles

By Norma Cohen, Investments Correspondent

S.G. Warburg, the UK-based investment bank, yesterday put to rest speculation about the succession of the firm's top management, saying its chief executive Lord Cadrons, will succeed chairman Mr David Scholey when he retires in 1995.

There will be no new chief executive: Lord Cadrons, with the title of executive chairman, will fill both roles. This is a departure from recommended best practice for corporate boards which urges separation of the roles.

Meanwhile, Warburg also said that its 50-year old co-founder and senior president, Mr Henry Grunfeld, would no longer hold that position from next year. Mr Grunfeld, who emigrated to Britain in 1934, founded the original New Trading Company with the late Mr Sigmund Warburg.

The announcement came as Warburg revealed record profits of £297m (\$445.5m) for the year to March 31, despite a 40 per cent rise in salary costs and a slowdown in trading profits in the second half.

Mercury Asset Management, Warburg's 75 per cent-owned fund management arm, reported a 33 per cent jump in pre-tax profits to £106.5m, despite a 30 per cent rise in operating costs following increases in performance-related pay and staffing.

MAM also said it had provisionally agreed to buy the 50 per cent of the Geneva-based Bank S.G. Warburg Sodite A.G. it does not already own. It will pay £48.3m cash, roughly twice the sum paid to S.G. Warburg for the first 50 per cent in 1990.

Lex, Page 16; Details, Page 25

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## INTERNATIONAL COMPANIES AND FINANCE

## French government to sell stake in insurance group

By John Riddling in Paris

The French government is planning to float a substantial part of its stake in Caisse Nationale de Prévoyance, the state-owned life insurance group, within the next few months, Mr Edmond Alphandery, the economy minister, said yesterday.

He indicated, however, that the sale of shares in the insurance group would represent only a partial privatisation and that state institutions, including the Caisse des Dépôts et Consignations, would retain majority control.

The French government holds about 43 per cent of the shares in CNP, the country's

largest life insurance group with annual turnover of about FF64bn (\$11.35bn).

According to the economy minister, the French government will relax its influence over Crédit National, the private sector bank which was established in 1919 to help finance reconstruction after the first world war. Mr Alphandery said the government would surrender its right to appoint the chairman of the bank and its power of veto over board decisions.

The announcement comes as public sector companies are bracing for a round of musical chairs. Between now and the end of September, 27 public sector chairmen will see their

mandates expire. Many of the most important posts are unlikely to be affected because of recent appointments. These include Mr Jean Feyerelevé, at Crédit Lyonnais, and Mr Loïc le Floch-Prigent, who was moved last year from Elf Aquitaine to the head of Gaz de France.

Question marks remain, however, over Mr Alain Gomez, chairman of Thomson, the electronics group, and Mr Jean Gandois, head of Pechiney, the aluminium group. Both are keen to retain their posts but Mr Gomez has already had his mandate renewed three times, the legal limit, and Mr Gandois is approaching retirement age.

## Euris gets go-ahead to take stake in Moulinex

By Alice Rawsthorn in Paris

Moulinex, the ailing French household appliances group, yesterday took a step towards completing its financial restructuring when its shareholders voted to allow Euris, an investment consortium, to take a stake in the company.

The shareholders, who are dominated by Moulinex's employees and founders, were presented with offers from two prospective shareholders - Euris, a group of French investors led by Mr Jean-Charles Naouri, a financier, and Glen Dimplex, an Irish business which is one of Moulinex's closest competitors with the Morphy Richards brand.

Euris had long been the favourite. Moulinex's workforce voiced concern earlier this year at a stake being sold to Glen Dimplex, on the grounds that it could lead to redundancies.

However, last Tuesday shareholders postponed the meeting at which they were scheduled to vote on the two offers. Despite this delay the Euris bid carried the day when the shareholders eventually met yesterday afternoon.

Moulinex now intends to finalise a FF1bn rights issue.

Moulinex warned earlier this week that its losses had deepened in its last financial year to March 31. Moulinex then sustained a net deficit of around FF550m (including provisions of FF500m) against a net loss of FF115m on FF8.22bn (\$1.43bn) sales in the previous year.

## Bawag spotlight shifts offshore

Ian Rodger explains how the Austrian bank bolstered its earnings

Austrian bankers have marvelled for years at how Bank für Arbeit und Wirtschaft (Bawag), the country's third largest bank, has been able to achieve high growth and high profitability. The bank, controlled by Austria's trade unions, has nearly doubled its total assets in the past decade to Sch220.3bn (\$19bn), and raised its market share in the savings deposit field from 2 per cent to just over 6 per cent.

Over the same period, its operating profits have jumped more than six-fold to Sch1.45bn last year.

In the past few weeks, as investigations into offshore investment structures operated secretly for several years by the bank's chief executive and his son have progressed, the explanation for this exceptional performance has become much clearer.

The bank has confirmed that up to a third of its profits came from these offshore activities.

The full scope and nature of these activities has still not been uncovered. But Mr Walter Flöttl, the Bawag chief executive, has admitted that for more than six years he has directed some Sch22.9bn, a 10th of the bank's balance sheet, to offshore companies controlled by his son, Wolfgang, a high-rolling Wall Street trader.

In a statement last week, Mr Walter Flöttl spoke vaguely of "direct loans, indirect loans and securities" arranged by Ross Capital Markets, a private

Bermuda based company controlled by his son.

Bawag has also confirmed that the investments included collateralised bond obligations, while Bankers Trust of New York, which last week withdrew a \$100m credit line to the bank, said it was unhappy with Bawag's dealing with a Bermuda based hedge fund.

Mr Flöttl, a 70-year-old icon of Austrian banking, angrily rejected accusations that he exposed the bank to unacceptably high risks. "If we had in fact been involved in such risky activities, we could not have had an unbroken six-year record of profits." Loans were granted only against excellent collateral, he claims.

He also defended the connection with his son. "We had no branch in New York and for this reason, we used specialised firms which we could trust. Precisely because the son of the chief executive was the director of these firms we were able to build such a business relationship," Mr Flöttl said.

The bank's supervisory board and the Austrian government's banking supervisors had been unaware of these operations for most of the past six years, while its auditors, KPMG Austria Wirtschaftsprüfung, appear to have been satisfied with imperfect explanations.

He has not answered other, more pointed, questions. If the operations were safe and pro-

duced such high returns, why has he closed them down? And why has Bawag been less than forthcoming in dealing with questions from central bank investigators and journalists?

(The FT submitted questions early this week in writing, as requested by Bawag, but has not yet received replies.)

At a time when banking authorities and investors everywhere are increasingly worried about big banks' investment policies, observers wonder how the conventional control mechanisms could have been circumvented for so long.

Austrian bankers have pointed out that the amounts involved were more than double Bawag's own capital. If something had gone wrong, the bank could have been wiped out.

When the scale of the Flöttl offshore operations became known in April, the Austrian National Bank sent in a four-man team to investigate. The FT has obtained a copy of the team's confidential interim report submitted on May 11.

While it confirms that all the bank's capital has been repatriated, the investigators admitted that they were still far from having a complete understanding of what had gone on.

"No final verdict can be given at this point on the question of whether Bawag has any further financial obligations resulting from these credit transactions," they chided down one loan

file where the credit rose from \$45m in 1992 to \$58.8m last year, but on which no written contract existed.

Austrian banking supervisors are embarrassed by the whole affair. They admit that it exposes not only failures of the bank's own risk management and internal audit functions but also lacunae in the regulatory apparatus.

Only from this year will Austrian banks be required to publish full consolidated accounts. And, as in most countries, there is as yet no regulation of off-balance sheet activities.

Mr Erwin Schmidbauer, director of financial markets in the Austrian National Bank, said the central bank first noticed that Bawag was up to something unusual last year by studying Bank for International Settlements (BIS) bank exposure statistics.

Mr Schmidbauer also said suspicions would have been aroused much sooner if the Bank of England separated exposures to the Channel Islands from those of the UK as a whole.

The Austrian authorities emphasise that Bawag remains a sound and liquid bank. However, investigations into transgressions of banking regulations and Bawag's own internal rules will probably cramp its style for some time.

As for Mr Flöttl, his contract expires next year, and no one expects it to be renewed.

## Ciga suffers L200bn net loss

By Andrew Hill in Rome

Ciga, the Italian luxury hotels chain, yesterday announced a net consolidated loss for 1993 of L200bn (\$126m), weighed down by the heavy cost of financing more than L1,000bn of debt.

Net financial charges reached L149bn, against L196bn in 1992, but overall debt grew from L872bn at end-1992 to L1,102bn at end-1993.

Having been courted by IFF Sheraton of the US and Forte of the UK, Ciga has now gained a fragile independence following the unexpected success of a

L1,000bn rights issue.

The L1,000-a-share issue was expected to fail, delivering a majority of shares to Ciga's creditor banks and then to IFF Sheraton, which had offered L740 a share for the company.

Ciga has now started direct negotiations with creditors to reduce its debt, most of which is short-term. Talks are likely to take some weeks.

The rights issue means that Ciga is no longer controlled by Fimpar, the Aga Khan's holding company.

Attention is now focused on the shareholder assembly

called for June 24 or July 6, at which new investors could press for board changes.

● Snam, the gas distribution subsidiary of Eni, Italy's state-owned energy and chemicals group, made net profits in 1993 of L127bn, against L139bn in 1992. Sales rose to L12,011bn from L10,507bn.

The volume of methane gas sold during 1993 increased 3 per cent to L49.7bn cubic metres, just under half of which was sold in the household sector and 17.9bn cubic metres to industry.

## Lasmo accuses bid predator

By Peggy Hollinger in London

The battle for control of Lasmo shifted gear yesterday as the UK oil explorer accused its rival and predator Enterprise Oil, which has made a £1.4bn (\$2.1bn) all-paper bid, of flatterer profits with unacceptable accounting practices.

Mr Rudolf Agnew, Lasmo chairman, alleged in a letter to shareholders that Enterprise Oil breached UK accounting practices in treatment of several acquisitions. Earnings will have benefited by up to £850m over the life of the asset, as a result, he said.

## Founders cede control of French advertising firm

By Alice Rawsthorn

Boulet Dru Dupuy Petit (BDDP), the French advertising group, yesterday ended a long struggle to retain its independence. Its four founders announced they were ceding control of the company to a consortium of institutional investors in a FF700m (\$124.1m) rescue package.

BDDP, which has expanded rapidly to become one of France's largest advertising agencies since its creation 10 years ago, has come under intense pressure during the

recession. It has been searching for capital to reduce its debt for some time.

The deal means the four founders, led by Mr Jean-Claude Boulet, chairman, will now own 15 per cent of the group, rather than their current combined share of 55 per cent. The rest of the equity will be divided between ESI, an investment fund, and a group of banks including Banque Nationale de Paris and Crédit Lyonnais.

After the restructuring, BDDP's debt will be reduced to FF300m from FF1bn.

## Probe into Steyr share trading

Austria's state prosecutor is investigating alleged insider dealing in the shares of Steyr-Daimler-Puch, the motor group, writes Ian Rodger.

It is the first investigation since insider trading became illegal last October.

Steyr shares rose 14.5 per cent after it decided to increase co-operation with the German tractor maker, Klockner-Humboldt-Deutz and Fendt.

## Spain to make offering of Repsol shares

By Tom Burns in Madrid

The Spanish government is to make an international offering of Repsol shares in the last quarter of this year that could raise between Pta200bn and Pta300bn (\$1.4bn to \$2.2bn), Mr Oscar Fanjul, chairman of the state-controlled energy and chemicals group said yesterday.

The size of the offer suggests that INH, the state's energy holding company, is considering reducing its present 41 per cent stake in Repsol to close to 30 per cent. Mr Fanjul said he expected INH to decide in the

near future the extent of the offer.

Last year, INH realised Pta110bn when it reduced its equity in Repsol from 54 per cent to 41 per cent through an international placing.

Repsol is at present completing the acquisition by Gas Natural, its gas distribution subsidiary, of Enagas, the fully state-owned monopoly supplier of industrial gas.

Gas Natural, which is 45 per cent owned by Repsol, is likely to pay about Pta80bn for Enagas's main business and will have the option to acquire a Pta300bn pipeline being built

linking Spain, via Morocco, to Algeria's natural gas fields.

Mr Fanjul said the acquisition would be announced shortly after final details on pricing and consumptions had been resolved between Enagas and Spain's electricity utilities.

The main obstacle to the acquisition had been Enagas's commitment to the 1,265km pipeline which Gas Natural was unwilling to undertake. This has been resolved by the creation of a separate public company, Sagane, which will build the pipeline.

Repsol has the option to buy Sagane from INH, the company's present owner, when the pipeline becomes operational.

The acquisition of Enagas completes a 10-year long diversification by Repsol into the domestic gas business.

Natural controls 41 per cent of natural gas sales in Spain. After the takeover, it will have close to 90 per cent.

Gas Natural's contribution to Repsol's operating income rose from 9 per cent in 1989 to 25 per cent last year.

Repsol increased its 1993 net profit by 11.4 per cent to Pta80.1bn and its first-quarter net profit this year by 11.6 per cent to Pta6.4bn.

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Linde Group in Figures (DM millions unless stated otherwise)		
	1993	1992
Sales	7,172	7,534
Orders received	7,327	7,367
Orders in hand	5,693	5,419
Capital expenditure	675	731
Year-end staff total (number employed)	29,636	30,424
Equity capital	2,959	2,945
As percentage of balance sheet total	47.5	47.4
Profit on ordinary activities	369	530
Net profit for the year	178	255
Dividend paid per DM 50 share of Linde AG (DM)	14	15

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If you would like additional information, please write to Linde AG, Public Relations, Abrahams-Lincoln-Str. 21, 65189 Wiesbaden, Germany.

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Lansing Linde Ltd. Basingstoke  
Linde Cryogenics Ltd. Aldershot  
Linde Refrigeration Ltd. Abingdon, Oxon.  
Linde Gas UK Ltd. Redditch

(US\$ million)	
<b>ASSETS</b>	
Liquid funds	225
Marketable securities	1,794
Placements with banks and other financial institutions	5,006
Loans and advances	10,229
Interest receivable	247
Investments in associates	66
Other investments	154
Other assets	271
Premises and equipment	410
	<b>16,402</b>
<b>LIABILITIES</b>	
Deposits from customers	7,196
Deposits from banks and other financial institutions	7,172
Certificates of deposit	1,000
Interest payable	204
Other liabilities	388
Minority interests	224
	<b>16,184</b>
<b>TERM NOTES, BONDS AND OTHER TERM FINANCING</b>	
	<b>754</b>
<b>SHAREHOLDERS' FUNDS</b>	
Share capital	1,000
Reserves	363
Retained earnings	73
Current period profit	28
	<b>1,464</b>
	<b>18,402</b>

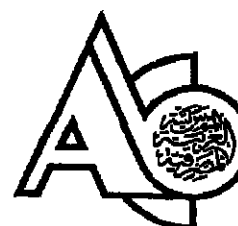
(Reviewed by Ernst & Young, Bahrain)

## CONSOLIDATED INCOME STATEMENT

(3 month period to 31st March 1994)

(US\$ million)	
<b>INCOME FROM OPERATIONS</b>	
Net interest income	87
Other operating income	67
<b>TOTAL INCOME</b>	<b>154</b>
<b>OPERATING EXPENSES</b>	
<b>OPERATING PROFIT</b>	<b>93</b>
<b>BEFORE LOAN LOSS PROVISIONS</b>	
Loan loss provisions	(19)
<b>PROFIT BEFORE TAXATION AND MINORITY INTERESTS</b>	<b>42</b>
Taxation on foreign operations	(10)
Minority interests in subsidiaries	(4)
<b>NET PROFIT FOR THE PERIOD</b>	<b>28</b>

(Reviewed by Ernst & Young, Bahrain)



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CONSOLIDATED  
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(As 31st March 1994)

## INTERNATIONAL COMPANIES AND FINANCE

## Iberia, Lufthansa in talks on closer co-operation

By Tom Burns in Madrid

Iberia, Spain's state-owned national airline, is negotiating a wide-ranging commercial agreement with Germany's Lufthansa.

The talks form the third leg of a series of preliminary agreements also involving United Airlines of the US. The US carrier has already announced co-operation pacts with both Lufthansa and Iberia.

A senior Iberia source said the aim of the Lufthansa talks was to establish as close a co-operation on routes, ticket

sales and promotion as is allowed by the European Union's anti-cartel limits.

A share swap between the two national carriers was not a "primary objective", the source said, and "would not, in any case, occur in the short term".

Iberia sees Lufthansa as its ideal European partner because the routes of the two airlines, weighted towards east Europe and the Middle East in the case of the German airline and Central and South America in Iberia's, are complementary. The airlines share historic bonds going back to the 1920s.

The Lufthansa agreement will make little impact on Iberia's balance sheet but it could bring additional business to its hub it operates in Miami and to destinations in the Caribbean and Central America. The hub has incurred heavy losses. The source said a decision would be taken at the end of the year on whether to sell it to United Airlines.

The Spanish carrier is also hoping to dispose of part of its 80 per cent shareholding in Aerolineas Argentinas.

Iberia hopes to halve its losses this year to around Ptas30bn (\$220m).

## SAS forecasts full-year profit

By Christopher Brown-Humes

Scandinavian Airlines System said yesterday it was on course for its first profit in five years following a dramatic improvement in its first-quarter figures.

Although the airline remained in the red, pre-tax losses fell to SKr107m (\$18.07m) from SKr1.53bn. The result reflected higher traffic volumes, cost-cutting, exchange gains and lower interest costs.

The airline expects the improvement to continue, despite intense competition, as the second and third quarters are traditionally stronger than the first. Confidence is based on an improving traffic trend and the impact of tough restructuring.

First-quarter group revenues were SKr8.99bn, compared with SKr8.67bn, while operating losses after depreciation were cut to SKr64m from SKr651m.

All business units showed

better results, but the improvement was felt most in the core flying operations. Traffic was 5 per cent higher and yields were up 3 per cent.

There was also a much better financial performance. The stronger krona produced a SKr200m unrealised exchange gain, compared with a SKr500m loss in the first quarter of 1993. Interest costs fell to SKr194m from SKr465m due to lower interest rates and a SKr2bn reduction in net debt since the start of the year.

## Celsius opens with advance of 20%

By Christopher Brown-Humes in Stockholm

Celsius, the Swedish defence group privatised last year, yesterday announced a 20 per cent increase in first-quarter profits to SKr186m (\$24.07m).

The group said rationalisation had driven the results from SKr153m a year ago, allowing it to compensate for reduced financial income.

An improved business climate and the group's emphasis on high technology niches enabled sales to reach SKr2.1bn, up SKr200m. The order intake rose to SKr2.5bn from SKr1.8bn partly due to the recent acquisition of Emator, a data technology group.

Operating profit more than doubled to SKr146m from SKr58m, even though the contribution from associate companies fell to SKr10m from SKr26m. Lower interest rates meant financial income was SKr57m lower at SKr40m.

The group predicted that its full-year result would exceed last year's SKr721m. It expects higher sales and increased efficiency to compensate for reduced financial income and a lower contribution from associate companies.

## Paper producers win back power

By Bernard Simon in Toronto

A spate of proposed price increases has firmly tilted the balance of power in North American and European pulp and paper markets towards producers.

International Paper, the world's biggest paper company, based in Purchase, New York, last week announced plans to cut discounts on coated groundwood paper by about 7 per cent on July 1.

The planned price hike coincides with the peak ordering period for mail-order and Christmas catalogues. If implemented, it would be the first increase for this grade of paper in four years.

In the newsprint market, US and Canadian producers plan to cut discounts by between 6 per cent and 7 per cent on August 15, the second price increase this year.

Sizeable increases are also scheduled for linerboard and corrugating medium, used to make cardboard boxes. The proposed US\$40 per ton hike for linerboard is the third - and biggest - since last October. It would bring the price to \$385 per ton, up from \$350 last autumn.

In Europe, producers of coated grades made from chemical pulp are pushing for a 10 per cent price rise on top of hikes of 15-30 per cent over the past six months.

Producers will not necessarily succeed in pushing through the full increases. Prices of some grades, such as tissue, remain weak.

But the size of the planned rises points to a more prolonged tightening in paper markets than most observers expected. "The situation could continue for a while," said Mr Mads Asprem, analyst at Morgan Stanley in London. Mr Asprem has backed away from forecasts that pulp prices will turn down this autumn.

Mr Ross Hay-Roe, analyst at Equity Research Associates in Vancouver, says that a combination of rising demand and shrinking capacity has brought the North American newsprint

market into balance for the first time since 1988.

Mr Hay-Roe predicted in his latest market commentary that "there won't be enough newsprint to go around" if the US economy keeps growing.

The shift in bargaining power is illustrated by Fletcher Challenge Canada's decision not to renew a long-term newsprint contract with Times Mirror, publisher of the Los Angeles Times.

According to one paper consultant, Times Mirror, which gained a reputation as one of the toughest bargainers among buyers, has yet to find another supplier willing to provide long-term protection against further price increases.

## Skopbank reduces operating loss 56%

By Christopher Brown-Humes

A big reduction in credit losses reflected an improving Finnish economy and lower interest rates. Non-performing assets totalled FM2.27bn at the end of April, against FM3.97bn a year earlier.

The bank, the biggest casualty of the Finnish banking crisis, said income from financial operations fell to FM82m from FM117m due mainly to a FM33m loss on bonds.

## Hydro-Quebec up 23% at C\$643m

By Robert Gibbons in Montreal

Hydro-Quebec, one of Canada's two biggest electric power utilities, earned C\$643m (US\$465.5m) in the first quarter, up 23.7 per cent from a year earlier, as harsh winter weather boosted domestic and export demand.

Electricity sales rose 8.4 per cent by volume and revenues 8.2 per cent to C\$2.3bn. Sales in Quebec rose 8.8 per cent by volume and revenues by 6.4 per cent. A rate rise generated an additional C\$32m in the latest period.

Revenues from power exports, mainly to the US, but also other provinces, were up 4.4 per cent to C\$144m.

Spending rose 3.3 per cent largely because new generating and transmission equipment came on stream, increasing depreciation and amortisation.

Tight controls held operating costs steady, while taxes were up 7.5 per cent. The utility cut staff, controlled overtime strictly and began a pay freeze.

Hydro-Quebec, 100 per cent owned by the Quebec government, invested C\$63m in the quarter, down from C\$75m a year earlier. Total investment in 1994 will be C\$3.86bn, against C\$4bn last time, mostly for James Bay hydro expansion and for the distribution system. Many large projects are nearing completion.

The utility arranged a C\$1bn global issue and total 1994 borrowing will be almost C\$3bn.

Cancellation of a US export contract to take effect in 1999 will not affect the utility's construction programme. An existing 800 MW contract may be extended beyond 1999 expiry.

## Russian carmaker secures \$100m loan

By Chrystie Freedland

AvtoVAZ, the Russian carmaker which produces the Lada, yesterday signed a \$100m medium-term loan facility from Standard Chartered Bank. The loan is the third AvtoVAZ has negotiated with western banks over the past year, bringing its total western borrowing to \$350m.

AvtoVAZ, which produces some 7 per cent of Russia's GNP, was the first Russian manufacturer to borrow directly from western banks without Russian government guarantees.

Yesterday's loan is a seven-year revolving facility and is secured against AvtoVAZ's exports.

Mr Nikolai Glouckov, deputy general-director of AvtoVAZ, said high inflation and interest rates in Russia compel domestic companies to seek western financing for medium or long-term infrastructure projects.

The transaction was structured and arranged by European Capital, a UK merchant bank. Standard Chartered Bank is providing \$100m to LHM International Finance, a private Luxembourg company, jointly owned by AvtoVAZ, Mannal Corporation, a private Middle Eastern company, and AvtoVAZbank. LHM International Finance will then lend the money to AvtoVAZ.

## Finex Europe launch date set

By Antonia Sharpe

Finex, the financial futures and options division of the New York Cotton Exchange, is due to launch its European financial futures trading facility in Dublin on June 17, marking the first time that an exchange operates a complementary trading floor outside its home country.

The launch of the European trading floor, located in the recently-opened exchange facil-

ity in Dublin's International Financial Services Centre, will coincide with the introduction of currency cross-rate (D-Mark based) futures and options and dollar/D-Mark futures, which will be traded around the clock in New York and Dublin.

Finex has sold more than 75 Finex Europe contracts at \$10,000 each. The main buyers have been European financial institutions and futures brokerage operations in London, Chicago and New York.



ZURICH INSURANCE COMPANY

## Invitation to shareholders to attend the 121st ordinary general meeting of Zurich Insurance Company

on Wednesday, June 22, 1994, at 10.00 am,

in the Kongressaal, entry K, Zurich Kongresshaus, Claridenstrasse 3, 8002 Zurich. Doors open at 9.00 am.

## Agenda

1. Approval of the annual report, the annual financial statements and the consolidated financial statements for 1993, cognizance of the auditors' and group auditors' reports.

The board of directors proposes that the annual report, the annual financial statements and the consolidated financial statements for 1993 be approved.

## 2. Utilization of available earnings for 1993

Annual profit for 1993  
Profits brought forward  
Available earnings for 1993

Sfr. 319,013,539.-  
Sfr. 12,847,167.-  
Sfr. 331,860,706.-

The board of directors proposes that these shall be utilized as follows:

- transfer to the free reserve fund Sfr. 140,000,000.-
- payment of a Sfr. 20.- dividend for the 1993 financial year on each of the 9,094,929 dividend-paying shares (nominal value Sfr. 50.-). Payable from June 24, 1994, less a 35% deduction for Swiss withholding tax Sfr. 181,898,580.-
- undistributed profit carried forward Sfr. 9,962,126.-  
Sfr. 331,860,706.-

If this proposal is approved, dividends of Sfr. 13.- net (after deduction of withholding tax) will be paid free of charge from June 24, 1994 upon presentation of coupon number 2 in the case of bearer shares, or a dividend payment order in the case of registered shares.

## 3. Release for members of the board of directors and other executive bodies

The board of directors proposes that members of the board of directors and the executive bodies be released from liability for their activities in the 1993 financial year.

## 4. Elections

## 4.1 Board of Directors

The terms of office of Vreni Spoerry-Toneatti and Kaspar Cassani expire at the next general meeting on June 22, 1994.

The board of directors proposes that Vreni Spoerry-Toneatti and Kaspar Cassani be elected for a further four-year term of office as members of the board of directors.

## 4.2 Auditors and group auditors

The board of directors proposes that Schweizerische Treuhandgesellschaft-Coopers & Lybrand AG, Zurich, be elected as statutory auditors and group auditors for the 1994 financial year.

## Business report

The business report, with the annual report, annual financial statements and the consolidated financial statements for 1993, and the auditors' and group auditors' reports will be available for inspection at the company domicile (reception desk, Mythenquai 2) from May 30, 1994. All shareholders may request that a copy of the business report be sent to them (contact address: Zurich Insurance Company share register, P.O. Box, 8002 Zurich). An order form is enclosed with the invitation sent to all registered shareholders entered in the share register as shareholders with the right to vote.

## Invitations, admission cards

Registered shareholders entered in the share register on June 10, 1994 as shareholders with the right to vote will receive the invitation together with a registration and order form, which they may use to order admission cards and voting papers from Zurich Insurance Company share register, P.O. Box, 8002 Zurich. By returning this promptly (by June 13, 1994 at the latest), shareholders help to ease preparations for the general meeting. No entries conferring voting rights will be made in the share register in the period from June 11 to the end of the general meeting.

Shareholders who dispose of their shares before the general meeting are no longer entitled to vote. If some of the shares recorded on the admission card are sold before the general meeting, this admission card should be corrected before the general meeting, at the information counter.

Bearer shareholders should collect their entry cards by Friday, June 17, 1994, at the latest, against deposit of their shares until after the end of the general meeting, or against presentation of an appropriate deposit certificate with a restriction note. The entry cards should be exchanged for admission cards with voting papers at the information counter by the admission gate. Entry cards may be obtained from the share register at the company's office (Mythenquai 2, 8002 Zurich), from the bank where their shares are deposited or from a Swiss office of one of the following banks:

Credit Suisse

Swiss Bank Corporation  
Bank Leu Ltd.

Union Bank of Switzerland  
Cantonal Bank of Zurich

## Proxies, authorization

Bearer shareholders may arrange to be represented by any other shareholder with voting rights, while registered shareholders may only be represented by a person entered in the share register as a shareholder with the right to vote. However, partnerships and legal entities may be represented by signatories, minors and wards by their legal representatives, and married shareholders by their spouses, even if these representatives are not shareholders. Alternatively, shareholders may be represented by one of the following:

- Zurich Insurance Company
- a bank or other professional asset manager acting as proxy for deposited shares as specified in article 689d of the Swiss Code of Obligations
- ATAG Ernst & Young AG (Andreas Keller), P.O. Box, 8002 Zurich, acting as independent proxy as specified in article 689c of the Swiss Code of Obligations.

These proxies will exercise their votes in favour of the proposals made by the board of directors, unless expressly instructed otherwise.

The appropriate proxy authorization should be granted by signing the authorization section of the registration and order form, or of the admission or entry cards, and writing on the form or card such instructions as may be appropriate. Proxy authorizations on the registration and order form should be sent to the share register, while those on the entry or admission form should be handed to the appropriate representative (together with the voting papers in the case of the admission form).

Proxy holders of deposited shares are requested to notify the company the number, kind and par value of the shares which they represent as soon as possible, at the latest however by June 21, 1994.

Zurich, May 26, 1994

The Chairman, F. Gerber,  
on behalf of the board of directors  
Zurich Insurance Company

**KOLON INTERNATIONAL CORP.**  
(Incorporated in the Republic of Korea with limited liability)

Notice to the holders of the outstanding  
**U.S. \$20,000,000**  
**1% Convertible Bonds due 2008**  
(the "Bonds")  
of  
**Kolon International Corp.**  
(the "Company")

Notice is hereby given to the holders of the Bonds that the Board of Directors of the Company by a resolution dated April 26, 1994 authorized the issue of a domestic Convertible Bonds of Won 5,000,000,000 on May 9, 1994. Pursuant to the provisions of the Trust Deed constituting the Bonds, the Conversion Price of the Bonds has been adjusted as a result of the domestic Convertible Bonds issue from Won 16,050 to Won 16,026 effective May 9, 1994.

The Chase Manhattan Bank, N.A.  
for and on behalf of  
Kolon International Corp.  
May 26, 1994

**CS FIRST BOSTON GROUP**  
CS First Boston  
Finance B.V.  
(formerly CSB Finance B.V.)

US\$200,000,000  
Guaranteed subordinated  
floating rate notes 2003

Notice is hereby given that for the interest period 26 May 1994 to 26 November 1994 the notes will carry an interest rate of 5.875% per annum. Interest payable on 26 November 1994 will amount to US\$30.35 per US\$1,000 note and US\$303.54 per US\$100,000 note and US\$3,035.42 per US\$1,000,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

**NORTHERN ROCK BUILDING SOCIETY**  
£100,000,000  
Floating Rate Notes 1994

In accordance with the provisions of the prospectus is hereby given that, for the three month period 24th May, 1994 to 24th August, 1994 the Notes will bear interest at the rate of 3 1/4% per annum. Coupon No. 9 will therefore be payable on 24th August, 1994 at £1,354.75 per coupon from Notes of £100,000 nominal and £135.48 per coupon from Notes of £10,000 nominal.

S.G. Warburg & Co. Ltd.  
Agent Bank



## INTERNATIONAL COMPANIES AND FINANCE

## Kumagai Gumi hit by investment decline

By William Dawkins  
in Tokyo

Kumagai Gumi, the internationally ambitious Japanese property developer and construction company, yesterday reported a 20.56 per cent decline in taxable profits and forecast worse to come.

Taxable profits, which have been hit by an unprecedented long decline in capital investment by Kumagai Gumi's Japanese industrial customers, fell to ¥23.56bn (¥24.38bn) in the year to March, from

¥29.65bn in the previous year. Net profits fell even more steeply, after a higher-than-forecast ¥33.56bn extraordinary loss on the cost of pulling out of poorly performing projects in Europe and Asia and the reorganisation of its south-east Asian businesses.

This brought net earnings down by 88 per cent over the year to ¥1.05bn, or ¥1.6 per share, from ¥13.29 per share in the previous year. As a result Kumagai Gumi was obliged to slash its dividend from ¥9 to ¥3 per share. Directors, conse-

quently, have given up their bonuses.

The result highlights the twin problem faced by several leading Japanese contractors, faced with a weak home market and losses on overseas developments undertaken during the fast growth in asset prices of the late 1980s.

Kumagai Gumi's formerly dwindling stock of new orders recovered slightly over the year, by 1.7 per cent to ¥865.5bn. This was entirely due to a 10 per cent rise in public sector orders, respond-

ing to the government's public spending packages. Civil engineering contracts from the private sector dipped, the group said.

Sales fell by 21.9 per cent to ¥842bn, due to a sharp decline in orders for office property and industry buildings and are expected to decline again this year, to ¥840bn.

All this indicates that pre-tax profits will fall by 36.3 per cent to ¥15bn in the current year, it warned.

Moreover, the group plans to sell another ¥50bn of overseas

holdings, reducing the total to ¥440bn, on which it expects to book a ¥23bn extraordinary loss.

Accordingly, net earnings in the current year to next March are forecast to fall by 8 per cent to ¥1bn.

Of last year's ¥33.56bn extraordinary loss, ¥10.7bn comes from the sale of Thames Exchange in London, to Scottish Amicable, a UK insurance and investment group.

Another ¥6bn was due to the sale of a stake in a Frankfurt property developer.

## Carlsberg posts 5% interim rise

By Hilary Barnes  
in Copenhagen

Carlsberg, the Danish brewer, increased first-half pre-tax profits by 5 per cent to DKK731m (¥113m) in the six months to March 31, compared with the year-ago figure of DKK694m, but warned that the improvement might not be maintained in the second half.

The group attributed the improvement to better-than-expected performances by several of its breweries. However, Carlsberg-Tetley, its joint venture in the UK with Allied Lyons, was hit by falling beer consumption and a small loss of market share.

First-half group sales were ahead by 8 per cent to DKK7.67bn.

Carlsberg said that extensive restructuring plans were on schedule and would result in operating economies in coming years, which would more than offset depreciation and interest in the investments.

## Ansett helps TNT maintain its rally

By Nikid Tait  
in Sydney

The turnaround at TNT, the Australian transport and delivery services group, has continued in the third quarter, allowing the company to post an operating profit before abnormal items of A\$28.9m (¥21.26m) on an equity consolidated basis, for the nine months to end-March.

This compares with a loss of A\$41.5m in the same period of 1992-93. Revenues during the period reached A\$427m, compared with A\$407m a year ago. The equity-consolidated operating profit before tax was A\$104.3m, up from A\$42m in the first nine months of 1992-93.

TNT said yesterday that the progress was largely due to improved earnings at Ansett, the Australian airline which it owns jointly with Mr Rupert Murdoch's News Corporation, and reduced losses from its GD Express Worldwide joint venture, the international express

delivery business formed by TNT and a consortium of overseas post offices.

On a consolidated basis - ignoring the impact of associate companies - the picture looked less rosy: TNT's operating profit before tax appeared to have increased only marginally, from A\$28.3m to A\$30m. But the company said that the 1992-93 figure included "substantial" non-recurring profits and revenues resulting from TNT Leisure's involvement in Expo '92 and the 1992 Olympic Games. It said that there was an underlying profit improvement of A\$19.7m at the pre-tax level, once this factor was removed.

TNT said that many of its operations, including those in Australia, North America, the UK and Germany, were seeing an improvement. The Italian business traded "in line with expectations" and TNT Chronoservice in France, continued to reduce losses. But Spain remained "disappointing", with increased losses.

## Sharp first-half improvement at ANZ Banking

By Nikid Tait

Australia and New Zealand Banking Corporation, one of the big four Australian banks, yesterday reported a sharp improvement in first-half operating profits after tax but before abnormal items, at A\$53.8m (US\$37.7m).

This figure compared with A\$170.2m in the same period of the previous year, and

A\$288.4m in the following six months to end-September.

After abnormal items, profits were unchanged in the most recent period, although they were reduced to A\$72.1m in the corresponding period of the previous year.

Like National Australia Bank and Westpac, which reported interim figures last week, ANZ attributed the improvement to the recovery

in the domestic economy and to declining bad and doubtful debts.

"The profit levels we are back to are reasonable and respectable, although that's not to say that there won't be further improvement," said Mr Don Mercer, ANZ's chief executive, yesterday.

ANZ's net interest income in the six months was A\$1.38bn, up from A\$1.23bn in the previ-

ous year. Other operating income rose from A\$61.8m to A\$1bn, while operating expenses increased by 3.3 per cent, to A\$1.58bn. Specific provisions for bad and doubtful debts fell from A\$377.4m a year ago, to A\$290.5m, and ANZ's total non-accrual loans by end-March stood at A\$2.86bn, compared with A\$4.39m a year earlier.

This left operating profit

before tax at A\$670.8m, up from A\$249.1m a year ago. On a divisional basis, ANZ reported good profits growth from its Australian and international operations. Profits in New Zealand declined, however, due to a competitive squeeze on margins, although Mr Mercer said that the performance in that country had been "very solid" under the circumstances.

## Viag forecasts a full recovery by year-end

By Michael Lindemann  
in Düsseldorf

Viag, the German industrial conglomerate, yesterday said it was on the way to a full recovery following a 19 per cent drop in group profits to DM302m (¥168.27) from DM371m the year before. The dividend will remain unchanged at DM9.

Mr Alfred Pfeiffer, chief executive, said profits in the first quarter of this year rose about 80 per cent and were expected to grow at the same level for the year overall. He said the group's industrial sectors, including aluminium and chemical units, were performing particularly well.

Viag said it was "confident" it would win the bid for a data transmission contract, due to be awarded by the post ministry later this month.

In July the company will complete its takeover of Bayernwerk, Germany's third largest utility, for which it will pay

the Bavarian government DM5.515bn, including a cash payment of DM2.5bn.

Viag said the deal was "not cheap", but "still pretty attractive" given Bayernwerk's annual pre-tax profits of about DM1bn and the high liquidity of the electricity generation business. The takeover of Bayernwerk will increase group turnover to about DM40bn, moving Viag into the top 10 German companies in sales terms.

Mr Pfeiffer said the company would still consider acquisitions to extend its chemicals unit but this would only happen once Bayernwerk had been fully consolidated. Group turnover in 1993 fell two per cent to DM23.7bn, from DM24.3bn the year before, due to losses in the aluminium and packaging operations. The company has spent DM120m on redundancy costs for about 10 per cent of its workforce and said it would shed a further 4,000 jobs this year.

## NEWS DIGEST

## Poseidon Gold plans Aztec asset transfer

Poseidon Gold, the Adelaide-based metals group which earlier this year won a A\$287m (US\$211.15) bid battle for Aztec Mining, is proposing to transfer two of Aztec's assets to Normandy Poseidon, Poseidon's parent, in exchange for A\$82.5m in cash, writes Nikid Tait.

The assets involved are a 20 per cent interest in the Golden Grove joint venture project, and full ownership of the Woodcutters zinc mine, south of Darwin. Poseidon had said it was putting the assets up for auction, but yesterday announced no outside bidders had emerged for Golden Grove and only one other interested buyer of Woodcutters.

## Carter Holt ahead

Carter Holt Harvey, the forestry group which has interests in New Zealand and Chile,

yesterday reported a 34 per cent rise in tax-paid profits to NZ\$325m (US\$191.16m), reflecting cost-cutting and efficiency measures over the past 13 months, writes Terry Hall in Wellington.

The chief executive, Mr David Oakin, said that during the coming year the company intended to extend its operations into offshore markets in Australia, Asia and South America and to take aim to become a leading force within the Pacific Rim area.

Operating earnings before interest and tax rose 55 per cent to NZ\$368m. Turnover was NZ\$2,476m, against NZ\$2,451m a year ago, and tax was NZ\$30m, up from NZ\$19m.

International Paper of New York manages Carter Holt Harvey and is the biggest shareholder with 24 per cent.

In March, Brierley Investments effectively wound down the joint venture which controlled the company by selling International Paper an 8 per cent stake. BIL retains 7 per cent.

This notice is issued in compliance with the requirements of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It is to be understood that this notice does not constitute an offer or invitation to subscribe for or purchase any securities. Application has been made to the London Stock Exchange for the shares of the Company to be listed on the Official List of the London Stock Exchange. The shares of the Company are to be listed on the Official List. It is expected that admission of the existing Ordinary shares to the Official List will become effective and that dealings will commence on 21st June 1994. Dealings are also expected to commence in the new Ordinary shares (all paid) on that day.

## PARAMOUNT P.L.C.

(Incorporated in England and Wales No 194366)

Introduction to the Official List sponsored by Shaw & Co Limited  
Rights Issue of up to 65,806,521 new ordinary shares of 2.5p each at 9p per share

and  
Proposed Acquisition of licensed premises from Greenalls

The Paramount Group is principally engaged in retailing in the brewing industry through its licensed premises which is located predominantly in the North West of England, North Wales and the West Midlands.

Share capital immediately following the Rights Issue

Number	Amount	Issued and fully paid	Amount
150,000,000	3,750,000	Ordinary shares of 2.5p each	116,007,408
1,400,000	£1,400,000	Preference shares of £1 each	1,400,000

The new Ordinary shares the subject of the Rights Issue will, on admission to listing, rank pari passu in all respects with the existing Ordinary shares of the Company including the right to receive all dividends and other distributions declared, made or paid after the date of the Listing Particulars.

Copies of the Listing Particulars dated 25th May 1994 may be obtained during normal business hours on 26th and 27th May 1994 from the Companies Accountants Office, Stock Exchange Tower, Capel Court entrance, off Bartholomew Lane, London EC2. Copies may also be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 10th June 1994 from:-


Shaw & Co. Limited  
4 London Wall Buildings,  
Bancroft Street,  
London EC2M 4NT


Paramount P.L.C.  
St Werburgh Chambers,  
Chelmsford  
CH1 2EP


Dated 26th May 1994


JUST A RECENT EXAMPLE  
OF OUR PERFORMANCE  
IN THE EUROCAPITAL MARKETS.


## FIXED INCOME


This investment appears as a matter of record only.  
New issue May 1994  
  
**Crédit local de France**  
NLG 350,000,000  
6 1/2% Bonds 1994 due 2004  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue May 1994  
  
**UNILEVER N.V.**  
NLG 350,000,000  
6 1/2% Bonds 1994 due 2004  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue April 1994  
  
**ABN-AMRO Bank**  
NLG 300,000,000  
6 1/2% Bonds 1994 due 2000  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue April 1994  
  
**nv Bank Nederlandse Gemeenten**  
Canadian dollars 150,000,000  
6 1/2% Bonds 1994 due 1997  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue April 1994  
  
**Kingdom of Sweden**  
NLG 400,000,000  
5 1/2% Bonds 1994 due 1998  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue March 1994  
  
**nv Bank Nederlandse Gemeenten**  
NLG 250,000,000  
5 1/2% Bonds 1994 due 1998  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue March 1994  
  
**GE Capital**  
General Electric Capital Corporation  
NLG 250,000,000  
5 1/2% Notes 1994 due 1997  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue February 1994  
  
**AEGON**  
NLG 250,000,000  
5 1/2% Bonds 1994 due 1999  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue February 1994  
  
**Republic of Austria**  
NLG 1,000,000,000  
6 1/2% Bonds 1994 due 2004  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue February 1994  
  
**European Investment Bank**  
NLG 300,000,000  
5% Bonds 1994 due 1999  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue February 1994  
  
**LKB Baden-Württemberg Finance N.V.**  
NLG 300,000,000  
5 1/2% Bonds 1994 due 2004  
1 irrevocably and unconditionally guaranteed by payment of principal and interest by  
**L-BANK**  
Landesbank Baden-Württemberg  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue February 1994  
  
**De Nederlandsche Bank**  
NLG 250,000,000  
5 1/2% Bonds 1994 due 2004  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue November 1993  
  
**ASFNAQ**  
Autobahnen- und Schnellstraßen-Finanzierungs-Aktiengesellschaft  
NLG 500,000,000  
6 1/2% Guaranteed Bonds 1993 due 2003  
guaranteed by the  
Republic of Austria  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue August 1993  
  
**The Kingdom of Denmark**  
NLG 1,000,000,000  
6 1/2% Bonds 1993 due 1998  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue May 1993  
  
**Republic of Austria**  
NLG 1,000,000,000  
6 1/2% Bonds 1993 due 1999  
ABN AMRO Bank N.V.


## EQUITY AND EQUITY RELATED


This investment appears as a matter of record only.  
New issue March 1994  
  
**KLM**  
Royal Dutch Airlines  
(Koninklijke Luchtmacht Maatschappij) N.V.  
25,500,000 Common Shares  
Issue Price:  
NLG 44 per Common Share  
ABN AMRO Bank N.V.


This investment appears as a matter of record only.  
New issue March 1994  
  
**VNU**  
N.V. Verenigd Bezi VNU  
3,300,000 Common Shares  
Issue Price:  
NLG 169 per Common Share  
Global Underwriters:  
Goldman Sachs International ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue March 1994  
  
**Koninklijke Nederlandse Hoogovens en Staalfabrieken N.V.**  
NLG 300,000,000  
4 1/2% Convertible Subordinated Bonds due 2001  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue March 1994  
  
**Koninklijke Pakroed NV**  
2,600,000 Common Shares  
These securities were previously placed by the underwriter.  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue February 1994  
  
**Nedlloyd**  
Koninklijke Nedlloyd Groep N.V.  
NLG 499,369,000  
4 1/2% Convertible Subordinated Bonds due 2001  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue January 1994  
  
**De Boer Winklerbedrijven N.V.**  
365,000 Common Shares  
These securities were previously placed by the underwriter.  
ABN AMRO Bank N.V.

This investment appears as a matter of record only.  
New issue January 1994  
  
**Sphinx**  
N.V. Koninklijke Sphinx  
1,300,000 Common Shares  
These securities were previously placed by the underwriter.  
ABN AMRO Bank N.V.

ABN-AMRO Bank



All of these securities having been sold, this announcement appears as a matter of record only.



## BANCO O'HIGGINS

4,956,771 American Depositary Shares

Representing

29,740,626 Shares of Common Stock

1,350,000 Shares

This portion of the offering was offered outside the United States and Canada by the undersigned.

MORGAN STANLEY & CO.  
International

CS FIRST BOSTON

JAMES CAPEL & CO.

CREDIT LYONNAIS SECURITIES

LATINVEST SECURITIES LIMITED

UBS LIMITED

3,606,771 Shares

This portion of the offering was offered in the United States and Canada by the undersigned.

MORGAN STANLEY & CO.  
Incorporated

CS FIRST BOSTON

DONALDSON, LUFKIN & JENRETTE  
Securities Corporation

A.G. EDWARDS & SONS, INC.

GOLDMAN, SACHS & CO.

LEHMAN BROTHERS

J.P. MORGAN SECURITIES INC.

OPPENHEIMER & CO., INC.

PRUDENTIAL SECURITIES INCORPORATED

SALOMON BROTHERS INC

SMITH BARNEY SHEARSON INC.

ARNHOLD AND S. BLEICHROEDER, INC.

SANFORD C. BERNSTEIN & CO., INC.

INTERSTATE/JOHNSON LANE  
Corporation

JANNEY MONTGOMERY SCOTT INC.

C.J. LAWRENCE/DEUTSCHE BANK  
Securities Corporation

LEGG MASON WOOD WALKER  
Incorporated

McDONALD & COMPANY  
Securities, Inc.

WHEAT FIRST BUTCHER SINGER

May 1994

### Redemption Notice

#### Cookson Finance N.V.

5% Guaranteed Redeemable  
Convertible Preference Shares due 2004  
guaranteed on a subordinated basis by, and  
convertible into Ordinary Shares of,  
Cookson Group plc

Notice is hereby given that pursuant to the Articles of Incorporation of Cookson Finance N.V. (the "issuer") constituting the 5% Guaranteed Redeemable Convertible Preference Shares due 2004 (the "Preference Shares"), the issuer elects to redeem on 28th June, 1994 all outstanding Preference Shares in respect of which no notice of redemption or notice of conversion has been received by its Paying Agent named below prior to the close of business in the relevant place of delivery on 28th May, 1994, in the case of a notice of redemption or 19th June, 1994, in the case of a notice of conversion.

The issuer will redeem such Preference Shares at a redemption price equal to their Paid Up Value together with dividends accrued but unpaid to (but excluding) 28th June, 1994. The Paid Up Value of each Preference Share is £1,000. Payment in respect of any amount payable on redemption of the Preference Shares will be made against presentation and surrender of the Preference Shares, in the case of Shares Preference Shares, together with all unremitted coupons appertaining thereto at the specified office of any of the Paying Agents named below and, in the case of Registered Preference Shares, at the specified office of the Registrar or Transfer Agent named below.

PRINCIPAL PAYING AGENT  
The Chase Manhattan Bank, N.A.  
Woolgate House, Coleman Street, London EC2P 2HD

PAYING AND CONVERSION AGENTS  
Chase Manhattan Bank  
Luxembourg S.A.  
5 Rue de la Poste  
L-2338 Luxembourg

Chase Manhattan Bank  
Luxembourg S.A.  
CH-1204 Geneva, Switzerland

Banque Bruxelles Lambert S.A.  
24 Avenue Marx, B-1050 Brussels, Belgium

REGISTRAR  
The Chase Manhattan Bank, N.A.  
4 Chase Metro Centre  
Brooklyn, New York, NY 11245

TRANSFER AGENT  
Chase Manhattan Bank  
Luxembourg S.A.  
5 Rue de la Poste  
L-2338 Luxembourg

For and on behalf of Cookson Finance N.V.  
By: The Chase Manhattan Bank, N.A.  
London, Principal Paying Agent  
26th May, 1994

### Notice of Redemption

#### Sakura Finance Australia Limited

U.S.\$50,000,000  
Guaranteed Floating/Fixed Rate Notes due 2001

In accordance with Paragraph 6(c) of the Terms and Conditions of the Notes, notice is hereby given that the Issuer will redeem the above-mentioned Notes on 20th June, 1994 at their principal amount. Payment of the principal and of the interest due on 20th June, 1994 will be made in accordance with the Terms and Conditions of the Notes. Interest on the Notes will cease to accrue as from 20th June, 1994.

SAKURA TRUST INTERNATIONAL LIMITED

Fiscal Agent

26th May, 1994

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### ISSUE OF UP TO US \$ 600,000,000

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR  
FLOATING RATE NOTES DUE 1996  
OF WHICH US \$ 350,000,000 IS BEING ISSUED  
AS THE INITIAL TRANCHE

In accordance with the provisions of the above mentioned  
Floating Rate Notes, the rate interest for the period May 24, 1994  
to November 24, 1994 has been fixed at 4.73% per annum.

The interest payable will be US\$ 1,208.78 per note of 50,000 and  
US\$ 6,043.89 per note of US\$ 250,000.

BANQUE INTERNATIONALE  
A LUXEMBOURG

### COMMERZBANK OVERSEAS FINANCE N.V.

U.S.\$ 200,000,000 Floating Rate Notes

of 1993/2005

In accordance with the provisions of the Notes the following notice  
is hereby given:  
Interest Period: May 23, 1994 to November 23, 1994 (184 days)  
Interest Rate: 5% p.a.  
Coupon Amount: U.S.\$ 127.78 per U.S.\$ 5,000 Note  
U.S.\$ 2,555.56 per U.S.\$ 100,000 Note  
Payment Date: November 23, 1994

Frankfurt/Main, May 1994

COMMERZBANK

### SAMMI STEEL CO., LTD.

(Incorporated in the Republic of Korea with limited liability)

Notice to the Warrant-holders of the outstanding

14 per cent. Bonds due 1994 with Warrants

to subscribe for Non-voting Shares of Sammi Steel Co., Ltd.

NOTICE IS HEREBY GIVEN to the Warrant-holders that on 28th April, 1994, the Company has authorized the issuance of Bonds (W3 Billion)

convertible into Common Shares of the Company. The issue date was 9th

May, 1994 and the initial conversion price was set at W6,900.

The consideration per Common Share receivable (W6,900) by the

Company from the issue is less than the current market price (determined

in accordance with the provision of the Instrument constituting the

Warrants) at 28th April 1994, which was W3,189.

Accordingly, in accordance with the provision of the said Instrument, the

existing subscription price of W43,910 has been adjusted with effect

from 7th May, 1994, to W43,830.

May 26th, 1994

Sammi Steel Co., Ltd.

### EAST INVESTMENT FUND

Fonds commun de placement  
(in liquidation)

Upon decision of the Board of directors of East Investment Fund  
Management Company S.A., acting as Management Company to  
East Investment Fund (the "Fund"), and with the approval of  
Kreditbank S.A. Luxembourg as Custodian, the Fund was  
put into liquidation on 5th May, 1994.

East Investment Fund Management Company S.A. with its regis-  
tered office at 11, rue Aldringen, Luxembourg, has been appointed  
as liquidator.

The Liquidator

## INTERNATIONAL COMPANIES AND FINANCE

# Sankyo ahead in dull drugs sector

By Emiko Terazono  
in Tokyo

Japanese drugs companies saw sluggish profits for the year to last March, due to a fall in sales of antibiotics as the number of flu patients in the second half fell sharply from the previous year.

A steep fall in purchases ahead of the price cuts implemented last month by the ministry of health and welfare also affected sales during the six months to March.

Takeda Chemical Industries said unconsolidated sales fell in all units except its overseas medical drug division. Operating profits rose 5.3 per cent to ¥68.8bn (¥688m), due to a ¥1.5bn cut in advertising expenses and a fall in prices of raw materials.

However, a fall in financial items hurt pre-tax profits and after-tax earnings rose 17.3 per cent to ¥37bn.

Sankyo posted a firm non-consolidated earnings rise

Japanese drugs companies results 1993-94 (¥ bn)				
Company	Sales	Change (%)	Pre-tax profit	Change (%)
Takeda	291.5	-0.6	77.2	-0.4
Sankyo	285.7	-0.8	80.4	+14.3
Shionogi	230.2	-3.6	23.0	+6.8
Yamanouchi	259.8	+5.6	54.4	-4.9
Fujisawa	234.9	-0.5	19.9	-12.3

Source: Company reports

on the back of profits from Mevalotin, its antihyperlipidemic, in spite of an overall sales decline due to the transfer of its antiallergic cures to Sandoz. After-tax profits rose 30.6 per cent to ¥36.5bn.

Parent sales at Shionogi declined due to a fall in antibiotic sales, but earnings rose thanks to cost cutting and streamlining its management personnel. After-tax profits rose 22.2 per cent to ¥10.3bn as a result of a fall in corporate taxes.

Yamanouchi's sales were supported by strong demand for its stomach ulcer drugs.

However, the fall in financial income due to lower interest rates depressed pre-tax profits. After-tax profits rose 1.5 per cent to ¥27.6bn.

Earnings at Fujisawa were hit by the decline in antibiotic sales and sluggish exports due to the strong yen. Net profits, however, soared 71.3 times to ¥100bn due to sales of its product rights and stake in Fujisawa-Astra, the joint venture with Astra, the Swedish drug group.

For the current year to March, the companies face a squeeze on sales and profits due to the government's official drug price cuts. The

amount of drugs prescribed is likely to be hit due to stricter limits on consultation fees reimbursed to doctors by the health insurers.

Mr. Yoshihide Yoda, pharmaceutical analyst at UBS Securities, forecasts a 5 per cent fall in pre-tax profits for the industry, while the rate of the market is expected to grow by 2 per cent.

Takeda forecasts a 6.7 per cent fall in pre-tax profits while sales are expected to remain almost unchanged at ¥688bn. Sankyo sees pre-tax profits rising 3.3 per cent to ¥80bn on a flat growth in sales in 1994bn.

Shionogi expects earnings to fall 18.3 per cent to ¥19.5bn on a 2.7 per cent decline in sales to ¥240bn and Yamanouchi predicts earnings to remain almost flat at ¥54.4bn on a 2 per cent rise in sales to ¥259.8bn.

Fujisawa forecasts a 9.8 per cent rise in pre-tax profits to ¥19.9bn on a 3.3 per cent rise in sales to ¥234.9bn.

## Kanebo chiefs step down after losses rise

By Michio Nakamoto  
in Tokyo

Both the president and chairman of Kanebo, the Japanese cosmetics-toiletries company, are to resign their posts following a much larger pre-tax loss and lower sales in the 1993-94 year compared with a year earlier.

The company said the two were taking responsibility for the company's poor performance last year and its decision to pass its dividend. The moves were aimed at winning employee co-operation for wide-ranging restructuring plans the company is likely to adopt in an effort to return to profitability.

Both men will stay with the company. Mr. Masao Nagata, president, replaces Mr. Kazuo Ishizawa as chairman. Mr. Ishizawa becomes honorary adviser. The senior managing director, Mr. Seichi Ishihara, becomes president.

Kanebo suffered an 18 per cent drop in unconsolidated sales to ¥418.9bn (¥418m), from a previous ¥510.1bn. In the year to March 1994, pre-tax losses ballooned to ¥6.7bn from ¥4.5bn, and the company fell into a net loss of ¥3.7bn compared with a net profit of ¥1.6bn in the previous year.

Sales had been depressed by the weakness of the Japanese economy with sales of textiles particularly hard hit by slow consumer demand for clothing since the Japanese economy plunged into recession.

Sales of textiles, which make up about 45 per cent of overall sales, dropped 22 per cent as the company was also hit by cheaper imports from Asian countries such as Pakistan, Korea, China.

The pharmaceuticals and new materials businesses held up but cosmetics, which accounts for 37 per cent of sales, made a loss. Foods, a smaller business for Kanebo, fell 57 per cent.

Efforts to restructure the business area under way. The company has introduced cost reductions, is keeping a lid on new recruitment and moving production overseas in a bid to improve profitability.

Kanebo forecasts higher sales in the current year at ¥420bn, and larger pre-tax and net losses of ¥9.5bn and ¥7.8bn respectively.

## Japan Tobacco bucks trend with 10.9% rise

By William Dawkins

Japan Tobacco, the state-owned cigarette group aiming for privatisation this year, yesterday bucked the trend of a grim results season and reported a sharp rise in annual profits.

Taxable profits at the group, the world's third-largest tobacco company, rose by 10.9 per cent to ¥110.45bn (¥110.45m) in the year to the end of March, mainly due to cost reductions, on sales up by 1.6 per cent to ¥3,482bn.

The small increase in turnover reflects the fact that Japan's tobacco market, where Japan Tobacco holds an 83 per cent share, is mature. But the group has lowered its break-even point by cutting staff and reducing the number of outlets in a restructuring programme which began in 1985.

However, pre-tax profits for the current year are expected to stagnate at around ¥110bn, said the group, on sales up slightly to ¥3,500bn.

## Tepco surprises with profit rise

By Gerard Baker  
in Tokyo

Tokyo Electric Power (Tepco), the world's largest private sector electric utility company, reported a slight increase in pre-tax profits for the year to March 31. Unconsolidated pre-tax earnings were ¥159.9bn (¥159.9m), up 1 per cent on the previous year, on turnover higher by 0.4 per cent at ¥4,721bn.

The figures surprised analysts, who had expected a difficult economic and regulatory environment to be reflected in lower earnings. Last autumn,

Tepco was required by the government to cut its charges to offset windfall gains caused by the appreciation of the yen. A large proportion of the company's costs are all imports, which fell in price as the yen rose, and Tepco's tariffs were reduced by an average 1.6 per cent.

Higher demand brought on by a cold winter partially offset the impact of lower prices, but the overall effect was to depress operating profit by 2.5 per cent.

However, sharply lower interest rates boosted earnings at the pre-tax level. Like most utility companies, Tepco carries a heavy debt burden, and the steep fall in the cost of borrowing throughout the year cut interest costs.

A company spokesman said that debt service costs were around ¥6bn lower than had been forecast at the half-year.

The company expects a difficult 1994. Last week the government announced that utility charges would be frozen for the coming year, and Tepco forecast a 12 per cent fall in pre-tax profits to ¥140bn.

## Sluggish earnings for JR East

By Emiko Terazono

East Japan Railway (JR East), the semi-privatised railway group, posted sluggish earnings figures for the year to last March due to a decline in revenue from its passenger operations.

Consolidated pre-tax profits fell 1.8 per cent to ¥108.6bn (¥108.6m), on a 0.4 per cent fall in the group's revenue to

¥2,343.35bn. After-tax profits fell 0.2 per cent to ¥58.7bn.

The company said its poor performance in the railway operations eroded the gains from sales increases in its kiosks, travel agent and real estate leasing divisions.

On a non-consolidated basis, JR East posted a 0.6 per cent rise in pre-tax profits to ¥101.5bn thanks to a ¥20bn fall

in interest payments due to lower interest rates. Revenues fell 0.3 per cent to ¥1,974.35bn and after-tax profits fell 0.4 per cent to ¥58.7bn.

For the current year to next March, the company expects consolidated pre-tax profits to remain almost flat, down 0.8 per cent to ¥108.6bn, on a 6.7 per cent rise in sales to ¥2,502.5bn.

## NSK declines 20% to ¥3.33bn

By William Dawkins  
in Tokyo

NSK, Japan's largest maker of ball-bearings, yesterday reported a 20 per cent fall in pre-tax profit for the 12 months to March, but forecast a slight recovery this year.

The group had to sell securities to keep its published earnings in the black, a technique used by many Japanese compa-

nies to tide them through the longest decline in operating earnings since the second world war.

NSK's taxable profits fell to ¥3.33bn (¥333m), on sales down by 8.4 per cent to ¥326.16bn. The pre-tax profit includes a ¥7.3bn capital gain from securities sales, said Mr. Shunji Saigo, managing director.

Sales of bearings and parts to the car industry fell by 9 per

cent and demand from the electrical and information equipment industry was poor, he said.

Earnings rose from ¥4.47 per share in 1992 to ¥8.43 last year. The dividend is to be cut from an uncovered ¥7 per share to a barely covered ¥6 per share.

In the current year, NSK expects pre-tax profit to show a small recovery to ¥3.5bn, on sales up to ¥350bn.

## Wesfarmers offers A\$275m for Bunnings

By Nikid Tait  
in Sydney

Wesfarmers, the Australian diversified rural products and services group, yesterday announced a A\$275m-plus bid for the outstanding 51.9 per cent which it does not already own of Bunnings, the Perth-based forest products, manufacturing and merchandising company. The offer, which comprises a mixture of cash, shares and options, values the whole of Bunnings at more than A\$535m (US\$394m).

Under the terms of the bid, Wesfarmers is proposing to offer A\$22.80 in cash plus two of its own shares and an option to subscribe for one Wesfarmers share at A\$12.50 by end-December 1997, in exchange for every four Bunnings shares held.

It noted that this represented a premium over the average Bunnings market price of A\$9.53 during the past month, and a "substantial increase".

over the A\$3.55 a share offer which Wesfarmers made for Bunnings back in February 1992. The news came after the stock market closed yesterday; Wesfarmers shares were down 6 cents at A\$9.34, while Bunnings were 4 cents lower at A\$10.16.

Wesfarmers, which first acquired an interest in Bunnings in 1987 and has had three board representatives since it raised its stake significantly in 1992, said it believed that Bunnings' future would "be enhanced by being a wholly-owned member of the Wesfarmers group" although it would continue to treat Bunnings as "an independent business unit" with its own corporate identity.

Wesfarmers' earlier offer for Bunnings, in 1992, was rejected by the target company. Last night, Bunnings reacted cautiously to the new bid, saying that the offer would be discussed at a board meeting today.

## NSW State Bank sale details due in August

By Nikid Tait

An announcement on the future of the State Bank of New South Wales, the fifth-largest bank in Australia and due to be privatised by the state government, will be made in August, according to state treasurer, Mr. Peter Collins.

He said that legislation, including the name of the bidder and the sale price, would be put before the state parliament in September. The sale is proving troublesome, with many of the inter-

ested bidders pulling out of the bidding in recent weeks. Only one name is known to be left - Colonial Mutual, the insurance group - while Australia's four big national banks were barred from entering the auction at the outset.

Earlier this week, the NSW premier, Mr. John Fahey, indicated that the government might be willing to delay the sale to get a better price.

However, Mr. Collins denied yesterday that the state government was backing down on the sale or planning to defer it.

## Packer raises stake in winning casino rival

By Nikid Tait

Mr. Kerry Packer, the Australian businessman who lost a joint bid to develop the new A\$1.1bn-plus (US\$736m) Sydney casino earlier this year, has raised his underlying interest in Crown Casino, the company currently developing the rival Melbourne property.

In a statement to the Australian Stock Exchange, Mr. Packer said Consolidated Press had acquired a further 16.7m shares had been acquired, raising its interest, along with that of its associates, from 32.47 per cent to 67.33 per cent. The shares were bought at a price of A\$1.49.

Ahead of the latest purchases, which were rumoured to have taken place earlier this week, Consolidated Press owned around 22 per cent of Crown, while its associate, Hudson Conway, owned 28.4 per cent. Consolidated also has an option over some further shares.

Crown won the right to build the A\$750m Melbourne casino last year, which, when completed, will be one of the world's largest gaming properties with 200 tables and 2,500 machines.





## COMPANY NEWS: UK

## Recovery seen in Chinese markets helps sustain share price

# Courtaulds falls to £121.6m

By David Wighton

Courtaulds, the chemicals and fibres group, yesterday said it was seeing recovery in some of the markets hit by last year's credit squeeze in China.

Mr Sipko Huismans, chief executive, said that acrylic fibre prices had started to harden, helped by the problems of the Chinese cotton crop, and that demand for acetate tow, used in cigarette filters, was picking up.

The comments helped Courtaulds' shares remain unchanged at 527p in a falling market despite a sharp drop in annual pre-tax profits from £186.2m to £121.6m on turnover of £2bn (£2.09bn), including £43.7m (£41.2m) from discontinued activities.

The figures were affected by a number of exceptional items and a higher interest bill. At the operating level profits slipped 11 per cent to £174.5m.

About half the fall was due to a sharp drop in acetate tow prices after China suspended purchases in its anti-inflation drive. Profits from acetate tumbled by £12m to £28m.

Although Chinese purchases have resumed Mr Huismans does not expect to see much improvement in the short-term. "The price position will take some years to recover."

But the prospects for fibre prices have improved following a disappointing cotton crop in China. "It is now such a big economy that marginal changes start to have a significant impact on world markets," said Mr Huismans.



Measuring up: Sipko Huismans having a suit made in Tencel, Courtaulds' new profitable fibre

Following the figures several analysts upgraded their forecasts with Mr Martin Evans at Hoare Govett increasing his pre-tax prediction from £170m to £185m before exceptional items, up from £146.2m last year.

Total profits from fibres and chemicals fell to £93m (£108m) on sales of £727m (£775m) with Tencel, Courtaulds' new fibre, making a net profit.

Mr Huismans said Tencel's contribution this year would be held back by the costs of building European and Asian operations. Courtaulds is con-

structing a second US Tencel plant costing \$134m (£90m) and is still examining four possible sites for its European factory.

Capital investment, which rose to £130m, or 1.7 times depreciation, will increase further this year but gearing was down to 30 per cent (39 per cent) helped by disposals profits of £25.1m.

There were £49.7m of restructuring charges, relating largely to the previously announced rationalisation in coatings and sealants, and the interest bill rose £10.1m to

£31.6m, including a £9.1m charge to close interest rate swaps no longer required.

Profits from coatings and sealants slipped to £52m (£54m) on sales of £275m (£248m) with the marine paint business buoyant but US industrial markets still in recession. Polymer products were steady at £32m on turnover of £352m (£330m).

Dividends are up 5.7 per cent to 14.8p, via a 10.5p final, although earnings fell to 20.3p (25.1p) or 25.8p before exceptionals.

See Lex

## Concert party at Liberty

By Caroline Southey

Mr Brian Myerson, who has forced a number of changes at Liberty, yesterday announced a concert party with a Malaysian group to press for further changes at the upmarket fabric and fashion group.

Mr Myerson and Insas, an investment holding company quoted on the Kuala Lumpur stock exchange with a market capitalisation of £205m, will control 16.8 per cent of Liberty's capital after June's enfranchisement of the non-voting shares.

Mr Myerson's family vehicle - Concerto Capital Corporation - will hold 12.8 per cent and Insas 4 per cent.

Since he began his campaign in 1992, Mr Myerson has been instrumental in the appointment of a new chief executive at Liberty, the appointment of non-executive directors and the enfranchisement.

This will reduce the votes controlled by the founding families from just over 50 per cent to about 40 per cent.

Mr Myerson said the object of the concert party was to "maximise Liberty's value to all shareholders". This, he said, included developing markets in the Pacific Rim, improving merchandising, and promoting changes of personnel at the company.

Liberty's success at its new outlet at Heathrow's Terminal 3 has led to the view that there is pent-up demand in east Asia.

## Land Securities' £237m beats City forecasts

By Vanessa Houlder, Property Correspondent

The scale of the recovery in the property investment market was yesterday underlined by a 34 per cent rise from 304p to 677p in the net asset value per share of Land Securities, the UK's largest property company, during the year to March 31.

Pre-tax profits increased by 3.5 per cent, from £222.1m to £227.1m.

The group's properties were valued at just above £5bn, an increase of £934m. Following the better-than-expected results, the shares rose 2½p to 663p.

The recovery in the asset value reflected a sharp decline in yields, the ratio of income to capital value, which fell from 9.9 per cent to 8.2 per cent.

The occupational market showed little sign of recovery during the year, although Land Securities said that the downturn in rents appeared to be coming to an end.

"There has been some encouraging signs of stability and strengthening of demand, particularly for prime retail locations and top quality central London office buildings," said Mr Peter Hunt, chairman. "However, we do need to see rental growth coming through to underpin the investment market and to reduce its dependence on yield comparisons with gilts and other financial instruments."

Mr Hunt was cautious about the scope for profits growth. "There are positive signs of economic recovery but until businesses have sufficient confidence to expand their operations and create the demand for more space, the potential for increasing revenue profit remains limited," he said.

Over the past three years, the company has spent £800m on properties, more than 60 per cent of which was on acquisitions in which it bought nearly 1m sq ft of retail, industrial and warehouse space.

Mr Hunt said that the recent

strengthening of yields had made it less attractive to purchase investment properties.

Land Securities has restarted its development programme. Last year it spent £22m on developments; it has committed a further £15m to developments this year.

Gearing fell from 59.8 per cent to 48.6 per cent. Available funds at March 31 amounted to £241.5m.

Values of properties increased by 19 per cent in the City and by 19.5 per cent in the west end and Victoria. Shop and office properties elsewhere in the UK rose by 16.4 per cent. Out-of-town retail property increased in value by 34.1 per cent and industrial and warehouse property by 26.5 per cent.

Earnings per share increased by 8.8 per cent to 35.66p (32.83p).

A final dividend of 17.4p is recommended, making a total of 20p, an increase of 5 per cent.

See Lex

## Countryside Properties finds strengthening demand

By Andrew Taylor, Construction Correspondent

Countryside Properties, one of south-east England's biggest housebuilders, has strengthened its balance sheet substantially with the sale for £80m cash of its commercial property investment portfolio to Britel Fund Trustees, the British Telecommunications pension scheme.

The sale, announced yesterday, emphasises the continuing strong institutional demand for commercial property as this market continues to recover.

Countryside intends to use the proceeds initially to reduce borrowings to £22.5m, equivalent to gearing of 29 per cent, compared with 103 per cent at the end of March.

A number of inquiries were received about the portfolio from property companies and

institutions, but Britel made the most attractive offer, said Mr Alan Cherry, Countryside's chairman. The book value of the investment properties was £56.7m at end-September.

Mr Cherry said that pre-tax profits for the six months to March 31 had risen by 43 per cent from £2.6m to £3.7m. Turnover increased by 62 per cent from £41.9m to £67.8m.

The company is paying a maintained interim dividend of 1.41p on an enlarged share capital following last year's £16.8m rights issue. Earnings per share for the latest six months were also maintained, at 4.1p.

Mr Cherry said that the number of private homes sold had risen from 161 to 234. Economic conditions continued to ease in spite of last month's tax increases, which had failed to dent the gradual recovery in the housing market.

The number of homes completed for housing associations had fallen from 494 to 148, due to the timing of handovers. Work for housing associations measured by on-going contracts had actually increased from £38m to £115m since the end of the last financial year.

Overall housing turnover had risen by more than 50 per cent to £55.5m (£36.7m) while profits had increased by 26 per cent to £3.9m (£3.1m).

Mr Cherry said the group would continue to build commercial properties for sale. This division increased profits from £28,000 to £487,000 in the first half and recently has negotiated forward sales of developments in Bishop's Cleeve, Brentwood and Nottingham.

The property investment portfolio incurred a £500,000 loss in the first half, the same as last time.

## NW Water ahead of expectations with £269m

By Peggy Hollinger

North West Water yesterday said it was comfortable with the initial outcome of the current price review process, as it announced a 9 per cent increase in pre-tax profits.

Replying to questions over whether North West felt the industry regulator had taken a tough approach to the draft price increases issued at the weekend, Sir Desmond Pitcher, chairman, said: "The logic and methods by which Ian Byatt goes about it leave one with a feeling of comfort."

The UK's 31 water and sewerage companies are preparing replies for Ofwat

on the draft K factors - the rate above inflation by which they will be allowed to raise prices from 1995 to 2000. The final allowances will be announced on July 28. Analysts estimates for North West's increase range from 2 to 2.6.

The utility kicked off the water company results season with better than expected figures, largely due to a reduction from £36m to £12m in provisions for restructuring the regulated business. Pre-tax profits rose from £247m to £269m on turnover up from £878m to £924m.

The increase masked a disappointing performance from the process engineering business, where profits before inter-

est and tax fell from £19.7m to £8.8m.

On the international contract business North West wrote off £8m in investments against £3.6m last time.

The regulated businesses showed a 15 per cent increase in profits before interest and tax to £326m because of reduced working capital and operating efficiencies. A decline in industrial and commercial turnover held back the advance in sales to 6 per cent at £729m.

Gearing fell from 29.1 per cent to 27.3 per cent.

The final dividend is increased to 15.4p for a total 8 per cent higher at 23.07p (21.4p). Earnings rose from 62.3p to 70.8p.

## ● COMMENT

North West warned at the interim stage that process engineering would be difficult, but one might wonder why it has taken the group two years to spot excessive overheads. The utility, as expected, has returned a sterling performance. All of this is almost irrelevant, however, given uncertainty over future price increases. Until the K factors are known the sector will be unattractive. Forecasts are for £290m this year, for a prospective multiple of 7 and a yield of 6 per cent. Yesterday's noises may leave existing investors as comfortable as the chairman, but they may not be enough to tempt new ones in.

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Wide-ranging review of Safeway in progress

## Argyll 13% down after depreciation charges

By Neil Buckley

Depreciation charges, tough competition and a poor performance at its Lo-Cost discount chain combined to produce a 13 per cent fall in pre-tax profits at Argyll Group, the UK's third-largest grocery retailer, in the year to April 2.

The fall, to \$361.8m, compared with \$417.3m for the previous 53 weeks, or \$407m on a 52-week basis.

This year's figure was depressed by \$37.1m of new depreciation charges, as Argyll began writing down superstores, and a \$2m property loss.

Adding those back, profits were still lower than last year - in contrast with Argyll's competitors, Tesco and Sainsbury, which were also hit by depreciation and property charges, but improved profits before the accounting changes.

In spite of a fall in earnings from 27.1p to 22.6p per share, the total dividend goes up to 11.5p (10.9p), with a proposed final of 7.75p.

However, directors said future rises would be in line with earnings growth.

Sir Alistair Grant, chairman, said competition would remain tough, but there were signs the market was stabilising after a downward adjustment in margins.

The gross margin at Safeway had fallen 0.3 percentage points in the second half, but was now running only 0.1 to 0.2 points below last year.

Current trading showed some encouragement with like-for-like sales up 0.5 per cent, before price deflation of 0.7 per cent.

Sales at Safeway increased by 12 per cent on a 52-week basis to \$4.87m, with operating profits up 7.4 per cent to \$361.2m. New stores contributed 11.6 points, with 0.4 points from existing stores. Inflation averaged 1.2 per cent, but prices had fallen in the last four months of the year.

Fresco and Lo-Cost fared less well, with sales up 3 per cent on a 52-week basis to \$1.1bn, but operating profits were down by 20 per cent to \$40.7m.

The company said cutting prices at Lo-Cost to strengthen its position in the discount market had improved sales but

not profitability, and a fundamental review of the business was under way. Analysts believe it will be sold.

Safeway has also appointed consultants to review all its operations and the results will be announced with the interim profits in November.

### COMMENT

As it admitted yesterday, Argyll is a follower rather than a leader. It has lagged behind its main rivals in instituting a strategic review - and in revealing the expected cost savings - as well as in diversifying or expanding overseas.

The business is sound and well-run, and the business review and other initiatives should certainly cut costs. But while the threats of a price war have receded, the outlook remains tough, and without a dose of inflation, earnings and dividend growth prospects look unexciting. However, with current-year forecasts averaging about \$375m the shares are on a prospective multiple of only 10.25, which may suggest they are a little oversold - especially given the 6 per cent yield.

## Calling the accountants to account

Andrew Jack reports on the latest move in the Lasmo/Enterprise Oil bid battle

Late 1980s accounting met with old-style aggressive 1960s acquisition battle tactics yesterday as the escalating war of criticism by Lasmo in its defence from Enterprise's hostile bid switched to its predator's financial reporting policies.

In a 12-page document called "Enterprise Oil: the financial myth", Lasmo accused the oil company of a series of manipulations and of contravening UK accounting standards.

"This goes to the heart of [Enterprise's] value," said Mr Randolph Agnew, Lasmo's chairman. "They have overstated profits, have an uncovered dividend and an unsustainable share price."

Enterprise lost no time in fighting back. Mr Andrew Shilston, finance director, said: "This is incredibly mischievous. We have absolutely not broken the rules. To get a lecture on accounting from Lasmo given their history is a bit rich."

The company's auditors, KPMG Peat Marwick, also issued a statement saying: "We have signed an unqualified audit report and in our opinion the accounts of Enterprise Oil do and have complied with UK accounting standards."

The document represents the outcome of work conducted by teams from Ernst & Young, Lasmo's auditors, and Coopers & Lybrand. Both firms said yesterday they stood by the accusations made.

Lasmo's central attack is that Enterprise has not recorded the assets bought in large acquisitions at their purchase price, which would then require substantial depreciation. Instead, it has written them down immediately against reserves in the balance sheet, which it argued "contravenes" accounting standards.

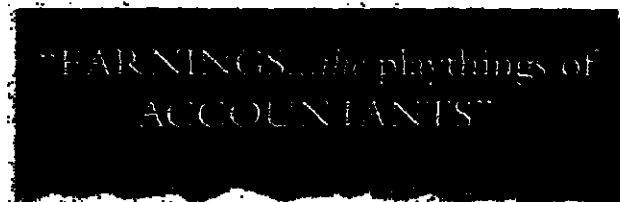


Randolph Agnew: 'We've laid out all the facts. Now it is for the market to study them'

It highlights two examples. In 1988 Enterprise bought an interest in Beryl Properties for \$158m and wrote the assets down against reserves by \$145m to leave a recorded value of \$13m. In 1989 it acquired assets from Texas Eastern Corporation for \$442m, and wrote down their value by \$388m.

The document also shows that Enterprise used merger accounting when it bought ICI Petroleum in 1987, and that if acquisition accounting had been used instead, net assets would have been recorded at \$108m higher.

Mr Shilston said that the



company had used merger accounting, which allowed it to "add the balance sheets together" without the need to readjust for the fair values of the assets. He said he believed this was more prudent.

"We took the view that the substance of the transactions were as mergers," he said. "We abided by the rules that existed then. This was not a mindless interpretation but a commercially-based decision."

Fred 6, a draft new accounting standard which will become mandatory this autumn, will prevent Enter-

prise's approach to the acquisitions in the future.

Lasmo criticises Enterprise for "opaque accounting" in its presentation of Elf Enterprise Petroleum, a joint venture one third owned by Enterprise created in 1991, which in turn acquired an interest in the Piper Field in the North Sea and has so far been heavily loss-making.

However, Mr Shilston said that Lasmo had itself acquired a direct interest in the field "at a slightly higher price". "We would not disagree that the Piper field took longer and cost more than expected. But Lasmo has been subjected to it infinitely more directly and materially than us."

Finally, Lasmo attacks Enterprise's dividend policy, saying it is overdistributed because its earnings are inflated and because it is using a higher proportion of its cash flow to fund the dividend payment, and of raising its dividend while its underlying earnings have fallen.

Mr Shilston said the relatively high dividend paid by Enterprise reflected the company's strength. "We are quite happy to be associated with the quality and end of the market. What's the embarrassment?"

He stressed that the company had adequate cash flow to fund the dividend payments, which was far more important as a measure of its ability to pay than the earnings figure.

Enterprise is believed to have written to the Takeover Panel complaining about the accusations. However, Mr Agnew stood by the charges. "We have laid out all the facts. Now it is for the market to study them. If they believe we have made a telling point Enterprise will be severely damaged. If they ignore them God help us all."

## Sustained growth in fees behind Warburg's £297m

By Norma Cohen, Investments Correspondent

SG Warburg, the investment bank, reported record pre-tax profits for the year to March 31 reflecting sustained growth in commission and fee income from advisory and underwriting activities.

At \$297m, profits were double the comparable \$148.2m, on total operating income of \$1.04m (\$715.8m). Earnings per share were \$2.4p (39.6p) or 75.7p (37.5p) fully diluted. The total dividend is increased to 22p (19p) with a proposed final of 18p.

Mercury Asset Management, the 75 per cent-owned subsidiary, reported a 33 per cent rise in pre-tax profits to \$109.5m (\$82.3m) despite a sharp rise in expenses. Earnings per share rose to 42.9p (32.6p) and the dividend is raised 50 per cent to 18.5p (12p), lowering cover to 1.89 times.

The investment banking side recovered to \$187.5m, almost three times the \$65.9m of the previous year. Funds under management rose from \$49.7bn to \$80.4bn, of which \$3.7bn was net new cash.

A little more than 25 per cent of the net cash came from UK institutions, the source of most of MAM's fund management business.

Another \$1bn came from investment trusts, \$400m from charities and private banking with the remainder from international sources.

"The business, in common with the industry, has had a good year," said Lord Cairns, chief executive. However, he added: "It could prove to be a peak year in the economic cycle."

After a strong first half, revenues from fee and commission-based activities continued to grow strongly throughout the year.

Group fee and commission income rose from \$478.1m to \$748.1m, of which \$448.8m was earned in the second half.

While declining to predict whether fees could maintain momentum, Lord Cairns said: "The pipeline of business is still very strong." And he noted that new issue underwriting was the single most significant contributor.

Although revenues from marketmaking and proprietary trading improved from \$145.5m to \$207.2m, most - \$140.6m - were received in the first half. They were significantly lower in the second six months, which included volatile trading conditions in most world markets in February.

However, Lord Cairns said that a greater, and more stable, percentage of overall prof-

its was likely to be derived from trading in the future than is currently the case.

Largely as a result of the increased trading activities, gearing rose sharply to 41 per cent, having hovered at about 15 per cent for the previous three years, and may rise further. "We think our gearing is conservative relative to the industry," Lord Cairns said.

He said that more than 50 per cent of the group's business was now derived from outside the UK and would increasingly be international.

Mr Hugh Stevenson, MAM chairman, said that the fund management company's activities were also increasingly international with about 20 per cent of all funds under management being those of non-UK clients.

Growing demand for fund management services for so-called defined contribution schemes helped assets of Mercury Life, the life assurance division, to nearly triple to \$155m.

However, expenses have risen in the past year by a third to \$133m, while turnover rose more modestly. Mr Stevenson attributed the rise to increased performance-related bonuses, an increase in back office staff in the latter half of 1993 to cope with the sharp rise in trading turnover.

### PUBLIC WORKS LOAN BOARD RATES

Effective May 24

Term	Quota loans*			Quota loans*		
	50%	60%	70%	50%	60%	70%
Over 1 up to 2	5%	5%	5%	5%	5%	5%
Over 2 up to 3	5%	5%	7%	5%	5%	7%
Over 3 up to 4	5%	5%	7%	5%	7%	7%
Over 4 up to 5	7%	7%	7%	7%	7%	7%
Over 5 up to 6	7%	7%	7%	7%	7%	7%
Over 6 up to 7	7%	7%	7%	7%	7%	7%
Over 7 up to 8	7%	7%	7%	7%	7%	7%
Over 8 up to 9	7%	7%	7%	7%	7%	7%
Over 9 up to 10	7%	7%	7%	7%	7%	7%
Over 10 up to 15	8%	8%	8%	8%	8%	8%
Over 15 up to 25	8%	8%	8%	8%	8%	8%
Over 25	8%	8%	8%	8%	8%	8%

\*Non-quota loans A are 1 per cent higher and non-quota loans B are 2 per cent higher in each case than quota loans. 150% treatment of principal. 7% Payment by half-yearly payments of interest only. Half-yearly payments to include principal and interest. 5 With half-yearly payments of interest only.

### BSG enhanced share alternative take-up

BSG International yesterday announced it had received elections for the enhanced share alternative in lieu of the final dividend for the 1993 year in respect of holdings totalling 244m ordinary shares - more than 90 per cent of the issued capital.

Of these elections Pannure Gordon has received acceptances for its cash offer in respect of 58m shares - 22.6 per cent.



**DAWSON INTERNATIONAL PLC**  
**DAWSON FINANCE NV**

REVOCATION OF GUARANTEE GIVEN BY DAWSON INTERNATIONAL PLC  
AND REDEMPTION OF THE 9% PER CENT GUARANTEED REDEMABLE CONVERTIBLE  
PREFERENCE SHARES 2004 ISSUED BY DAWSON FINANCE NV

26th May 1994

To The holders of the 9% per cent Guaranteed Redeemable Convertible Preference Shares 2004  
Issued by Dawson Finance NV

Dawson International PLC ("Dawson") hereby announces the revocation of its guarantee of the payment of the dividends and redemption monies payable in respect of the 9% per cent Guaranteed Redeemable Convertible Preference Shares 2004 ("Preference Shares") issued by Dawson Finance NV (the "Issuer") (as contained in clause 2 of the deed poll issued by Dawson and dated as of 19th January 1989) with effect from 26th July 1994.

Accordingly, Dawson and the Issuer hereby give notice that the Preference Shares remaining outstanding on 27th June 1994 (the "Redemption Date") will be redeemed at paid up value on such date, together with all dividends accrued but unpaid on the Preference Shares at such date.

Holders of the Preference Shares remain entitled to exercise their rights to convert the Preference Shares into ordinary shares in the capital of Dawson ("Ordinary Shares"). Such conversion rights will cease to be exercisable at the close of business on 20th June 1994, being the seventh day before the Redemption Date, except in certain limited circumstances.

As a result of the rights issue by Dawson, announced on 24th May 1994, the conversion price at which Preference Shares can be converted into Ordinary Shares has been adjusted and is now 208 pence per Ordinary Share, with effect from 13th May 1994, being the record date for the rights issue.

By order of the board  
Dawson International PLC  
Dawson Finance NV

**Dawson International PLC**  
Registered in Scotland no 54505  
Registered office 9 Charlotte Square, Edinburgh EH2 4DR

**Dawson Finance NV**  
Incorporated with limited liability in the Netherlands Antilles

## As Universal as BTR

International  
Informed  
In position

## BTR

FOR YOUR COPY OF BTR'S 1993 REPORT & ACCOUNTS WRITE TO BTR plc, SILVERTOWN HOUSE, VINCENT SQUARE, LONDON SW1P 3PL.

## COMPANY NEWS: UK

Order book worth £500m and prospects for new contracts good

## Vosper builds 13% advance

By Andrew Bolger

Vosper Thornycroft Holdings, the Southampton-based shipbuilding and engineering group, increased annual profits by 13 per cent and said yesterday its order book was worth £500m.

Pre-tax profits rose from £19m to £31.5m in the year to March 31, while turnover increased by 22 per cent to £239m.

Mr Peter Usher, chairman, said the policy of broadening the group's customer base continued. Businesses independent of Vosper winning warship contracts had risen to 15 per cent of group earnings - and would reach 20 per cent, following the acquisition last month of HSDE, a business which makes electronic control systems for gas turbines.

Vosper has bid against the GEC-Yarrow yard on the Clyde to build up to seven Sandown class minehunters for the Royal Navy and said it hoped to hear the outcome in the next few months. The Southampton group has built the five existing Sandown vessels, which have fibreglass hulls.



Peter Usher: continuing to broaden the group's customer base

Mr Usher said: "We have responded vigorously to this tender and were pleased to note that bids proposing foreign hulls will not be accepted on this occasion."

Vosper is competing with German and French shipyards for a patrol craft order for the Kuwait navy.

It is also interested in a joint venture to build six minehunters for the Royal Australian Navy, which would be

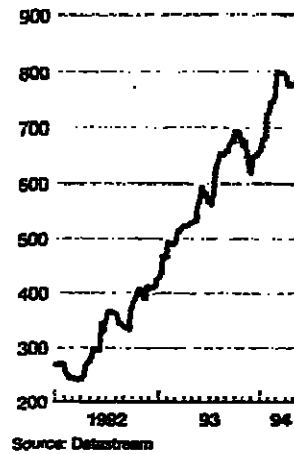
constructed in Australia, but using Vosper technology.

Mr Usher said that with good prospects of new orders from home and abroad, he had every expectation that the group could continue to report good results in the year ahead.

Earnings per share rose 12 per cent to 46.2p (41.3p). A final dividend of 12.7p gives a total 18p (15.8p), an increase of 14 per cent.

## Vosper Thornycroft

Share price (pence)



Source: Datastream

## COMMENT

These results, slightly ahead of expectations, showed again that Vosper's focus on minehunters and patrol craft - selling mainly to the Middle East and east Asia - has insulated it from the downturn in spending by former cold

warriors. A lack of recent orders has brought down the future order book from more than £700m last year to £500m, but the group seems well placed to win some of the work to be awarded soon. The Royal Navy minehunters order would be particularly welcome, as the proportion of work being done for the Ministry of Defence has slumped to only 2 per cent, with 95 per cent earmarked for export.

Forecast profits of £23m put the shares, down 1p yesterday at 78p, on a prospective multiple of 15.2 - an 8 per cent premium to the market. The shares are tightly held and have had a good run, more than tripling in value since 1992, but they could advance further if the minehunter order comes through.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Argyll	7.75	Aug 23	7.35	11.5	10.9
Carlton Comms	8.18p	Aug 26	7.4	-	18.7
Chamberlain Hill	4.5	July 30	4.5	6.5	6.25
Countryside	1.41p	Sept 8	1.41	-	4.11
Countryside	10.8	Aug 2	10.2	14.8	14
Dundee & London	3	July 29	3	-	9
Fleming High Inc.	1.1	July 1	1.45	4.4	5.8
Land Securities	17.4	July 18	16.55	24	22.85
Leeds	2.1	July 1	1.83p	-	5.66p
London Smaller	2.39	July 11	2.29	3.17	3.07
Marbury Asset	18.5	July 1	12	22.5	15
Morland	3.08	July 15	2.78	-	9.74
Murray Enterprise	0.7	July 29	nil	-	0.7525
New London Cap	0.5p	July 15	-	-	-
North West Water	15.4	Oct 3	14.27	23.07	21.4
Vosper	12.7	Aug 16	11.1	18	15.8
Warburg (SG)	16	July 1	13.75	22	19
Young & Co's	7.75	July 12	7.5	15	14.5

Dividends shown pence per share net. (†) On increased capital. (S) US\$ stock. \*Equivalent after allowing for scrip issue. † Maiden dividend.

## Leeds up despite margin pressure

By David Blackwell

Leeds Group, the West Yorkshire-based textile dyer and printer, lifted profits by 17 per cent and sales by 21 per cent in its first half.

"We have managed to bring some growth out of pretty challenging market conditions," said Mr Robert Wade, chairman.

Pre-tax profits rose from £2.92m to £3.41m in the six months to March 31, on turnover ahead from £21.7m to £26.4m.

Mr Wade said the UK high street fashion business had been under constant price pressure.

Continental Europe had been at a low ebb since the autumn, making trading tough in the Benelux countries, Germany and France. But while many continental competitors were losing money, the group's transfer printing business in the Netherlands, acquired last year, was trading profitably.

Margins were also under pressure, from increased prices for both wool and cotton and demands for extended credit. However, the group had attained across the board cuts of at least 5 per cent from its dye wares and chemicals suppliers.

The group, which makes most of its money through commission business, had succeeded in reducing its dependence on clothing by going for curtain and upholstery business.

The outcome included £32,000 (£35,000) of business interruption insurance following a fire at a factory in November 1992.

Earnings rose from 7.2p to 8p. The interim dividend is increased from 1.83p to 2.1p.

## Flotation puts £141.5m value on London Clubs

By David Blackwell

London Clubs International, owner of the Ritz Club and five other London casinos, yesterday finalised its flotation, pricing the shares at 200p to give it a market capitalisation of £141.5m.

Of the 16.38m ordinary shares to be placed with institutions, 4.05m will be subject to a clawback to meet retail demand through intermediaries.

The shares - of which 15m are new - have been placed by Samuel Montagu, which has fully underwritten the issue.

The placing will raise about £27.5m net of expenses, which will be used to pay off bank debt incurred under the 1989 management buy-out from Grand Metropolitan.

The group will be quoted on the USM because the management has only two years' experience of the company, and Stock Exchange rules require three years.

The change of management

followed a police raid in 1991 under the Gaming Act, just days before a previous planned flotation.

The clubs were issued with new licences in autumn 1992. Mr Alan Goodenough, chief executive, said the company considered the events of 1991 as "very much a thing of the past". The company would be seeking a full listing next year.

The prospectus shows the group, which operates casinos in Europe and Egypt as well as on cruise ships, made pre-tax profits of £14m in the 51 weeks to March 27, compared with £9.1m in the 53 weeks to April 6 1993.

Turnover amounted to £146.4m (£143.7m).

Pro forma pre-tax profits are put at £23.1m, and earnings per share before restructuring costs of £2m at 22.5p, giving a multiple of 8.9.

The prospectus said the directors would have recommended a dividend of 11.99p, giving a notional gross yield of 7.45 per cent.

Mr Goodenough said the group intended to export its expertise in the industry.

Early next month it is opening a new casino in Taba, Egypt, across the border from the Israeli resort of Eilat.

## COMMENT

This issue has been priced to go, even on a day when the market fell sharply and the National Lottery winner was announced. Although the high rolling Ritz accounted for almost two thirds of last year's trading profits, the portfolio of casinos is strong. This helps to minimise the risk of relying too heavily on a few high spending players, although it is worth recalling this week's warning from Ledbrooke that credit betting profits were down in the first four months. The yield is very high, and strong cash generation will sustain it. Providing the market does not come back too far, the shares should move to a premium when dealings start on June 6.

## Paramount calls for £5.42m

By Caroline Southey

Paramount, the public house operator, is raising £5.42m net of expenses through a 1-for-1 rights issue.

Most of the proceeds will be used to buy 28 pubs from Greenalls Group for a total consideration of £3.27m.

The issue of 69.8m shares, priced at 9p each, has been fully underwritten by Messpersen.

The company's shares closed up 1/2p yesterday at 11p.

The company also announced it had applied to move from the Unlisted Securities Market to a full listing.

The acquisition will increase the number of pubs owned by Paramount to 124. It operates 246 pubs in north-west England and Wales. All its establishments are tenanted.

Paramount also intends to use part of the

proceeds to make a further investment in Real Inns, a joint venture company owned equally with John Labatt (UK), a subsidiary of Labatt, the Canadian brewer. Real Inns owns 77 pubs.

Paramount said it was buying the new pubs as part of its strategy to increase the overall value of its estate and to improve operating margins.

"The additional pubs will give us greater purchasing power with breweries. Our aim is to increase our barverage through a large estate while keeping our overheads lean," the company said.

Its strategy is to buy smaller value pubs - in the £100,000 to £140,000 range - and to develop this niche market.

In the six months to November 30 1993 the company reported pre-tax profits just ahead from £261,000 to £273,000.

## NEWS DIGEST

## Approach to High Gosforth

High Gosforth Park, which owns and runs Newcastle Racecourse, said it had received an approach which might or might not lead to an offer for the company. It advised shareholders to take no action for the time being.

Last week the company's application for planning permission to develop its green belt site was turned down by Mr John Gummer, the environment secretary. In the light of that decision, the directors said they were reviewing all possible options.

## Loss of £0.47m for enlarged Arcadian

Arcadian International reported pre-tax losses of £471,000 for the eight months to December 31, its first year-end, in the year to April 30 1993 there were losses of £294,000.

Mr Robert Breare, chief executive, said the reporting period had been one of transition for the company whose core business was now the ownership and operation of hotels and leisure facilities.

The results were the first

since the increase in capital and the acquisition of the Clipper and Hidden hotels in November.

Turnover was £12.8m (£26,000). Losses per share came through at 1.3p (8.6p) after a tax credit of £225,000 (charge £73,000).

## North American Gas net assets down

Net asset value per share of North American Gas Investment Trust stood at 90.85p at April 30, against 101.69p a year earlier.

For the nine months to end-April there were after-tax losses of £28,000 (£316,000 revenue), equivalent to 0.25p (0.9p earnings) per share.

## Dundee &amp; London beats benchmark

Dundee & London Investment Trust achieved growth of 10 per cent in its net asset value per share over the six months to April 30 against 7.4 per cent by the benchmark FT-SE SmallCap ex Investment Trusts Index.

The figure improved from 30.4p to 33.5p. At the previous year end the figure was 27.0p.

Net revenue for the half year to end-April was £725,000 (£654,000) for earnings per share of 4.28p (3.85p). The interim dividend is held at 3p.

## F&amp;C Emerging net asset value at 117.1p

Foreign & Colonial Emerging Markets Investment Trust reported net asset value per share of 117.1p at March 31 against 83.7p a year earlier and 100.2p at the September 30 year end.

There was a net loss for the six months to end-March of £270,000 (£222,000 revenue) for losses per share of 0.27p (earnings 0.22p).

## Murray Enterprise net assets fall

Murray Enterprise, the investment trust specialising in smaller UK quoted companies, reported a fall in net asset value per share from 141.48p to 136.02p during the year to March 31.

The decline over the last six months was even more marked with the figure at September 30 being 144.41p.

However, the fully-diluted figures showed an increase to 136.38p (102.48p), with the September 30 figure at 134.42p.

Net revenue for the six months to the end of March was £280,000 (£2,000) reflecting the extensive changes in the portfolio in the period. Earnings per share were 1.3p (0.01p) or 1.16p (0.01p) fully diluted.

An interim dividend of 0.7p (nil) is declared.

## Donelon Tyson accounts delayed

Shares in Donelon Tyson fell 4p to 15p yesterday as the Cheshire-based building and civil engineering company announced that its annual accounts would be delayed and that the dividend was likely to be passed.

The directors said that their expectations of the group's results for the year ended December 31 1993 were based on an assessment of the value of work in progress which reflected the recognition of certain contractual claims.

Because of delays in agreeing some of those claims they could not now be included in the 1993 results, they said.

The value of the unresolved claims is £3.5m.

## New London Capital declares dividend

New London Capital, one of the recently formed Lloyd's investment trusts, reported its results for the period from

## New London Capital declares dividend

to end-April was £725,000 (£654,000) for earnings per share of 4.28p (3.85p). The interim dividend is held at 3p.

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An interim dividend of 0.7p (nil) is declared.

## Notice to the Shareholders of Portuguese Investment Fund Limited

Registered Office:  
Portuguese Investment Company Limited  
Cayman International Trust Building  
Albert Panton Street  
P.O. Box 309  
Grand Cayman, Cayman Islands

Paying Agent:  
Morgan Stanley Bank Luxembourg  
6C route de Treves  
L-2663 Senningerberg  
Luxembourg

Notice is hereby given that the Annual General Meeting of the Company will be held at Morgan Stanley Bank Luxembourg, 6C route de Treves, L-2663 Senningerberg Luxembourg on June 30, 1994, at 9:00 A.M. to consider the following agenda:

1. Proposal to hear the management report of the Directors on the business of the Company and the conduct of its affairs during the fiscal year ended December 31, 1993.
2. Proposal to approve the Statements of Assets and Liabilities of the Company as of December 31, 1993 and the Statement of Operations for the period commencing January 1, 1993 to December 31, 1993, as audited by Arthur Andersen & Co. Such statements are available at the Company's registered office listed above.
3. Proposal to approve the selection of Arthur Andersen & Co. as the Company's independent auditor.
4. To consider and act upon any other business as may properly come before the meeting or any adjournment thereof.

A Member entitled to attend and vote at the Meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy need not be a Member of the Company. The requisite instrument of proxy is available at the offices of the Paying Agent listed above and must be delivered to the Paying Agent AT LEAST 48 HOURS BEFORE THE TIME OF THE MEETING. Members holding bearer shares must either present their share certificates at the meeting or attach the certificates to the proxy. In lieu of share certificates, Members may substitute a voting certificate obtained through the company's Paying Agent by depositing their shares with the Paying Agent AT LEAST 48 HOURS BEFORE THE TIME OF THE MEETING. A Member wishing to appoint a proxy is advised to deliver a completed and signed instrument of proxy to the address specified via courier in order to ensure his representation at the meeting.

The Articles of Association of the Company do not provide for facsimile, telex, cable or other means of telecommunication in respect of instruments of proxy.

The Board of Directors

**CENTRALE NUCLEAIRE EUROPEENNE**  
A NEW FINANCIAL INVESTMENT OPPORTUNITY  
GUARANTEED FLOTTING RATE NOTES DUE 1996  
For the period May 25, 1994 to August 25, 1994 the new rate has been fixed at 5.625 % P.A.  
Next payment date: August 25, 1994  
Coupon rate: 15  
Amount: FRF 143.75 for the denomination of FRF 143.75  
for the denomination of FRF 100,000  
THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE GROUP  
15, Av. E. Remont  
LUXEMBOURG

**The Financial Times**  
plans to publish a Survey on  
**Monaco**  
on Thursday, June 30.

The unsold business and travel agent of the Principality will be examined with particular emphasis on Banking, Finance, Business Services and the successful Conference industry.

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**Dr Chris Stals**  
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**Mr Jean Zwahlen**  
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**Mr Phil Wilson**  
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**Mr Yuri Mityuk**  
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## Young hits out over duty after standstill

By Graham Deller

Mr John Young, the normally ebullient chairman of Young & Co's Brewery, was in far from jovial mood yesterday as he launched a fresh attack on the government's "short-sighted" policy on beer duty.

British brewers contribute more in (excise) duty than in the rest of the European Union put together, which puts us at a major disadvantage.

Mr Young was speaking after announcing results virtually unchanged for the 53 weeks to April 2. "We are being hampered by levels of duty that are totally unfair when compared with the low rates levied on our European competitors."

He continued: "Cheap, and often illegal, imports are taking away much of our trade and therefore the government's income." He called for an immediate reduction in British rates "to restore confidence in the market and safeguard thousands of jobs."

Pre-tax profits amounted to £5.18m (£5.17m). Despite the extra week's trading, turnover showed a marginal decline to £72.3m (£72.9m). Following a sizeable drop at the halfway stage, interest charges for the full year remained relatively high at £2.78m (£3.02m) reflecting finance of the debenture stock issued in April 1993. "The long term security and stability the debenture gives us has meant that we have been unable to benefit in full from lower rates", Mr Young said.

A recommended final dividend of 7.75p lifts the total by 0.5p to 15p, covered 1.3 times by earnings of 28.43p (28.4p).

## ACT division forms alliance with Gartner

ACT Business Systems, a division of the Birmingham-based computing services company, has formed a strategic partnership in Europe with the Gartner Group, a leading US information technology consultancy, writes Alan Cane.

The alliance marks a further stage in ACT's transformation from computer manufacturer to a provider of computing services. The alliance is intended to exploit the expertise of BIS Information Systems, which ACT bought last year for £94m, and ACT Logsys, part of the group which specialises in open systems for central and local government.

Last year, ACT made pre-tax profits of £11.5m on sales of £106m. Gartner, once a Satchi & Satchi subsidiary but now a US company quoted on Nasdaq, advises companies on information technology strategies. It will be the prime contractor in the new alliance, subcontracting analytical work to ACT.

Mr Harvey Parr, managing director of ACT Business Systems, said he believed the division, which had sales of about £32m last year, was complementary to ACT's core financial interests.

## Increases in television activities and continuing growth in video sales

# Carlton advances 33% to £73m

By Raymond Snoddy

Mr Michael Green, chairman of Carlton Communications, may have picked a losing National Lottery ticket yesterday but he was still able to celebrate an unexpectedly high 33 per cent rise in interim pre-tax profits.

Carlton had a 10 per cent stake in the Great British Lottery Company, one of the seven losers in the battle for the National Lottery licence.

Profits of £73.4m (£55.1m) for the six months to the end of March were boosted by growing profits from Carlton Television, holders of the London weekday ITV licence and continuing growth from the video sales market, which helped Technicolor's performance.

Excluding the two month contribution from Central Television, the underlying profit increase was about 35 per cent. Ironically Carlton, which



Michael Green: picked wrong lottery ticket but results ahead

now owns the two largest ITV companies, will benefit from the launch of the National Lottery in November. It is likely to generate huge sums in television advertising.

Most analysts were predict-

trading, and progressing our strategy to expand and maintain our leading position in broadcast television and film and video services," said Mr Green, adding that prospects for the next six months were encouraging.

Turnover was £658.7m (£659.9m), an increase of 40 per cent. Earnings per share rose by 16 per cent to 21.3p (18.3p); the interim dividend is increased to 8.15p (7.4p).

Turnover in broadcast television, including the Central contribution, rose to £202.6m (£184.1m) and pre-tax profits were up to £22.5m (£20.0m). Pre-tax profits in the video and audio products division rose to £35.6m (£30.8m), largely because of the increase in demand for sell-through video cassettes. Turnover was £234.8m (£207.5m).

The share price yesterday fell 22p at 90.5p. See Lex

## Old Speckled Hen boosts Morland

By Paul Taylor

Morland, the Thames Valley-based brewer, yesterday reported a 10.6 per cent increase in interim profits buoyed by a better than expected 21 per cent increase in sales of its own ales, led by Old Speckled Hen.

Pre-tax profits rose to £4.02m (£3.68m) in the six months to March 31, on turnover ahead 12 per cent at £28.6m (£23.7m).

Earnings per share were 12.5p (11.9p) and the interim dividend is lifted to 3.06p (2.78p). The share rose 10p to 51p.

Mr Jasper Chuterbuck, chairman, said the result continued a trend of sustained growth and had been achieved despite a

generally depressed trading environment.

Operating profits rose 12.3 per cent to £5.41m but were reduced by a £108,000 (£20,000) deficit on property disposals and net interest costs of £1.28m (£1.18m).

Sales of Old Speckled Hen, now its biggest selling beer brand, more than doubled over the same period last year, helped by a series of agreements with wholesalers and other brewers. Overall beer volumes were ahead 13 per cent, and the group said it plans to increase capacity at its Abingdon brewery next year.

Volumes in the tenanted estate were slightly lower but profits were marginally ahead on a like-for-like basis. The 75-pub

estate, showed a 17 per cent increase in profits with those pubs specialising in food again recording strong growth.

Food now represents 27 per cent of sales, and meals in the Artist's Fare restaurants showed a 12 per cent increase. The group is seeking more Artist's Fare and Ale House sites.

Volumes in the free trade, including wholesalers, were 50 per cent higher and combined with a £100,000 reduction in bad debts, led to a marked improvement in profit contribution.

Net borrowings were £23.9m, down from £24.8m at the year end, equivalent to gearing of 22.7 per cent.

## Quality Software to raise £1.6m via placing

By Alan Cane

Quality Software Products, the Gateshead-based developer of accounting software for large companies, is raising £1.6m through a placing to enable the development of international business relationships.

The share price rose 4p to 40.5p.

QSP has invested some £16m over the past few years in developing an advanced system, Universal Oas, which has now been sold to eight customers.

Last year, it concluded a deal with Globe Software, a US accounting software company, through which Global will distribute Universal Oas at

minimum cost to QSP.

It is understood that the company has been having discussions with potential partners in Japan, France, South America, the Middle East and east Asia, with a view to striking similar distribution arrangements.

The company believes that £500,000 will be needed to finance the first of these deals. The rest of the money is being used partly for product development and partly as prime finance should opportunities from new business partnerships present themselves.

QSP recently announced an alliance with Hewlett Packard, a leading US electronic manufacturer.

## Chamberlin & Hill shows 11% decline to £1.42m

Chamberlin & Hill, the maker of iron castings, electrical conduit fittings and switchgear, reported a near 11 per cent decline in pre-tax profits from £1.58m to £1.42m for the year to end-March.

The outcome was struck on turnover up by 8 per cent, from £20.5m to £22.1m. Interest payable was £121,000 (£141,000) and after tax of £288,000 (£441,000) earnings per share came out at 15.78p (16.07p).

Despite the fall in earnings directors are recommending an unchanged final dividend of

4.5p, making 6.5p (6.25p) for the year.

Mr John Eccles, chairman, said the second half of the year had proved more volatile than expected and the forecast improvement in the trading position following high levels of capital expenditure at the Blixwich foundry did not materialise.

In addition, Pitzer & Poulton ended the year with second half profits well below its estimates as a result of price competition and sharply reduced margins.

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Share capital immediately following the Placing and Intermediaries Offer

Authorized		Issued and fully paid	
No.	Amount	No.	Amount
233,565,100	£11,678,255	70,733,751	£3,537,688
22,124,000	£1,106,200	22,124,000	£1,106,200
50,505	£2,525,025	50,505	£2,525,025

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26th May, 1994

## COMMODITIES AND AGRICULTURE

## Grain price fall sparks sell-off in commodities

By Deborah Hargreaves and Kenneth Gooding

Commodity markets sustained a long-awaited sell-off yesterday as the drop in grain futures prices in Chicago spilled over into other markets.

July coffee futures price at the London Commodity Exchange fell almost \$250 a tonne at one stage in hectic trading. It later recovered to close down \$138 a tonne at \$2,210 a tonne.

The fall in price was partly due to speculators and fund buyers taking a breath in their current commodities buying spree. But analysts said the coffee market still looked tight even at these prices and could move higher again.

"Given the magnitude of the rally, the market still seems well supported at these levels and I don't think we've seen the highs yet," said Mr Bill O'Neill, senior analyst at Merrill Lynch in New York.

The coffee market has been pushed upwards by the reluctance of many companies to sell stocks they are holding because they are worried about further price rises. But supply tightness is expected to remain

even in spite of the decision earlier this week by members of the Association of Coffee Producing Countries to sell off the rest of the stocks held under their export retention programme.

Investor interest in commodity markets has been sparked by the current price rises, which have received a lot of attention in the media. This has added fuel to the recent price spiral. Mr Lawrence Eagles, analyst at GNL, the London brokers said: "I've never known as much media interest in commodities in all the seven years I've covered the markets as there has been in the past week."

Some of the heat was also taken out of London Metal Exchange trading. There was much less business than in recent stormy days and copper trading became hesitant above \$2,300 a tonne - but metal for delivery in three months reached \$2,305 before a downward reaction set in. By the official close three-month copper was down \$17 at \$2,279.50 a tonne and in late trading it fell again to touch \$2,250.

Traders suggested that the market was going through a necessary period of consolidation before making another upward move.

## MARKET REPORT

## Base metals follow copper

London Metal Exchange base metals prices generally followed copper higher in early trading yesterday and then lower as the day progressed.

ALUMINIUM moved in a narrow range, meeting resistance around \$1,370 a tonne for three months delivery and ending at \$1,366, a \$5 loss.

NICKEL struggled near the lower end of the day's range for most of the session, but

traders said buying was being attracted on the dips. The three months position ended at \$6,555 a tonne, down \$135.

At the London bullion market the GOLD price recovered most of Tuesday's fall as buying was prompted by the weaker dollar and sharp drops in bond prices. But the market looked very much in the hands of the investment funds. Compiled from Reuters

## Hydro and Amoco in Russian oil agreement

By Karen Fossell in Oslo

Norway's Norsk Hydro Production and Amoco Eurasia Petroleum Company yesterday announced a co-operation agreement that could lead to joint rights for petroleum exploration and development in the southern part of the Russian sector of the Barents Sea and the Pechora Sea.

The agreement covers joint evaluation of oil and gas production opportunities of the vast region and close co-operation with Russian companies and research institutes.

The two companies have separately studied this part of the Arctic during the past five years but have joined forces to co-ordinate resources in an effort to enhance their evaluations and working knowledge of the area, for which the Russians have announced their intention to issue exploration rights.

A Norsk Hydro executive said that the two companies would also be looking at sites to identify a potential location for an oil export terminal.

Amoco and Hydro last month joined Texaco and Exxon in establishing the Timan Pechora Company, which is negotiating a production sharing contract with Russia for an area onshore in the Timan Pechora Basin.

In the Barents and Pechora Seas Hydro and Amoco will be seeking to identify areas where exploration could be undertaken. Five years ago Hydro provided technical assistance to the Russians during production testing of the giant Shokmanovskoye field, believed to be one of the world's biggest gas fields, in the northern part of the Barents Sea. Hydro had hoped to be awarded a production sharing agreement for the field, which went instead to the Russian company Rosneft. Hydro withdrew from the project in 1992.

## Economic reform brings golden dawn in Peru

Sally Bowen on the flood of foreign miners into South America's 'new Eldorado'

To judge from the interest shown in last week's first ever gold symposium held in Lima, Peru is now seen as the continent's new Eldorado. More than 800 gold experts - geologists, metallurgists, traders, environmentalists and just plain miners - attended the three-day event.

"It's like Chile was 15 years ago," said Mr John Smith of Newcrest's Peruvian subsidiary. "There's a 'let's go' feeling which is tremendously exciting. It's the herd instinct, but in this case the herd is right."

Acting as chief magnet for foreign interest - and drawing gold prospectors to the north-central Andean department of Cajamarca - is the provenly successful Minera Yanacocha operation, a joint venture between Newmont Mining of Denver, leading local group Buenaventura and France's BRGM.

Yanacocha is a perfect advertisement for the opportunities on offer in Peru today. Its gold, in a low-grade disseminated deposit, was commercially unrecoverable until the development of leaching techniques over the past decade. Now, since coming on stream last August, the company has clawed back its \$37m initial investment in just seven months.

Carachugo, Yanacocha's first deposit, has mineable reserves in excess of 26m tonnes averaging 1.35 grams of gold per tonne. By November a second, nearby deposit, known as Maqui Maqui will be producing its first ounce of gold. Larger and richer than Carachugo, Maqui Maqui promises 40m tonnes of ore at an average

of 1.51 grams a tonne. Unlike Carachugo, whose porous ore can be scooped up and dumped directly on to leach pads, Maqui Maqui will be exploited as an open-pit mine. Trials indicate the leaching cycle will take 120 days with a 60 per cent recovery rate compared with Carachugo's exceptional 35-day cycle, 80 per cent recovery.

Development of Maqui Maqui is costing Newmont and partners \$40m. With production costs around \$150 a troy ounce and projected annual output of 180,000 ounces, Minera Yanacocha is on to another hugely profitable operation.

Combined output from the two Yanacocha deposits should top 400,000 ounces next year. That alone will boost national gold production to close to 40 tonnes a year and catapult Peru up the Latin American gold league table, still well behind Brazil but vying for second place with Chile. Gold would then become Peru's second most important export after copper.

Hard on the heels of Newmont in the current Peruvian gold rush is American Barrick, also Nevada-based. In the past six months, Barrick has established an aggressive presence, with "between 40 and 60" geologists and minerals experts sizing up maybe a dozen Peruvian prospects.

Barrick is already drilling at Cerro Corona in Cajamarca. The company is tight-lipped about its findings but industry rumours credit Cerro Corona with some 15m tonnes at 3 grams a tonne in an "attractive, eminently leachable oxide cap" with huge sulphide deposits below. Initial investment is expected to be in the region of \$30m.

Among the price-sensitive "developing markets" demand in India was down from 153.1 tonnes in the first quarter of 1993 to 53.5 tonnes this year; in "Greater China" - which includes Hong Kong and Taiwan - it was down from 186.8 to 103.3 tonnes; and in the Gulf states it fell from 73 to 49.6 tonnes. In Turkey, where the market was hit by political uncertainty and devaluation of the local currency, demand fell from 32.7 to 12 tonnes.

In the developed markets, demand in the US was flat, at 57.5 tonnes compared with 58.3 tonnes, while in Japan it fell from 58.3 to 48.1 tonnes. Most European markets were flat in the first quarter except for Italy, also affected by political uncertainties, where demand fell from 20 to 17.1 tonnes.

Development of a recently acquired gold deposit in the remote eastern jungle department of Apurimac, the first foreign company to venture into a zone hitherto considered dangerous. Some 35 people are involved in Cambior's Peruvian operation and investment in exploration locally is "tremendous what we're spending in Chile this year", according to Mr Andre Gauthier, Cambior's regional manager.

Yet another Canadian company, Placer Dome, has also gained a foothold in Peru. In January, it outbid Newmont to secure a gold deposit known as Jehuamarca-Canariaco in the northern department of Lambayeque. Initial studies are under way.

All of this is good news for the long-suffering Peruvian mining community. Inward-looking, nationalistic and protectionist economic policies meant Peru had been shunned by international investors for a full 25 years. With the exception of the giant Asarco-owned Southern Peru Copper Corporation and Japan's Mitsui -

which has continued with a low-profile operation - mining development has been left to local companies.

"Four hundred mining concerns have closed down in the past 15 years and the rest are badly decapitalized," said Mr Roque Benavides, president of the national mining society. "There's been almost no new exploration. The deposits you see today were known in the 1950s."

Privatisation was an initial trigger for international investors. Anglo-American/Mantova, Blanco, Cyprus Minerals and China's Shougang Corporation, in addition to Placer Dome and Cambior, all acquired their stakes by bidding for formerly state-owned deposits at public auction.

Other foreign investors are forming associations with Peruvian mine-owners, many of whom hold promising claims but cannot finance development. Still others are participating in the anticipated boom by acquiring shares - many leading Peruvian mining companies have large, liquid holdings available for purchase through the Lima stock exchange.

But for many mining concerns like Newcrest and RTZ, Peru's attraction lies in its largely unexplored territory. Over the past year, Peru's mines industry has seen twice as many claims lodged as in the previous four decades.

"In Peru, the nice surprises come from grassroots exploration," says Mr Smith. "With increasingly attractive macro-economic conditions and a much improved security situation, it seems plenty of foreign investors agree."

## Firestone man to take over as rubber buffer stock manager

By Kieran Cooke in Kuala Lumpur

Mr James Hegarty, a senior manager at the US Firestone Tire and Rubber company, has been named as the new buffer stock manager of the International Natural Rubber Organisation.

He replaces Mr Aldo Hofmeister, who retires in August after nearly nine years with Inro. The organisation groups the six main natural rubber producing countries and 21

consumer nations. At a meeting here this week Inro members agreed to request for a further conference, held under Unctad auspices, to discuss the formation of a new International Natural Rubber Agreement. The confer-

ence is likely to be held in Geneva during the first two weeks of October.

Despite a rally in natural rubber prices in recent months Malaysia's production has continued to fall as further land is given over to industrial uses or

planted with the more lucrative palm oil. The Malaysian statistics department says that the country's natural rubber production was 241,202 tonnes in the first quarter of the year, a drop of 18 per cent on the 1993 figure.

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

## ALUMINIUM, 99.7% Purity (\$ per tonne)

	Close	Previous
3 months	1368-4.5	1368-4.5
6 months	1368-4.5	1368-4.5
9 months	1368-4.5	1368-4.5
12 months	1368-4.5	1368-4.5

## COPPER, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	2279-5	2279-5
6 months	2279-5	2279-5
9 months	2279-5	2279-5
12 months	2279-5	2279-5

## NICKEL, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	6575-30	6575-30
6 months	6575-30	6575-30
9 months	6575-30	6575-30
12 months	6575-30	6575-30

## ZINC, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5625-35	5625-35

## LEAD, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	501-2	501-2
6 months	501-2	501-2
9 months	501-2	501-2
12 months	501-2	501-2

## SILVER, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	504-5	504-5
6 months	504-5	504-5
9 months	504-5	504-5
12 months	504-5	504-5

## GOLD, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	380-0	380-0
6 months	380-0	380-0
9 months	380-0	380-0
12 months	380-0	380-0

## PLATINUM, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	560-0	560-0
6 months	560-0	560-0
9 months	560-0	560-0
12 months	560-0	560-0

## PALLADIUM, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	501-2	501-2
6 months	501-2	501-2
9 months	501-2	501-2
12 months	501-2	501-2

## TIN, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5625-35	5625-35

## COPPER, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	2279-5	2279-5
6 months	2279-5	2279-5
9 months	2279-5	2279-5
12 months	2279-5	2279-5

## ZINC, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5625-35	5625-35

## LEAD, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	501-2	501-2
6 months	501-2	501-2
9 months	501-2	501-2
12 months	501-2	501-2

## SILVER, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	504-5	504-5
6 months	504-5	504-5
9 months	504-5	504-5
12 months	504-5	504-5

## GOLD, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	380-0	380-0
6 months	380-0	380-0
9 months	380-0	380-0
12 months	380-0	380-0

## PLATINUM, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	560-0	560-0
6 months	560-0	560-0
9 months	560-0	560-0
12 months	560-0	560-0

## PALLADIUM, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	501-2	501-2
6 months	501-2	501-2
9 months	501-2	501-2
12 months	501-2	501-2

## TIN, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5625-35	5625-35

## COPPER, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	2279-5	2279-5
6 months	2279-5	2279-5
9 months	2279-5	2279-5
12 months	2279-5	2279-5

## ZINC, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5625-35	5625-35

## LEAD, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	501-2	501-2
6 months	501-2	501-2
9 months	501-2	501-2
12 months	501-2	501-2

## SILVER, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	504-5	504-5
6 months	504-5	504-5
9 months	504-5	504-5
12 months	504-5	504-5

## GOLD, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	380-0	380-0
6 months	380-0	380-0
9 months	380-0	380-0
12 months	380-0	380-0

## PLATINUM, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	560-0	560-0
6 months	560-0	560-0
9 months	560-0	560-0
12 months	560-0	560-0

## PALLADIUM, 999.9 Purity (\$ per ounce)

	Close	Previous
3 months	501-2	501-2
6 months	501-2	501-2
9 months	501-2	501-2
12 months	501-2	501-2

## TIN, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5625-35	5625-35

## COPPER, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	2279-5	2279-5
6 months	2279-5	2279-5
9 months	2279-5	2279-5
12 months	2279-5	2279-5

## ZINC, 99.99% Purity (\$ per tonne)

	Close	Previous
3 months	5625-35	5625-35
6 months	5625-35	5625-35
9 months	5625-35	5625-35
12 months	5	



## Footnote

1. *Journal of the American Medical Association*, 1997; 277: 1033-1038.

### Equity Shares Traded

Turnover by volume (million). Excluding: Intra-market business and overseas turnover

Month	Turnover (million)
Mar	650
Apr	880
May	600

### Indices and ratios

FT-SE 100	3020.7	-68.4	FT Ordinary index	2898.8	-47.9
FT-Mid 250	3634.4	-82.0	FT-Airline Non Fms p/a	19.96	(19.96)
FT-Mid 100	1582.6	-31.0	FT-SE 100/FX ratio	2869.0	2.8
FT-SE All-Share	1526.82	-31.00	10 yr g/c/h equity y/r ratio	2.23	2.22
FT-SE A All-Share	3.94	(3.76)			
<b>Best performing sectors</b>			<b>Worst performing sectors</b>		
1 Transport	-0.9		1 Media	-3.3	
2 Other Ser & Bus	-0.4		2 Leisure & Hotels	-3.1	
3 Chemical	-0.6		3 Extractive Inds	-3.1	
4 FT-SE SmallCap ex ITs	-0.7		4 Insurance	-2.8	
5 Gas Distribution	-0.7		5 Tobacco	-2.8	

## NEW HIGHS AND LOWS FOR 1994

(28) EXPANSET INC., Fortum, Kalsay, Inc., Torley & Cadeia, EXTRACTIVE WDS  
 HANCO, Cons. Marchborn, Kidston,  
 (29) AMERICAN NAT. INVESTMENT  
 CO. INVESTMENT COMPANIES (7)  
 (30) CIA, Dorring Kindersley, Economy  
 CORP., EXPLORATION & PROD (7)  
 (31) DOW CORP. (27), METALLBERG,  
 (32) (33) AUSTIN REED, LIBERTY, DO NY,  
 H AFFRANCHI (7).  
 (34) (35).  
 (36) OTHER FOOD INTENTENT OR BANK  
 Z, ABNEY NAT., Anglo Indiat, Bank Scotland,  
 Bank, BERNARDINI (3) Bess,  
 (37) & CHESTNUT (9) DONALD TYSON, EBC,  
 (38) HIL, Paulsenberg, Wimpy (3). BLDG  
 & MCHTS (3) CHEMICALS (7)

**TRADING VOLUME**

	Vol. 000s	Closing price	Day's change
CA Group	4,000	\$54 1/4	-1
Day National	3,800	\$99 1/2	-13 1/2
First Fisher	2,000	\$6	-2
First Union	1,700	\$7 1/2	-1 1/2

Gen Water	1,198	487	-12
Gas	1,200	349	-10
Electric Group†	5,700	238	-9½
Willingdon	3,900	229	-8
Assoc. Bldg. Foodst†	967	650	-3
Assoc. Bldg. Ports	243	238	-4
Tele. & Cable	528	528	-23
Ind. & T	3,900	471	-12
Tr	5,400	128	-5½
CC	508	425	-2
CT	1,400	730	-2
Ind. & T	11,000	994	-13
Ind. & T	1,000	289	-15
Tr (P&G)	7,500	377½	-5½
Tr	2,000	259	-7
Tr	4,200	362	-7
Tr of Scotland†	844	176	-5
Tele. & Cable†	2,400	627	-14

Land Securities was the most active stock option with 3,922 contracts.

Figure 1

Div. yield%	Earn. yield%	P/E ratio	Xld acq. ytd	Total Return
4.07	6.85	17.46	40.79	1124.04
3.40	5.59	21.74	40.68	1593.28
3.54	6.03	20.34	41.40	1332.47
3.91	6.66	18.31	19.87	1167.20
2.92	4.17	28.45	19.18	1459.85
3.07	4.61	28.99	19.55	1445.08
3.64	6.36	18.83	19.48	1182.95

2707.52	2709.05	2705.17	2220.70
308.86	3920.59	3930.31	3107.20

[illegible]

15.00	16.16	Highday	Lowday
3041.0	3015.6	3081.9	3011.3
3039.4	3023.0	3090.8	3028.8
1541.5	1530.6	1566.2	1529.0

10.10	Close	Previous	Change
1186.2	1182.7	1218.3	-35.6
2674.8	2673.8	2724.0	-50.2
1792.0	1792.5	1784.2	-81.7
2790.4	2797.0	2815.1	-78.1

	1,000	700	+38	Atla
Wire Elect.	148	893	-8	Atla
Wire Water	244	815	-11	North
WT	934	871	-14	Copy

on trading volume for a selection of major  
 -day through the SEAC system  
 -ity until 4:30pm. Trades of one million or  
 -en rounded down, † indicates an FT-SE  
 -index constituent

For 199-  
ET Onlin

Ordinary Share Index since compilation: high 2715.6  
Share index base date 1/7/95

	18.10	18.00	22.10	20.00
Ordinary Share Index since compilation	high	2719.0		
Share index days date 1/7/95				
Share hourly changes				
	9.00	10.00	11.00	12.00 13.00 14.00
	2487.5	2487.7	2488.8	2427.4 2426.0 2419.7
			May 25	May 24 May 23
peaks			26.185	28.461 24.359
lower (profit)			-	1230.5 868.6
			-	26.737 28.775
ded (profit)			-	475.1 433.8
Intra-market business and overages removed.				

201. 7  
202. 1  
203. 1

Share hourly changes									
9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High	Low
447.5	2437.7	2438.3	2427.4	2426.0	2413.7	2413.0	2391.7	2448.6	2391.3

May 20 May 19 1950

$\frac{1}{2} \left( \frac{1}{2} \right) = \frac{1}{4}$







**TRANSPORT - Cont.**

Africans		Europeans		Asians		Latin Americans		Middle Easterners		Others	
Year	Value	Year	Value	Year	Value	Year	Value	Year	Value	Year	Value
1980	100	1980	100	1980	100	1980	100	1980	100	1980	100
1981	105	1981	105	1981	105	1981	105	1981	105	1981	105
1982	110	1982	110	1982	110	1982	110	1982	110	1982	110
1983	115	1983	115	1983	115	1983	115	1983	115	1983	115
1984	120	1984	120	1984	120	1984	120	1984	120	1984	120
1985	125	1985	125	1985	125	1985	125	1985	125	1985	125
1986	130	1986	130	1986	130	1986	130	1986	130	1986	130
1987	135	1987	135	1987	135	1987	135	1987	135	1987	135
1988	140	1988	140	1988	140	1988	140	1988	140	1988	140
1989	145	1989	145	1989	145	1989	145	1989	145	1989	145
1990	150	1990	150	1990	150	1990	150	1990	150	1990	150
1991	155	1991	155	1991	155	1991	155	1991	155	1991	155
1992	160	1992	160	1992	160	1992	160	1992	160	1992	160
1993	165	1993	165	1993	165	1993	165	1993	165	1993	165
1994	170	1994	170	1994	170	1994	170	1994	170	1994	170
1995	175	1995	175	1995	175	1995	175	1995	175	1995	175
1996	180	1996	180	1996	180	1996	180	1996	180	1996	180
1997	185	1997	185	1997	185	1997	185	1997	185	1997	185
1998	190	1998	190	1998	190	1998	190	1998	190	1998	190
1999	195	1999	195	1999	195	1999	195	1999	195	1999	195
2000	200	2000	200	2000	200	2000	200	2000	200	2000	200
2001	205	2001	205	2001	205	2001	205	2001	205	2001	205
2002	210	2002	210	2002	210	2002	210	2002	210	2002	210
2003	215	2003	215	2003	215	2003	215	2003	215	2003	215
2004	220	2004	220	2004	220	2004	220	2004	220	2004	220
2005	225	2005	225	2005	225	2005	225	2005	225	2005	225
2006	230	2006	230	2006	230	2006	230	2006	230	2006	230
2007	235	2007	235	2007	235	2007	235	2007	235	2007	235
2008	240	2008	240	2008	240	2008	240	2008	240	2008	240
2009	245	2009	245	2009	245	2009	245	2009	245	2009	245
2010	250	2010	250	2010	250	2010	250	2010	250	2010	250
2011	255	2011	255	2011	255	2011	255	2011	255	2011	255
2012	260	2012	260								

Player	17%	+1	23%	5.0%
✓ 35%	-1	35%	35%	2.5%
✓ 16%	-1	17%	8%	1.4%

## DIANS

Player	Price F	+ or -	120%	180%	Mac
✓ 16%	-1	16%	14%	6.0%	
✓ 12%	-1	12%	12%	3.7%	
✓ 15%	-1	15%	12%	2.7%	
✓ 78%	-1	80%	72%	7.7%	
✓ 2%	-1	2%	2%	0.0%	
✓ 94%	-1	95%	81%	3.8%	
✓ 14%	-1	15%	14%	3.0%	
✓ 16%	-1	16%	15%	3.2%	
✓ 16%	-1	16%	15%	3.2%	
✓ 10%	-1	10%	9%	0.5%	
✓ 72%	-1	72%	67%	5.5%	
✓ 22%	-1	22%	18%	3.0%	
✓ 16%	-1	16%	16%	4.2%	
✓ 15%	-1	15%	15%	4.2%	
✓ 2%	-1	2%	2%	0.0%	

[illegible][illegible]



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## CURRENCIES AND MONEY

## MARKETS REPORT

## Dollar weakens again

The dollar's recovery on the foreign exchanges proved short-lived yesterday as the US currency came under renewed pressure from a stronger D-Mark, writes Philip Gauthier.

The agreement on Tuesday to restart the US-Japan trade talks had bolstered the US currency, but weaker than expected April durable goods figures were the catalyst for a steady weakening of the dollar.

The dollar finished in London at DM1.6447 against the D-Mark, from DM1.6478 on Tuesday and an intra-day high of DM1.6545. It was barely changed against the yen at ¥104.455.

Activity was generally fairly quiet until the dollar started to weaken in the European afternoon. Apart from generalised D-Mark strength, the features of Europe were the weaker lira, the Portuguese escudo coming under pressure again, and the firm Greek drachma.

The futures markets were again very volatile, with most of the movement in eurosterling. Sterling had a steady day with the sterling index finishing at 80 from 79.9 as strength against the dollar offset weakness against the D-Mark.

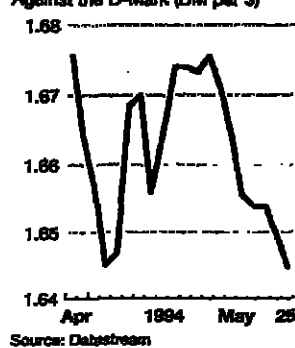
US April durable goods orders were only 0.1 per cent up in April, compared to market expectations in the 0.8 per cent to 1.5 per cent range. Although durable goods figures are not normally closely watched, the disappointment was sufficient to cast doubt over the thin veneer of optimism had come to surround the dollar.

Contributing to the dollar's difficulties was a general firming of sentiment towards the D-Mark. The catalyst for this was the fairly small fall of only three basis points in the German repo rate, to 5.20 per cent. Although widely expected, it appeared to confirm recent comments from Mr Hans Tietmeyer, president of the Bundesbank, suggesting that the pace of German monetary easing would slow.

These sentiments were further strengthened by comments from two senior Bundesbank figures yesterday. Mr Otmaring was quoted in a German business daily saying

## Dollar

Against the D-Mark (DM per \$)



Source: Datastream

that "current money supply figures did not match a landscape of falling interest rates." M3 grew at a seasonally adjusted, annualised rate of 15.8 per cent in April.

Mr Reimut Jochimsen, a central council member, was also quoted expressing concern about differences between Bundesbank policies and government fiscal policy.

Some analysts believe the D-Mark is being re-rated by the market as economists upgrade their forecasts of German growth. Yesterday the German currency had a mixed performance in Europe, finishing at FF8.421 against the French franc from FF8.422.

The escudo returned to market attention yesterday with the Bank of Portugal forced to step in to support the currency when it fell below Esc104 against the D-Mark. Dealers said a series of rumours about alleged crises were undermining confidence, while the currency also seemed to be acting in sympathy with the weaker bond market.

In Greece, by contrast, the drachma had a steady day despite the overnight downgrading of Greece's senior foreign currency debt by the rating agency Moody's.

Ms Wendy Nifkiser, senior economist at IBI International in London said she believed the worst was probably past for the Greek currency. "If

there was going to be a serious crisis, it would have happened by now," she said.

Last week many in the market were predicting a devaluation. The short term aim of the Greek government, some analysts argue, is to try and support the drachma through the European elections, and until Greece bands over the presidency of the European Union.

The lira was weak yesterday, closing at L969 against the D-Mark from L965. Analysts said this was probably a function of heightened political uncertainty following the announcement that Mr Umberto Bossi, the Northern League leader, would have to appear in court.

The futures markets enjoyed another hectic day. Trade in the euro market futures was again heavy, with the December contract trading over 57,000 lots. Price movement, however, was fairly sedate after the recent gyrations, with the December contract closing unchanged at \$4.77.

Trade was fairly heavy in eurosterling too, with the December future trading nearly 34,000 lots, and closing fairly basis points lower at \$3.80. Analysts said it was difficult to make sense of the move, which appeared to flow from weakness at the longer end of the yield curve. A lot of the selling was technically driven as price falls triggered various chart points.

The Bank of England provided \$525m of late assistance to the UK money markets after predicting a \$750m shortage. Overnight rates moved between 4 1/2 per cent and 6 1/2 per cent.

In the German money market call money rates eased to 5.25/5.35 per cent from 5.30/5.40 per cent after the Bundesbank added a net DM7.5bn in its money market operations.

## OTHER CURRENCIES

May 25  
 Pound 150.02/150.06 150.02/150.06  
 Yen 104.45/104.45 104.45/104.45  
 Swiss 1.48/1.48 1.48/1.48  
 Italian 1.36/1.36 1.36/1.36  
 Spanish 166.12/166.12 166.12/166.12  
 Greek 340.00/340.00 340.00/340.00  
 Portuguese 200.00/200.00 200.00/200.00  
 Turkish 1.80/1.80 1.80/1.80  
 Thai 50.00/50.00 50.00/50.00  
 New Zealand 1.50/1.50 1.50/1.50  
 Australian 1.50/1.50 1.50/1.50  
 Hong Kong 7.75/7.75 7.75/7.75  
 Singapore 1.35/1.35 1.35/1.35  
 Malaysia 3.40/3.40 3.40/3.40  
 Philippines 50.00/50.00 50.00/50.00  
 Saudi Arabia 3.75/3.75 3.75/3.75  
 South Africa 4.80/4.80 4.80/4.80  
 Taiwan 20.00/20.00 20.00/20.00  
 Thailand 50.00/50.00 50.00/50.00  
 Indonesia 1.50/1.50 1.50/1.50  
 Korea 1.00/1.00 1.00/1.00  
 Mexico 16.00/16.00 16.00/16.00  
 Brazil 1.00/1.00 1.00/1.00  
 Argentina 1.00/1.00 1.00/1.00  
 Chile 1.00/1.00 1.00/1.00  
 Colombia 1.00/1.00 1.00/1.00  
 Costa Rica 1.00/1.00 1.00/1.00  
 Cuba 1.00/1.00 1.00/1.00  
 Dominican Republic 1.00/1.00 1.00/1.00  
 Ecuador 1.00/1.00 1.00/1.00  
 El Salvador 1.00/1.00 1.00/1.00  
 Guatemala 1.00/1.00 1.00/1.00  
 Honduras 1.00/1.00 1.00/1.00  
 Jamaica 1.00/1.00 1.00/1.00  
 Nicaragua 1.00/1.00 1.00/1.00  
 Panama 1.00/1.00 1.00/1.00  
 Paraguay 1.00/1.00 1.00/1.00  
 Peru 1.00/1.00 1.00/1.00  
 Uruguay 1.00/1.00 1.00/1.00  
 Venezuela 1.00/1.00 1.00/1.00  
 Zaire 1.00/1.00 1.00/1.00  
 Zimbabwe 1.00/1.00 1.00/1.00

## POUND SPOT FORWARD AGAINST THE POUND

May 25		Closing mid-point	Change on day	Set-off spread	Day's high/low	One month Rate	Three months Rate	One year Rate	Bank of Eng. Ind.
Europe	(Sch)	17.4788	-0.0018	896-845	17.4788 17.4505	17.473 0.3	17.4574 0.2	-	114.1
Austria	(S)	51.1385	-0.0416	047-123	51.3070 51.0800	51.1335 0.1	51.1335 0.0	50.8835 0.5	115.4
Belgium	(Bfr)	51.1385	-0.0087	201-321	51.7875 9.7020	7.9337 -0.9	9.7419 -0.6	9.7593 -0.3	115.4
Denmark	(DKr)	9.7881	-0.0222	085-061	8.1870 8.1830	8.1833 0.8	8.5593 -0.4	8.4716 0.3	108.6
France	(FFr)	8.4858	-0.0083	923-000	8.5259 8.4874	8.5233 0.8	8.5593 -0.4	8.4716 0.3	108.6
Germany	(DM)	2.4848	-0.0002	837-850	2.4848 2.4655	2.4655 -0.4	2.4655 -0.1	2.4731 0.5	108.6
Greece	(Dr)	367.893	-1.989	150-253	368.935 366.132	-	-	-	108.6
Ireland	(Ir)	1.0201	-0.0019	191-210	1.0248 1.0177	1.0204 -0.4	1.0071 -0.4	1.0223 -0.9	108.6
Italy	(L)	2406.44	-9.56	721-967	2412.80 2401.27	2414.14 -2.8	2402.94 -2.6	2404.40 -1.8	115.4
Luxembourg	(Lfr)	51.1385	-0.0416	047-123	51.3070 51.0800	51.1335 0.1	51.1335 0.0	50.8835 0.5	115.4
Netherlands	(Gld)	166.12	-0.0008	387-681	2.7880 2.7811	2.7873 0.2	2.7787 0.1	2.7941 0.8	115.4
Norway	(Nkr)	10.7545	-0.0107	503-586	10.8075 10.7188	10.7489 0.8	10.7814 -0.3	10.7526 0.0	88.0
Portugal	(Esc)	257.298	-0.229	163-433	258.735 256.148	-	-	-	108.6
Spain	(Ptas)	204.890	-0.173	582-739	205.432 204.454	205.2 0.0	204.45 -0.5	205.81 -2.0	88.0
Sweden	(Skr)	11.3385	-0.0008	387-681	11.7533 11.7533	11.7533 1.8	11.7568 -1.8	11.8748 -1.2	117.0
Switzerland	(Sfr)	1.0000	-0.0053	177-159	2.1318 2.1175	2.1177 0.9	2.1128 -1.1	2.0838 1.6	117.0
UK	(£)	1.2100	-	-	-	-	-	-	80.0
USA	(D)	1.5081	-0.0002	884-911	1.2504 1.2580	1.2515 -1.1	1.2524 -0.8	1.2507 0.0	80.0
South America		-0.940873	-	-	-	-	-	-	-
Argentina	(Peso)	1.5081	-0.0002	678-085	1.5085 1.5018	-	-	-	-
Brazil	(C)	2650.06	-8.17	942-068	2651.02 2595.00	-	-	-	-
Canada	(Cdn)	2.0877	-0.0002	885-905	2.0885 2.0773	2.0884 -1.0	2.0828 -0.9	2.1079 -1.0	88.0
China	(New Pk)	1.5123	-0.0002	295-900	4.9900 4.9928	-	-	-	-
USA	(D)	1.5109	-0.0002	105-116	1.5120 1.5035	1.51 0.7	1.5087 0.6	1.5067 0.3	85.20
Pacific/Middle East/Africa		-	-	-	-	-	-	-	-
Australia	(A\$)	0.5250	-0.0078	568-591	0.5095 0.5047	0.5073 0.4	0.5057 0.4	0.5047 0.2	-
Hong Kong	(Hk\$)	11.6721	-0.0197	898-755	11.6756 11.6216	11.664 0.8	11.6901 0.4	11.6871 -0.1	-
Japan	(¥)	47.3564	-0.0789	805-101	47.4141 47.4340	-	-	-	-
Malaysia	(M)	157.816	-0.271	742-890	156.430 157.560	157.401 0.2	156.631 0.0	156.746 0.3	184.24
Japan	(¥)	3.6527	-0.0002	650-662	3.6522 3.6522	-	-	-	-
Malaysia	(M)	2.5671	-0.0026	650-892	2.5905 2.5932	2.5994 0.3	2.5889 -0.4	2.5705 -0.4	-
Philippines	(Peso)	40.9441	-0.0584	890-802	41.0870 41.0870	-	-	-	-
Saudi Arabia	(SR)	5.6580	-0.0382	845-875	5.6829 5.6418	-	-	-	-
Singapore	(S\$)	0.5207	-0.0004	616-520	0.5220 0.5207	-	-	-	-
S Africa (Cm)	(R)	5.9441	-0.0102	405-478	5.5485 5.5161	-	-	-	-
S Africa (Fin)	(R)	7.3730	-0.0102	561-886	7.4221 7.3425	-	-	-	-
South Korea	(Won)	1218.43	-2.43	807-878	1218.68 1219.37	-	-	-	-
Thailand	(Bt)	45.9988	-0.3559	244-969	46.0000 46.0000	-	-	-	-
Thailand	(Bt)	38.0559	-0.0843	493-822	38.0830 37.9230	-	-	-	-

USD Rate for May 24. Bid/offer spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by the spot rates. Sterling rates calculated by the Bank of England. All rates are in US dollars = 1000. Offer and Mid-rates in both this table and the Pound Spot table are in US dollars = 100.



Key Market Funds  
y Market  
Accounts

WORLD STOCK MARKETS

EUROPE	Stocks	Traded	Closing Price	Change on day	Stocks	Traded	Closing Price	Change on day	Stocks	Traded	Closing Price	Change on day											
AUSTRIA (May 25 / Fri)																							
ATX	1,234.56	1,234.56	1,234.56	+12.34																			
BELGIUM (May 25 / Fri)																							
BESE	3,456.78	3,456.78	3,456.78	+45.67																			
GERMANY (May 25 / Fri)																							
DAX	2,345.67	2,345.67	2,345.67	+34.56																			
FRANCE (May 25 / Fri)																							
CAC	4,567.89	4,567.89	4,567.89	+56.78																			
ITALY (May 25 / Fri)																							
FTSE	1,234.56	1,234.56	1,234.56	+12.34																			
NETHERLANDS (May 25 / Fri)																							
AEX	3,456.78	3,456.78	3,456.78	+45.67																			
SPAIN (May 25 / Fri)																							
IBEX	2,345.67	2,345.67	2,345.67	+34.56																			
SWEDEN (May 25 / Fri)																							
OMX	1,234.56	1,234.56	1,234.56	+12.34																			
FINLAND (May 25 / Fri)																							
HEX	1,234.56	1,234.56	1,234.56	+12.34																			
Greece (May 25 / Fri)																							
ASE	1,234.56	1,234.56	1,234.56	+12.34																			
Ireland (May 25 / Fri)																							
ISEQ	1,234.56	1,234.56	1,234.56	+12.34																			
Portugal (May 25 / Fri)																							
BVLX	1,234.56	1,234.56	1,234.56	+12.34																			
Poland (May 25 / Fri)																							
WSE	1,234.56	1,234.56	1,234.56	+12.34																			
Czech Rep. (May 25 / Fri)																							
PSE	1,234.56	1,234.56	1,234.56	+12.34																			
Hungary (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Slovakia (May 25 / Fri)																							
STSE	1,234.56	1,234.56	1,234.56	+12.34																			
Slovenia (May 25 / Fri)																							
JSSE	1,234.56	1,234.56	1,234.56	+12.34																			
Croatia (May 25 / Fri)																							
CESE	1,234.56	1,234.56	1,234.56	+12.34																			
Bosnia (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Serbia (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Montenegro (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Albania (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Moldova (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Ukraine (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Russia (May 25 / Fri)																							
RTSE	1,234.56	1,234.56	1,234.56	+12.34																			
Turkey (May 25 / Fri)																							
BIST	1,234.56	1,234.56	1,234.56	+12.34																			
Egypt (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Israel (May 25 / Fri)																							
TASE	1,234.56	1,234.56	1,234.56	+12.34																			
Jordan (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Lebanon (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Syria (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Yemen (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Oman (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
UAE (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Qatar (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Kuwait (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Bahrain (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Saudi Arabia (May 25 / Fri)																							
TASE	1,234.56	1,234.56	1,234.56	+12.34																			
Pakistan (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
Bangladesh (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
India (May 25 / Fri)																							
BSE	1,234.56	1,234.56	1,234.56	+12.34																			
China (May 25 / Fri)																							
SSE	1,234.56	1,234.56	1,234.56	+12.34																			
Hong Kong (May 25 / Fri)																							
HSSE	1,234.56	1,234.56	1,234.56	+12.34																			
Taiwan (May 25 / Fri)																							
TSE	1,234.56	1,234.56	1,234.56	+12.34																			
South Korea (May 25 / Fri)																							



**4 pm close May 25**

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]



Stock	Hi	Lo	PM	High	Low	Chg	Stock	Hi	Lo	PM	High	Low	Chg	Stock	Hi	Lo	PM	High	Low	Chg	Stock	Hi	Lo	PM	High	Low	Chg	
ARS Inc	0.27	21	10	15%	15%	+1/2	Deepholtz	0.02	11	41%	25%	25	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
ARC Corp	0.12	72	94%	17%	16%	+1/2	Deloitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
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Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
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Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
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Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-1/2	GoldenGate	0.82	73	20	18%	14%	+30
Arch Chemical	19	167	215	13%	14%	+1/2	DeLoitte	0.02	22	19%	67%	67	+1/2	K S Steel	0.08	12	14	23%	23	23	-							

**1 am close Mar 25**

[illegible]

Academy	0.08	20	17%	14%	17%	+	+
Admiral	11	710	32%	32	32	+	+
Admiral	0.70	92	18%	17%	17%	+	+
Admiral	0.10	10	10%	10%	10%	+	+
Admiral	31	227	13%	13	13	+	+
Admiral	35	156	24%	24%	24%	+	+
Admiral	1.28	27	33%	37%	39%	+	+
Admiral	1.44	11	2023	11%	10%	+	+
Admiral	31	83	18%	18%	18%	+	+
Admiral	16	1380	10%	10%	10%	+	+
Admiral	0.50	10	10%	10%	10%	+	+
Admiral	17	107	10%	10%	10%	+	+
Admiral	22	881	50%	50	50	+	+
Admiral	0.10	10	18%	18%	18%	+	+
Admiral	0.87	15	13%	13	13	+	+
Admiral	42	170	6	6	6	+	+
Admiral	3	6188	4%	4%	4%	+	+

Admiral	0.32	20	45%	45%	45%	+	+
Admiral	0.24	17	33%	33%	33%	+	+
Admiral	3	5873	13%	13%	13%	+	+
Admiral	225	20	11%	11%	11%	+	+
Admiral	19	4584	11%	10%	10%	+	+
Admiral	48	18	17%	17%	17%	+	+
Admiral	0.08	10	10%	10%	10%	+	+
Admiral	108	108	10%	10%	10%	+	+
Admiral	0.01	18	27%	27%	27%	+	+
Admiral	1.12	12	12%	12%	12%	+	+
Admiral	1.30	37	201%	201	201	+	+

Admiral	0.28	16	11%	11%	11%	+	+
Admiral	0.10	94	14%	14%	14%	+	+
Admiral	10	228	23%	23%	23%	+	+
Admiral	10	228	13%	13%	13%	+	+
Admiral	1.20	18	30%	30%	30%	+	+
Admiral	1.30	18	25%	25%	25%	+	+
Admiral	0.08	10	10%	10%	10%	+	+
Admiral	0.16	18	10%	10%	10%	+	+

Admiral	0.28	16	11%	11%	11%	+	+
Admiral	0.10	94	14%	14%	14%	+	+
Admiral	10	228	23%	23%	23%	+	+
Admiral	10	228	13%	13%	13%	+	+
Admiral	1.20	18	30%	30%	30%	+	+
Admiral	1.30	18	25%	25%	25%	+	+
Admiral	0.08	10	10%	10%	10%	+	+
Admiral	0.16	18	10%	10%	10%	+	+

Admiral	0.28	16	11%	11%	11%	+	+
Admiral	0.10	94	14%	14%	14%	+	+
Admiral	10	228	23%	23%	23%	+	+
Admiral	10	228	13%	13%	13%	+	+
Admiral	1.20	18	30%	30%	30%	+	+
Admiral	1.30	18	25%	25%	25%	+	+
Admiral	0.08	10	10%	10%	10%	+	+
Admiral	0.16	18	10%	10%	10%	+	+

Admiral	0.28	16	11%	11%	11%	+	+
Admiral	0.10	94	14%	14%	14%	+	+
Admiral	10	228	23%	23%	23%	+	+
Admiral	10	228	13%	13%	13%	+	+
Admiral	1.20	18	30%	30%	30%	+	+
Admiral	1.30	18	25%	25%	25%	+	+
Admiral	0.08	10	10%	10%	10%	+	+
Admiral	0.16	18	10%	10%	10%	+	+

Admiral	0.28	16	11%	11%	11%	+	+
Admiral	0.10	94	14%	14%	14%	+	+
Admiral	10	228	23%	23%	23%	+	+
Admiral	10	228	13%	13%	13%	+	+
Admiral	1.20	18	30%	30%	30%	+	+
Admiral	1.30	18	25%	25%	25%	+	+
Admiral							



## AMERICA

## Orders data reinforce sour mood in equities

## Wall Street

Blue chip stocks followed bonds to moderately lower levels yesterday morning, with the sour mood reinforced by data suggesting that the economy was losing steam, writes Frank McGurk in New York.

By 1 pm, the Dow Jones Industrial Average was 15.04 lower at 3,796.58, but the more broadly based Standard & Poor's 500 was down a scant 0.95 at 453.86 in moderate NYSE trading volume of 143m shares.

In the secondary markets, the American SE composite was 1.39 easier at 437.79, and the Nasdaq composite shed 2.49 to 728.88.

Early in the session, equity investors were forced to contend with an unlikely combination of negatives - weak economic news, in conjunction with further declines in the US Treasury market.

Though indications of an economic slowdown were likely to worry shareholders betting on strong growth in corporate earnings, such data in the past often triggered an upturn by bonds because of the improved outlook on inflation, which threatened the value of fixed-rate investments. Higher bond prices, and a concurrent decline in yields, were usually a plus for equities.

Yesterday, however, Treasury prices receded in spite of the Commerce Department's announcement that orders of durable goods last month had grown by a meagre 0.1 per cent, against expectations of a solid 1.0 per cent gain. The bond market shrugged off the development amid concern over an afternoon note auction. By midday, the benchmark 30-year security was showing moderate losses.

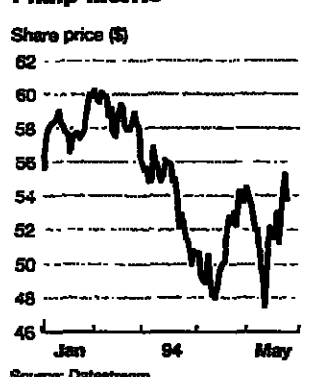
The double blow hit stocks across the board, with the blue chips showing a 21-point decline by mid-morning. Later the broader market improved as bonds recovered some lost ground. News of a solid 1.2 per cent increase in sales of exist-

ing homes last month brought no reaction, as the gain was in line with expectations.

The session's biggest loser was Gtech Holdings, which plummeted \$12, or 34 per cent, to \$26. The company, which designs and operates on-line lotteries and games, warned that net income in fiscal 1995 would not show improvement on fiscal 1994 because of stagnant sales and lower margins. International Game Technology, a competitor, shed \$1 to \$21.15 in brisk trading.

Among the Dow industrials, trading in Philip Morris was halted during the morning. Its board was meeting amid stepped-up pressure from institutional investors to consider

## Philip Morris



splitting its tobacco and food operations into separate entities. The stock fell 2.7 per cent to \$53.91 in the previous session. Technology issues again generated activity but the results were mixed.

Hewlett-Packard dropped \$3 to \$79.40 after the company held a briefing for analysts in New York. The computer maker suggested during the meeting that its revenue growth may begin to slow from the current rate of 20 per cent, although it stressed that sales would remain strong.

Elsewhere, Compaq Computer jumped \$2 to \$119.40 on news that it had displaced IBM and Apple as the world's leading supplier of personal computers. IBM was \$4 higher at

\$63.75 but Apple was unchanged at \$30.75.

Storage Technology was marked up for the second consecutive session. The stock gained \$1.75 to \$39.40 a day after revealing a promising start for its Iceberg 2000 storage system.

## Canada

Toronto bonds and equities sank in tandem after the German authorities cancelled a bond auction when bids failed to reach expectations.

In equities, losses in consumer products, conglomerates, and industrial products overwhelmed slight gains in merchandising as the TSE 300 composite index fell 23.41 to 4,383.57 at midday.

The consumer products group dropped 69.29 to 6,626.76, with the heavily-weighted Seagram Co off 0.5% at C\$40.14.

## Brazil

Sao Paulo saw a rise of 2.8 per cent in quiet trade as investors continued to focus on technical factors while awaiting new developments in Brazil's presidential race.

The Bovespa index was up 602 at 21,890 at 11.45 local time, but brokers said that the market could rally further if Telebras, the most popular stock in Brazil, broke a C\$2.30 resistance level.

Telebras was up 2.6 per cent at C\$2.30. On the political front, players were waiting for a decision from the former President, Mr Jose Sarney, on whether he would support the candidacy of the former economy minister, Mr Fernando Henrique Cardoso.

## Mexico

Mexico eased in early trade on downward pressure from Wall Street and profit-taking after the gains of the previous six sessions. The IPC index gave up 14.07 to 2,454.45 in moderate volume of 12.6m shares. Among the losers, B shares of Unica, the investment company lost 4.8 per cent.

## EUROPE

## Bourses face 'corrosion of confidence'

Including Monday's trading on Seaq International as part of the sequence, bourses registered a fifth consecutive decline yesterday, writes Our Markets Staff.

Mr Andrew Bell, director of European strategy at Barclays de Zoete Wedd, called this a 'corrosion of confidence', and attributed it to several factors.

● optimism over recovery prospects approaching a crest; ● interest rate cuts likely to be on hold in Europe, in the face of inflated German M3 money supply figures;

● uncertainty over US inflation prospects, which could delay any robust recovery in bonds and the US dollar;

● European cyclical outlook looking better after their recent strength, and an unwillingness to buy financials because of interest rate uncertainties; and ● the unabated boom in new equity issues.

FRANKFURT, once again, was hit hard. The Dax index fell 39.55, or 1.3 per cent to 2,158.77 during the session, and lost another percentage point in the afternoon, ending at an index of 2,137.56 after weakness on Wall Street and late pressure on the dollar

against the D-Mark.

Turnover rose from DM7bn to DM8.2bn. In financials, Allianz took the biggest beating, dropping DM70, or 2.8 per cent, to DM2,638 on the session and DM24 to DM2,415 after hours.

Carmakers and chemicals were savaged among the cyclical but, as expected, the worst fall of the day was reserved for Metallgesellschaft after its revelations of newly identified risks which it would have to cover in the US.

The shares dropped DM29 to DM231 on the session, and DM11 more to DM220 in the afternoon for an overall fall of 15.4 per cent.

PARIS was infected by German rate cut worries after the Bundesbank cut its repo rate by only 3 basis points. The CAC-40 index fell 43.91, or 2.3 per cent to 1,894.41 in turnover of FF4.4bn.

Thomson-CSF, which delayed further the publication of its 1993 results, fell FF5.80 to FF175.10.

MILAN turned back after an early rally prompted further selling. The Comit index finished 4.55 higher at 759.79, although the real-time Mibtel index registered a 2.6 per cent fall over the day.

## FT-SE Actuaries Share Indices

Index	May 25	May 24	May 23	May 20	May 19	May 18
FT-SE Actuaries 100	1438.77	1448.42	1459.57	1468.18	1474.08	1474.08
FT-SE Actuaries 200	1463.90	1468.75	1474.20	1479.20	1484.20	1484.20
FT-SE Actuaries 300	1488.77	1493.62	1504.77	1513.28	1519.18	1519.18

Insurers were marked down as investors lightened their holdings in preparation for the ins privatisation, scheduled for the end of June.

Generali fell L1.306 or 2.8 per cent to L45,039. RAS L1,039 or 3.4 per cent to L29,224 and Toro L2,070 or 6.6 per cent to L29,525.

Montedison fell L82 or 5.7 per cent to L1,390 amid speculation that its chemical joint venture with Shell would fail to win European Union approval: the company said that the commission competition authorities were still considering the deal.

Mediobanca gave up another L567 or 3.5 per cent to L15,644 on continuing fears that it could be dragged into police investigations of the back-dropped Pto50 to Pto55 in its domestic market.

ZURICH was lower in line with other markets and with the domestic outlook clouded by worries about interest rates. The SMI index fell 18.9 to 2,673.1.

Holderbank dipped Sfr76 to Sfr740 after the group said it expected better results this year if economic circumstances remained favourable.

Sandoz finished Sfr5 ahead at Sfr725, after a day's high of Sfr737, after Tuesday's sharp fall which followed news of its agreed bid for Gerber Products in the US.

MADRID dropped 1.8 per cent, the general index losing 6.07 to 330.45 as turnover climbed to Ptas4.43bn.

In New York, Natwest Securities announced an upgrading of Telefonica after the stock dropped Ptas50 to Ptas55 in its domestic market.

AMSTERDAM fell in response to the weakness on Wall Street and in domestic and German bond markets. The AEX index dipped 4.79 to 408.50, although price movements tended to be exaggerated by thin trading.

The recently firm Hoogovens led the way down with a F11.90 decline to F17.80 on profit-taking.

Undercut last F12.90 to a 12 month low of F11.90 in response to the slower than expected economic recovery and continuing brand battles.

ATHEENS tumbled another 5.6 per cent, hitting a year's low for the third consecutive session, with soaring interest rates continuing to drive investors away from equities and into bank to customer repurchase agreements. The general index fell 47.58 to 854.25 in active volume of 2m shares.

James Capel said that with all capital controls now lifted, a dramatic devaluation seemed inevitable. "The market would view a devaluation positively and, in the event, we would expect a rebound from these very low levels."

Written and edited by William Cochrane and Michael Morgan

## ASIA PACIFIC

## Nikkei edges up yet again as region wavers

## Tokyo

Buying by overseas investors narrowly outpaced large-scale selling by domestic institutions, and the Nikkei index finished marginally higher, gaining ground for the sixth consecutive day, writes Eniko Terzani in Tokyo.

The 225 average rose 41.51 to 20,563.63 after a low of 20,509.90 and a high of 20,700.94. Active selling by corporate and financial investors pulled share prices down in the afternoon session, but overseas buying then came in and the index recouped its losses.

Arbitrageurs, who were heavy buyers on Tuesday, retreated to the sidelines as they adjusted their positions ahead of today's last trading session for April settlements. Volume totalled 440m shares against 562m.

The Toxix index of all first section stocks rose 2.56 to 1,655.18, and the Nikkei 300 by 0.60 to 333.27. Gainers led losses by 505 to 503 with 173 unchanged and, in London, the ISE/Nikkei 50 index fell 1.94 to 1,358.77.

Traders said that investors were growing cautious in reaction to the recent gains in share prices. However, Mr Jason James, a strategist at James Capel, said that increasing evidence that corporate earnings were now bottoming out was underpinning share prices.

Buying by overseas investors pushed up heavy electricals. Hitachi rose Y20 to Y1,030 and Toshiba gained Y7 to Y903. Consumer electronics shares also rose with Matsushita adding Y60 to Y1,810 and Sony up Y30 to Y5,970. TDK, the video game maker, lost Y90 to Y4,540 on poor profits.

Large capital shipbuilders were also strong on foreign buying. Mitsui Engineering and Shipbuilding rose Y14 to Y1,440.

## SOUTH AFRICA

Gold was weak in low volume, following the overnight pattern in North America and Australia as the sector index shed 46 at 1,949. Industrials rose by a token 23 points to 8,656, but the overall index still ended \$2 lower at 5,486.

Y373 and Mitsubishi Heavy Industries added Y8 to Y723.

Nippon Telegraph and Telephone saw continued support from bargain hunting after its recent weakness. The stock rose Y25,000 to Y867,000.

Speculative stocks lost ground on profit-taking. Sumitomo Coal Mining fell Y30 to Y948 and Chino fell Y92 to Y1,050.

Non-life insurers lost ground. The industry had been requesting an increase in fire insurance premiums, but it has been hit by the government's decision to freeze all rises in public service rates. Tokio Marine and Fire fell Y10 to Y1,330.

Mining stocks, which had gained in tandem with commodity prices, met profit-taking. Sumitomo Metal Mining fell Y2 to Y942.

In Osaka, the OSE average rose 12.85 to 22,724.04 in volume of 26.5m shares.

## Roundup

Sentiment was mixed around the Pacific Rim. Singapore, Kuala Lumpur, Jakarta, Bombay and Colombo were closed for public holidays.

SYDNEY seemed in confused disarray as weakness in the gold, banking and resource sectors left the All Ordinaries index down 26.5, or 1.2 per cent, at 2,105.9.

In the banking sector, down nearly 3 per cent overall, ANZ took the sharpest fall to end 22 cents, or almost 5 per cent lower at A\$4.44 although it posted a big jump in half year profits.

The gold sub-index dropped 39.9, or 1.7 per cent to 2,333.4 following weakness in New

York bullion overnight, and the resource and commodity sectors followed suit, this time on profit-taking.

MANILA's buyers paused for breath and again the composite index fell another 22.77 to 2,879.21 although traders said that the mood remained positive.

Turnover fell from 1bn pesos to 782m pesos.

HONG KONG balanced afternoon profit-taking against positive Chinese comments on airport project financing, and the Hang Seng index rose 31.26 to 9,521.37, well below the day's peak of 9,564.07. Turnover improved from HK\$3.97bn to HK\$4.58bn.

Jardine Matheson outperformed with a rise of HK\$2.50, or 4.2 per cent to HK\$62.50 on institutional bargain hunting.

TAIPEI featured strength in electronics as the weighted

index staged a weak rebound after seven straight sessions of falls, closing 6.06 higher at 5,778.15 in slow turnover of T\$96.92m.

Reports that the government had agreed gradually to raise the ceiling of foreign equity investment funds to T\$20bn from the current US\$7.5bn, lifted electronics, a foreign favourite, with ASE up T\$2.50 to T\$61.50 and Acer T\$1.50 better at T\$57.

BANGKOK was led higher by the finance and banking sectors, which accounted for over 45 per cent of the business done yesterday as the SET index closed 10.21 higher at 1,348.80 in turnover of B\$7.1bn.

KARACHI closed flat in low volume, the KSE 100 index rising 0.93 to 2,246.61, but Fecto Cement put on Rs1.25 to Rs53.75 on dividend hopes.

## EMERGING MARKETS: IPC WEEKLY INVESTABLE PRICE INDICES

Market	No. of stocks	Dollar terms			Local currency terms		
		May 20 1994	% Change over week	% Change on Dec '93	May 20 1994	% Change over week	% Change on Dec '93
Latin America	(210)	618.87	+8.6	-4.9			
Argentina	(25)	972.55	+8.4	-2.2	536,781.07	+8.4	-2.2
Brazil	(57)	235.46	+17.3	+1.2	534,445,093.1	+27.6	+425.9
Chile	(25)	634.56	+5.6	+15.0	1,077.93	+5.4	+13.1
Colombia <sup>1</sup>	(11)	912.93	-0.5	+41.6	1,362.78	-0.4	+47.0
Mexico	(88)	880.10	+8.8	-11.8	1,287.89	+7.8	-8.1
Peru <sup>2</sup>	(11)	154.57	+4.2	+27.8	206.06	+4.3	+29.6
Venezuela <sup>3</sup>	(12)	554.84	+3.1	-6.3	1,739.80	+6.1	+23.8
Asia	(557)	244.59	+0.7	-16.0			
China	(18)	92.80	+1.2	-37.5	101.55	+1.1	-38.1
South Korea <sup>4</sup>	(156)	132.20	-0.6	+11.9	140.11	-0.8	+11.6
Philippines	(18)	282.22	-1.3	-17.1	364.71	-0.7	-17.9
Taiwan, China <sup>5</sup>	(90)	131.21	-3.3	-3.0	132.02	-2.6	-1.3
India	(78)	124.55	-1.2	+6.9	137.74	-1.2	+6.9
Indonesia <sup>6</sup>	(37)	103.73	+5.5	-16.8	121.85	+5.8	-14.4
Malaysia	(109)	266.16	+0.3	-20.6	257.17	-0.5	-23.7
Pakistan <sup>7</sup>	(15)	354.84	-2.0	-8.6	482.02	-1.0	-8.6
Sri Lanka <sup>8</sup>	(5)	176.30	+2.2	-0.5	188.03	+2.4	-1.0
Thailand	(55)	578.89	+8.3	-20.7	579.87	+8.5	-21.4
Euro/Mid East	(125)	100.89	+2.0	-40.4			
Greece	(25)	225.38	-2.4	-1.0	379.50	-1.9	-1.3
Hungary <sup>9</sup>	(5)	197.25	+3.5	+16.3	243.95	-3.9	+20.8
Jordan	(13)	164.46	-1.0	-0.7	237.50	-0.7	-0.8
Poland <sup>10</sup>	(12)	705.55	+11.5	-13.7	1,004.92	+11.5	-9.0
Portugal	(25)	120.28	+3.0	+5.7	140.66	+1.6	+1.8
Turkey <sup>11</sup>	(40)	74.87	+3.9	-64.8	1,173.80	+8.7	-19.3
Zimbabwe <sup>12</sup>	(5)	280.82	+2.0	+44.0	343.02	+1.3	+80.6
Composite	(662)	303.73	+4.5	-12.9			

Indices are calculated at end-week, and weekly changes are percentage movements from the previous Friday. Data ends Dec 1993 except those noted which are (1994) 1994; (1993) 1993; (1992) 1992; (1991) 1991; (1990) 1990; (1989) 1989; (1988) 1988; (1987) 1987; (1986) 1986; (1985) 1985; (1984) 1984; (1983) 1983; (1982) 1982; (1981) 1981; (1980) 1980; (1979) 1979; (1978) 1978; (1977) 1977; (1976) 1976; (1975) 1975; (1974) 1974; (1973) 1973; (1972) 1972; (1971) 1971; (1970) 1970; (1969) 1969; (1968) 1968; (1967) 1967; (1966) 1966; (1965) 1965; (1964) 1964; (1963) 1963; (1962) 1962; (1961) 1961; (1960) 1960; (1959) 1959; (1958) 1958; (1957) 1957; (1956) 1956; (1955) 1955; (1954) 1954; (1953) 1953; (1952) 1952; (1951) 1951; (1950) 1950; (1949) 1949; (1948) 1948; (1947) 1947; (1946) 1946; (1945) 1945; (1944) 1944; (1943) 1943; (1942) 1942; (1941) 1941; (1940) 1940; (1939) 1939; (1938) 1938; (1937) 1937; (1936) 1936; (1935) 1935; (1934) 1934; (1933) 1933; (1932) 1932; (1931) 1931; (1930) 1930; (1929) 1929; (1928) 1928; (1927) 1927; (1926) 1926; (1925) 1925; (1924) 1924; (1923) 1923; (1922) 1922; (1921) 1921; (1920) 1920; (1919) 1919; (1918) 1918; (1917) 1917; (1916) 1916; (1915) 1915; (1914) 1914; (1913) 1913; (1912) 1912; (1911) 1911; (1910) 1910; (1909) 1909; (1908) 1908; (1907) 1907; (1906) 1906; (1905) 1905; (1904) 1904; (1903) 1903; (1902) 1902; (1901) 1901; (1900) 1900; (1899) 1899; (1898) 1898; (1897) 1897; (1896) 1896; (1895) 1895; (1894) 1894; (1893) 1893; (1892) 1892; (1891) 1891; (1890) 1890; (1889) 1889; (1888) 1888; (1887) 1887; (1886) 1886; (1885) 1885; (1884) 1884; (1883) 1883; (1882) 1882; (1881) 1881; (1880) 1880; (1879) 1879; (1878) 1878; (1877) 1877; (1876) 1876; (1875) 1875; (1874) 1874; (1873) 1873; (1872) 1872; (1871) 1871; (1870) 1870; (1869) 1869; (1868) 1868; (1867) 1867; (1866) 1866; (1865) 1865; (1864) 1864; (1863) 1863; (1862) 1862; (1861) 1861; (1860) 1860; (1859) 1859; (1858) 1858; (1857) 1857; (1856) 1856; (1855) 1855; (1854) 1854; (1853) 1853; (1852) 1852; (1851) 1851; (1850) 1850; (1849) 1849; (1848) 1848; (1847) 1847; (1846) 1846; (1845) 1845; (1844) 1844; (1843) 1843; (1842) 1842; (1841) 1841; (1840) 1840; (1839) 1839; (1838) 1838; (1837) 1837; (1836) 1836; (1835) 1835; (1834) 1834; (1833) 1833; (1832) 1832; (1831) 1831; (1830) 1830; (1829) 1829; (1828) 1828; (1827) 1827; (1826) 1826; (1825) 1825; (1824) 1824; (1823) 1823; (1822) 1822; (1821) 1821; (1820) 1820; (1819) 1819; (1818) 1818; (1817) 1817; (1816) 1816; (1815) 1815; (1814) 1814; (1813) 1813; (1812) 1812; (1811) 1811; (1810) 1810; (1809) 1809; (1808) 1808; (1807) 1807; (1806) 1806; (1805) 1805; (1804) 1804; (1803) 1803; (1802) 1802; (1801) 1801; (1800) 1800; (1799) 1799; (1798) 1798; (1797) 1797; (1796) 1796; (1795) 1795; (1794) 1794; (1793) 1793; (1792) 1792; (1791) 1791; (1790) 1790; (1789) 1789; (1788) 1788; (1787) 1787; (1786) 1786; (1785) 1785; (1784) 1784; (1783) 1783; (1782) 1782; (1781) 1781; (1780) 1780; (1779) 1779; (1778) 1778; (1777) 1777; (1776) 1776; (1775) 1775; (1774) 1774; (1773) 1773; (1772) 1772; (1771) 1771; (1770) 1770; (1769) 1769; (1768) 1768; (1767) 1767; (1766) 1766; (1765) 1765; (1764) 1764; (1763) 1763; (1762) 1762; (1761) 1761; (1760) 1760; (1759) 1759; (1758) 1758; (1757) 1757; (1756) 1756; (1755) 1755; (1754) 1754; (1753) 1753; (1752) 1752; (1751) 1751; (1750) 1750; (1749) 1749; (1748) 1748; (1747) 1747; (1746) 1746; (1745) 1745; (1744) 1744; (1743) 1743; (1742) 1742; (1741) 1741; (1740) 1740; (1739) 1739; (1738)